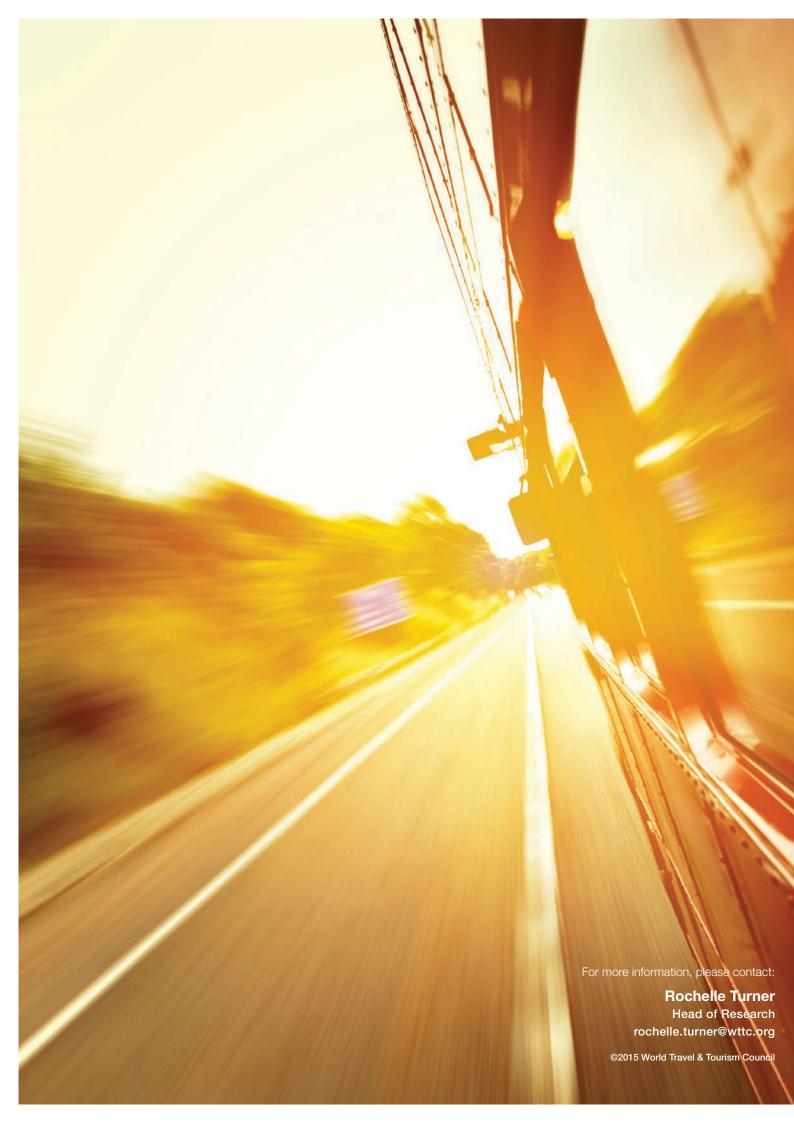


Tavel & Jourism

ECONOMIC IMPACT 2015
PUERTO RICO





Foreword

The World Travel & Tourism Council (WTTC) is the global authority on the economic and social contribution of Travel & Tourism. WTTC promotes sustainable growth for the sector, working with governments and international institutions to create jobs, to drive exports and to generate prosperity.

Travel & Tourism's impact on the economic and social development of a country can be enormous; opening it up for business, trade and capital investment, creating jobs and entrepreneurialism for the workforce and protecting heritage and cultural values. To fully understand its impact, however, governments, policy makers and businesses around the world require accurate and reliable data on the impact of the sector. Data is needed to help assess policies that govern future industry development and to provide knowledge to help guide successful and sustainable Travel & Tourism investment decisions.

For 25 years, WTTC has been quantifying the economic impact of Travel & Tourism. This year, the 2015 Annual Economic Reports cover 184 countries and 25 regions of the world, including, for the first time, the Pacific Alliance.

Travel & Tourism generated US\$7.6 trillion (10% of global GDP) and 277 million jobs (1 in 11 jobs) for the global economy in 2014. Recent years have seen Travel & Tourism growing at a faster rate than both the wider economy and other significant sectors such as automotive, financial services and health care. Last year was no exception. International tourist arrivals also surged, reaching nearly 1.14billion and visitor spending more than matched that growth. Visitors from emerging economies now represent a 46% share of these international arrivals (up from 38% in 2000), proving the growth and increased opportunities for travel from those in these new markets.

The sector faces challenges every year and this year is likely to be no different. The weakness and potential volatility of many currencies against the US dollar and a deep recession in Russia, a key outbound market, will slow outbound spending in line with slower world trade overall in 2015. However, falling oil prices will bring significant improvements for net oil importers in 2015, easing upward pressure on living costs, increasing disposable household incomes and domestic consumer spending, and lowering air fares. As a result, Travel & Tourism expansion is forecast to continue at a stronger rate than last year, with the total contribution to GDP expected to increase by 3.7%. New destinations and investment opportunities will also continue to emerge as tourism becomes increasingly affordable across the developing world. This growth will require countries to adopt a concerted and coordinated approach to talent planning and development between their industry, governments and educational institutions to ensure they fulfil their potential in the years ahead.

WTTC is proud to continue to provide this clear and empirical data in order to help both public and private bodies make the right decisions for the future growth of a sustainable Travel & Tourism sector.

David Scowsill

David Servett

President & CEO WTTC

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The Economic Impact of Travel & Tourism 2015

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Puerto Rico

2015 ANNUAL RESEARCH: KEY FACTS¹

2015 forecast

GDP: DIRECT CONTRIBUTION

The direct contribution of Travel & Tourism to GDP was US\$2,427.8mn (2.4% of total GDP) in 2014, and is forecast to rise by 1.5% in 2015, and to rise by 2.6% pa, from 2015-2025, to US\$3,179.3mn (2.5% of total GDP) in 2025.



GDP: TOTAL CONTRIBUTION

The total contribution of Travel & Tourism to GDP was US\$7,418.7mn (7.3% of GDP) in 2014, and is forecast to rise by 2.0% in 2015, and to rise by 2.5% pa to US\$9,720.1mn (7.7% of GDP) in 2025.



EMPLOYMENT: DIRECT CONTRIBUTION

In 2014 Travel & Tourism directly supported 20,000 jobs (1.9% of total employment). This is expected to rise by 3.6% in 2015 and rise by 2.0% pa to 25,000 jobs (2.0% of total employment) in 2025.



EMPLOYMENT: TOTAL CONTRIBUTION

In 2014, the total contribution of Travel & Tourism to employment, including jobs indirectly supported by the industry, was 6.3% of total employment (67,000 jobs). This is expected to rise by 4.0% in 2015 to 69,500 jobs and rise by 1.8% pa to 83,000 jobs in 2025 (6.8% of total).



VISITOR EXPORTS

Visitor exports generated US\$3,817.9mn (5.1% of total exports) in 2014. This is forecast to grow by 2.6% in 2015, and grow by 2.8% pa, from 2015-2025, to US\$5,166.7mn in 2025 (5.3% of total).



INVESTMENT

Travel & Tourism investment in 2014 was US\$1,476.1mn, or 13.9% of total investment. It should rise by 6.0% in 2015, and rise by 2.6% pa over the next ten years to US\$2,030.6mn in 2025 (15.3% of total).



¹All values are in constant 2014 prices & exchange rates

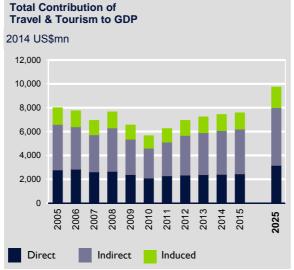
WORLD RANKING (OUT OF 184 COUNTRIES):

Relative importance of Travel & Tourism's total contribution to GDP



120
RELATIVE SIZE
Contribution to GDP in 2014

138 GROWTH 2015 forecast 163 LONG-TERM GROWTH Forecast 2015-2025

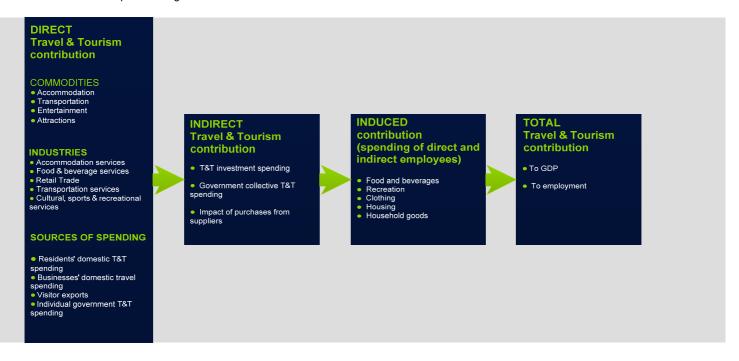






Defining the economic contribution of Travel & Tourism

Travel & Tourism is an important economic activity in most countries around the world. As well as its direct economic impact, the sector has significant indirect and induced impacts. The UN Statistics Division-approved Tourism Satellite Accounting methodology (TSA:RMF 2008) quantifies only the direct contribution of Travel & Tourism. WTTC recognises that Travel & Tourism's total contribution is much greater however, and aims to capture its indirect and induced impacts through its annual research.



DIRECT CONTRIBUTION

The direct contribution of Travel & Tourism to GDP reflects the 'internal' spending on Travel & Tourism (total spending within a particular country on Travel & Tourism by residents and non-residents for business and leisure purposes) as well as government 'individual' spending - spending by government on Travel & Tourism services directly linked to visitors, such as cultural (eg museums) or recreational (eg national parks).

The direct contribution of Travel & Tourism to GDP is calculated to be consistent with the output, as expressed in National Accounting, of tourism-characteristic sectors such as hotels, airlines, airports, travel agents and leisure and recreation services that deal directly with tourists. The direct contribution of Travel & Tourism to GDP is calculated from total internal spending by 'netting out' the purchases made by the different tourism industries. This measure is consistent with the definition of Tourism GDP, specified in the 2008 Tourism Satellite Account: Recommended Methodological Framework (TSA: RMF 2008).

TOTAL CONTRIBUTION

The total contribution of Travel & Tourism includes its 'wider impacts' (ie the indirect and induced impacts) on the economy. The 'indirect' contribution includes the GDP and jobs supported by:

- Travel & Tourism investment spending an important aspect of both current and future activity that includes investment activity such as the purchase of new aircraft and construction of new hotels;
- Government 'collective' spending, which helps Travel & Tourism activity in many different ways as it is made on behalf of the 'community at large' – eg tourism marketing and promotion, aviation, administration, security services, resort area security services, resort area sanitation services, etc;
- Domestic purchases of goods and services by the sectors dealing directly with tourists including, for example, purchases of food and cleaning services by hotels, of fuel and catering services by airlines, and IT services by travel agents.

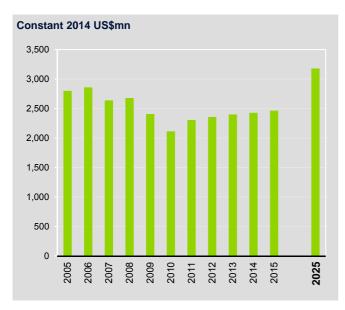
The 'induced' contribution measures the GDP and jobs supported by the spending of those who are directly or indirectly employed by the Travel & Tourism sector.

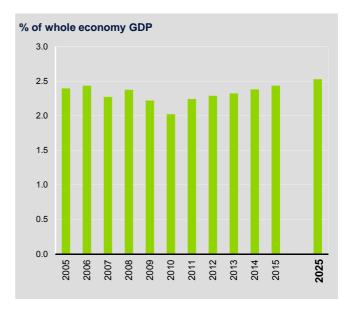
Travel & Tourism's contribution to GDP¹

The direct contribution of Travel & Tourism to GDP in 2014 was US\$2,427.8mn (2.4% of GDP). This is forecast to rise by 1.5% to US\$2,464.5mn in 2015. This primarily reflects the economic activity generated by industries such as hotels, travel agents, airlines and other passenger transportation services (excluding commuter services). But it also includes, for example, the activities of the restaurant and leisure industries directly supported

The direct contribution of Travel & Tourism to GDP is expected to grow by 2.6% pa to US\$3,179.3mn (2.5% of GDP) by 2025.

PUERTO RICO: DIRECT CONTRIBUTION OF TRAVEL & TOURISM TO GDP

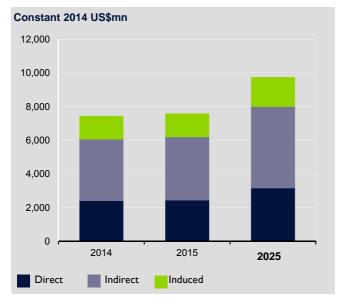


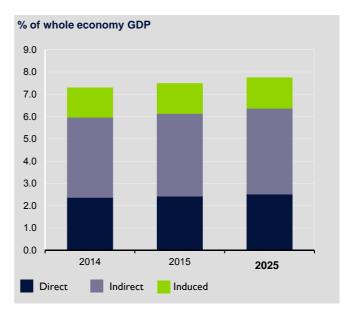


The total contribution of Travel & Tourism to GDP (including wider effects from investment, the supply chain and induced income impacts, see page 2) was US\$7,418.7mn in 2014 (7.3% of GDP) and is expected to grow by 2.0% to US\$7,563.8mn (7.5% of GDP) in 2015.

It is forecast to rise by 2.5% pa to US\$9,720.1mn by 2025 (7.7% of GDP).

PUERTO RICO: TOTAL CONTRIBUTION OF TRAVEL & TOURISM TO GDP





¹ All values are in constant 2014 prices & exchange rates



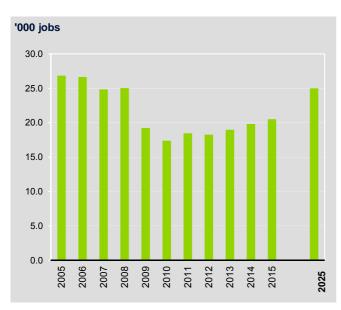
Travel & Tourism's contribution to employment

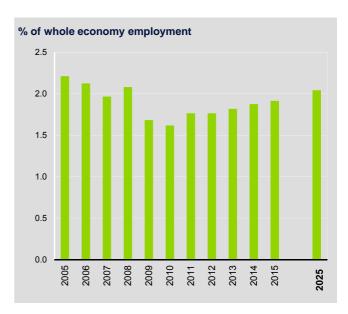
Travel & Tourism generated 20,000 jobs directly in 2014 (1.9% of total employment) and this is forecast to grow by 3.6% in 2015 to 20,500 (1.9% of total employment).

This includes employment by hotels, travel agents, airlines and other passenger transportation services (excluding commuter services). It also includes, for example, the activities of the restaurant and leisure industries directly supported by tourists.

By 2025, Travel & Tourism will account for 25,000 jobs directly, an increase of 2.0% pa over the next ten years.

PUERTO RICO: DIRECT CONTRIBUTION OF TRAVEL & TOURISM TO EMPLOYMENT

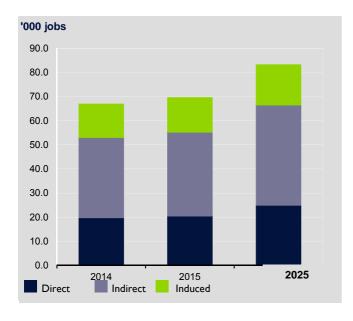


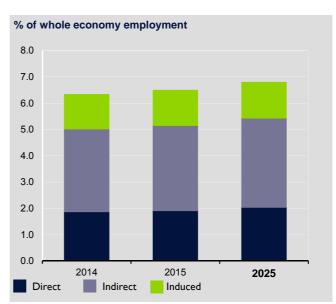


The total contribution of Travel & Tourism to employment (including wider effects from investment, the supply chain and induced income impacts, see page 2) was 67,000 jobs in 2014 (6.3% of total employment). This is forecast to rise by 4.0% in 2015 to 69,500 jobs (6.5% of total employment).

By 2025, Travel & Tourism is forecast to support 83,000 jobs (6.8% of total employment), an increase of 1.8% pa over the period.

PUERTO RICO: TOTAL CONTRIBUTION OF TRAVEL & TOURISM TO EMPLOYMENT





Visitor Exports and Investment¹

VISITOR EXPORTS

Money spent by foreign visitors to a country (or visitor exports) is a key component of the direct contribution of Travel & Tourism. In 2014, Puerto Rico generated US\$3,817.9mn in visitor exports. In 2015, this is expected to grow by 2.6%, and the country is expected to attract 3,410,000 international tourist arrivals.

By 2025, international tourist arrivals are forecast to total 5,115,000, generating expenditure of US\$5,166.7mn, an increase of 2.8% pa.

PUERTO RICO: VISITOR EXPORTS AND INTERNATIONAL TOURIST ARRIVALS



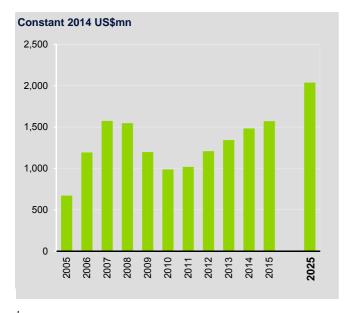


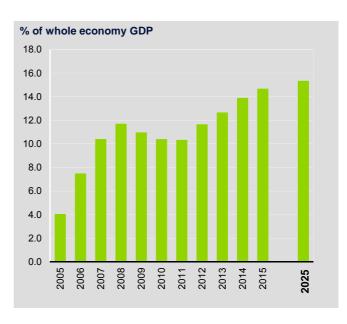
INVESTMENT

Travel & Tourism is expected to have attracted capital investment of US\$1,476.1mn in 2014. This is expected to rise by 6.0% in 2015, and rise by 2.6% pa over the next ten years to US\$2,030.6mn in 2025.

Travel & Tourism's share of total national investment will rise from 14.6% in 2015 to 15.3% in 2025.

PUERTO RICO: CAPITAL INVESTMENT IN TRAVEL & TOURISM





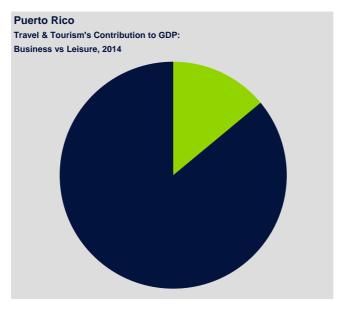
¹ All values are in constant 2014 prices & exchange rates



Different components of Travel & Tourism¹



14.0%

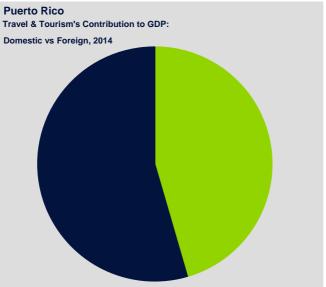


Leisure travel spending (inbound and domestic) generated 86.0% of direct Travel & Tourism GDP in 2014 (US\$6,027.4mn) compared with 14.0% for business travel spending (US\$979.0mn).

Leisure travel spending is expected to grow by 1.0% in 2015 to US\$6,090.6mn, and rise by 2.6% pa to US\$7,865.4mn in 2025.

Business travel spending is expected to grow by 3.0% in 2015 to US\$1,008.8mn, and rise by 3.1% pa to US\$1,367.2mn in 2025.

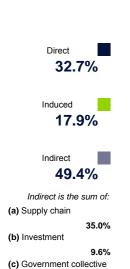


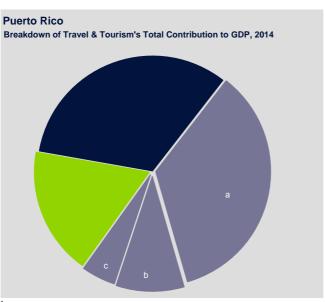


Domestic travel spending generated 45.5% of direct Travel & Tourism GDP in 2014 compared with 54.5% for visitor exports (ie foreign visitor spending or international tourism receipts).

Domestic travel spending is expected to fall by 0.2% in 2015 to US\$3,181.0mn, and rise by 2.5% pa to US\$4,065.9mn in 2025.

Visitor exports are expected to grow by 2.6% in 2015 to US\$3,918.3mn, and rise by 2.8% pa to US\$5,166.7mn in 2025.





The Travel & Tourism industry contributes to GDP and employment in many ways as detailed on page 2.

The total contribution of Travel & Tourism to GDP is three times greater than its direct contribution.

4.8%

¹ All values are in constant 2014 prices & exchange rates

Country rankings: Absolute contribution, 2014

Travel	& Tourism's Direct	2014	Travel & Tourism's Total	2014
	bution to GDP	(US\$bn)	Contribution to GDP	(US\$bn)
0	Mariaa	00.7	40 Mayiga	100.0
8	Mexico	86.7	10 Mexico	189.0
	World Average	19.4	World Average	58.3
	Americas Average	16.3	Americas Average	47.6
	Dominican Republic	3.1	60 Dominican Republic	10.1
_	Puerto Rico	2.4	67 Cuba	8.2
	Cuba	2.0	70 Puerto Rico	7.4
	Bahamas	1.7	92 Jamaica	3.9
99	Jamaica	1.2	93 Bahamas	3.8
117	Trinidad and Tobago	0.8	114 Trinidad and Tobago	2.0
131	Barbados	0.5	126 Barbados	1.7
153	Antigua and Barbuda	0.2	147 Antigua and Barbuda	0.7
175	St Kitts and Nevis	0.1	168 St Kitts and Nevis	0.2
Travel	& Tourism's Direct	2014	Travel & Tourism's Total	2014
Contri	bution to Employment	'000 jobs	Contribution to Employment	'000 jobs
4	Mexico	3692.4	6 Mexico	7857.1
	World Average	827.0	World Average	2076.6
	Americas Average	366.9	Americas Average	943.1
61	Dominican Republic	187.9	51 Dominican Republic	624.0
78	Cuba	124.4	60 Cuba	494.6
97	Jamaica	82.4	90 Jamaica	277.2
110	Bahamas	51.2	119 Bahamas	98.1
135	Trinidad and Tobago	27.4	133 Trinidad and Tobago	72.7
143	Puerto Rico	19.8	138 Puerto Rico	66.9
151	Barbados	14.0	148 Barbados	45.1
169	Antigua and Barbuda	4.9	165 Antigua and Barbuda	16.3
184	St Kitts and Nevis	1.6	180 St Kitts and Nevis	5.9
T	0. T	0011	Victor	2014
	& Tourism Il Investment	2014 (US\$bn)	Visitor Exports	2014 (US\$bn)
		(3.4.5)	•	(334311)
19	Mexico	8.0	27 Mexico	16.4
	Americas Average	4.9	World Average	7.5
	World Average	4.5	Americas Average	6.6
58	Puerto Rico	1.5	48 Dominican Republic	5.9
61	Cuba	1.2	58 Puerto Rico	3.8
87	Dominican Republic	0.5	67 Cuba	2.7
91	Bahamas	0.4	71 Bahamas	2.3
99	Trinidad and Tobago	0.3	72 Jamaica	2.2
101	Jamaica	0.3	107 Barbados	1.0
134	Barbados	0.2	115 Trinidad and Tobago	0.8
142	Antigua and Barbuda	0.1	138 Antigua and Barbuda	0.4
159	St Kitts and Nevis	0.0	160 St Kitts and Nevis	0.1

The tables on pages 7-10 provide provide brief extracts from the full WTTC Country League Table Rankings, highlighting comparisons with competing destinations as well as with the world and regional average. Averages in above tables are simple cross-country averages. The competing destinations selected are those that offer a similar tourism product and compete for tourists from the same set of origin markets. These tend to be, but are not exclusively, geographical neighbours.



Country rankings: Relative contribution, 2014

- 10 1	2244		0044
Travel & Tourism's Direct Contribution to GDP	2014 % share	Travel & Tourism's Total Contribution to GDP	2014 % share
Contribution to GDI	70 Share	Contribution to CDI	70 Silaic
7 Bahamas	19.4	6 Antigua and Barbuda	58.3
10 Antigua and Barbuda	15.5	10 Bahamas	43.6
21 Barbados	10.8	15 Barbados	36.1
27 Jamaica	8.1	22 Jamaica	27.2
38 Mexico	6.8	25 St Kitts and Nevis	25.5
39 St Kitts and Nevis	6.7	43 Dominican Republic	16.0
55 Dominican Republic	5.0	52 Mexico	14.8
96 Trinidad and Tobago	3.2	77 Cuba	10.4
World	3.1	World	9.8
Americas	2.9	106 Trinidad and Tobago	8.7
124 Cuba	2.6	Americas	8.4
131 Puerto Rico	2.4	120 Puerto Rico	7.3
Travel & Tourism's Direct	2014 % share	Travel & Tourism's Total Contribution to Employment	2014 % share
Contribution to Employment	70 Silaie	Contribution to Employment	70 Silaie
5 Bahamas	27.0	7 Antigua and Barbuda	53.0
11 Antigua and Barbuda	15.9	8 Bahamas	51.6
19 Barbados	11.1	14 Barbados	35.7
33 Mexico	7.4	22 Jamaica	24.7
34 Jamaica	7.3	23 St Kitts and Nevis	24.2
38 St Kitts and Nevis	6.6	46 Mexico	15.7
68 Dominican Republic	4.4	49 Dominican Republic	14.7
69 Trinidad and Tobago	4.4	68 Trinidad and Tobago	11.6
Americas	3.7	Americas	9.6
World	3.6	88 Cuba	9.6
133 Cuba	2.4	World	9.4
151 Puerto Rico	1.9	129 Puerto Rico	6.3
Travel & Tourism Investment	2014	Visitor Exports	2014
Contribution to Total Capital Investment	% share	Contribution to Total Exports	% share
2 Antigua and Barbuda	42.0	4 Antigua and Barbuda	71.6
11 Barbados	21.3	10 Bahamas	61.5
15 Bahamas	18.3	18 Jamaica	52.9
19 St Kitts and Nevis	17.4	19 Barbados	50.8
28 Cuba	15.5	31 Dominican Republic	35.1
29 Puerto Rico	13.9	32 St Kitts and Nevis	34.6
39 Jamaica	11.4	65 Cuba	15.9
41 Trinidad and Tobago	10.7	Americas	7.0
90 Dominican Republic	5.1	World	5.7
Americas	4.5	120 Trinidad and Tobago	5.1
World	4.3	121 Puerto Rico	5.1
142 Mexico	3.0	136 Mexico	3.9

Country rankings: Real growth, 2015

Travel & Tourism's Direct

Contri	bution to GDP	% growth
18	Bahamas	6.7
24	Mexico	6.2
35	St Kitts and Nevis	5.6
61	Jamaica	4.7
79	Cuba	3.9
	World	3.7
	Americas	3.2
129	Trinidad and Tobago	2.6
134	Dominican Republic	2.3
143	Antigua and Barbuda	1.8
146	Barbados	1.8
150	Puerto Rico	1.5
	& Tourism's Direct	2015
Contri	bution to Employment	% growth
18	Mexico	5.6
26	Bahamas	5.0
32	Jamaica	4.7
53	St Kitts and Nevis	3.6
54	Puerto Rico	3.6
	Americas	2.7
88	Barbados	2.2
	World	2.0
99	Cuba	2.0
118	Dominican Republic	1.2
127	Trinidad and Tobago	1.0
146	Antigua and Barbuda	0.3
	& Tourism	2015
nvest	ment	% growth
48	Dominican Republic	6.7
59	Mexico	6.0
60	Puerto Rico	6.0
84	Barbados	4.9
	World	4.8
	Americas	4.8
95	St Kitts and Nevis	4.6
107	Bahamas	4.1
109	Trinidad and Tobago	4.1
125	Cuba	2.9
130	Antigua and Barbuda	2.7
158	Jamaica	1.3

	Travel & Tourism's Total Contribution to GDP					
19	Bahamas	6.3				
22	Mexico	6.1				
49	St Kitts and Nevis	5.0				
67	Jamaica	4.1				
	World	3.7				
82	Cuba	3.7				
	Americas	3.3				
114	Dominican Republic	2.7				
123	Trinidad and Tobago	2.5				
135	Antigua and Barbuda	2.1				
138	Puerto Rico	2.0				
141	Barbados	1.8				

Travel Contri	2015 % growth	
10	Mexico	5.5
16	Bahamas	5.0
30	Jamaica	4.2
36	Puerto Rico	4.0
57	St Kitts and Nevis	2.9
	Americas	2.9
	World	2.6
87	Barbados	2.1
107	Cuba	1.6
110	Dominican Republic	1.5
113	Trinidad and Tobago	1.4
157	Antigua and Barbuda	-0.5

Visitor Expor	2015 % growth	
6	Mexico	9.5
18	Bahamas	7.8
39	St Kitts and Nevis	5.9
55	Jamaica	5.2
61	Cuba	5.0
97	Trinidad and Tobago	3.1
	World	2.8
109	Puerto Rico	2.6
127	Barbados	1.9
129	Antigua and Barbuda	1.7
131	Dominican Republic	1.7
	Americas	1.4



Country rankings: Long term growth, 2015 - 2025

Travel & Tourism's Direct	2015 - 2025	Travel & Tourism's Total	2015 - 2025
Contribution to GDP	% growth pa	Contribution to GDP	% growth pa
39 St Kitts and Nevis	5.5	45 St Kitts and Nevis	5.3
68 Jamaica	4.6	80 Jamaica	4.3
79 Cuba	4.4	81 Cuba	4.3
91 Mexico	4.2	89 Mexico	4.2
103 Antigua and Barbuda	4.0	93 Antigua and Barbuda	4.1
World	3.9	World	3.8
Americas	3.8	Americas	3.5
128 Bahamas	3.5	127 Bahamas	3.5
137 Barbados	3.3	130 Barbados	3.4
156 Dominican Republic	2.8	153 Dominican Republic	2.8
166 Puerto Rico	2.6	163 Puerto Rico	2.5
179 Trinidad and Tobago	2.1	175 Trinidad and Tobago	2.3
Tro Timidad and Tobago		Tre militada ana Tosago	2.0
Travel & Tourism's Direct	2015 - 2025	Travel & Tourism's Total	2015 - 2025
Contribution to Employment	% growth pa	Contribution to Employment	% growth pa
13 Jamaica	4.2	15 Jamaica	3.9
29 St Kitts and Nevis	3.5	37 St Kitts and Nevis	3.1
81 Dominican Republic	2.3	World	2.3
83 Antigua and Barbuda	2.3	70 Dominican Republic	2.2
91 Mexico	2.1	81 Mexico	2.1
Americas	2.1	Americas	2.0
101 Puerto Rico	2.0	98 Bahamas	1.9
World	2.0	99 Antigua and Barbuda	1.9
108 Bahamas	1.9	102 Barbados	1.8
110 Barbados	1.8	104 Puerto Rico	1.8
147 Cuba	0.9	156 Cuba	0.6
174 Trinidad and Tobago	-0.1	158 Trinidad and Tobago	0.5
Travel & Tourism Investment	2015 - 2025	Visitor Exports	2015 - 2025
Contribution to Capital Investment	% growth pa	Contribution to Exports	% growth pa
15 Mexico	6.5	32 St Kitts and Nevis	5.7
37 Barbados	5.8	42 Mexico	5.5
40 Jamaica	5.6	44 Jamaica	5.4
59 Cuba	5.1	50 Cuba	5.2
60 St Kitts and Nevis	5.1	World	4.2
74 Antigua and Barbuda	4.7	94 Antigua and Barbuda	4.1
World	4.6	Americas	4.0
Americas	4.2	105 Bahamas	3.9
122 Dominican Republic	3.6	125 Barbados	3.5
135 Bahamas	3.3	148 Puerto Rico	2.8
154 Puerto Rico	2.6	159 Dominican Republic	2.6
162 Trinidad and Tobago	2.4	164 Trinidad and Tobago	2.4

Summary tables: Estimates & Forecasts

Puerto Rico	2014 US\$mn ¹	2014 % of total	2015 Growth ²	US\$mn ¹	2025 % of total	Growth ³
Direct contribution to GDP	2,427.6	2.4	1.5	3,179.1	2.5	2.6
Total contribution to GDP	7,418.2	7.3	2.0	9,719.4	7.7	2.5
Direct contribution to employment ⁴	19.8	1.9	3.6	25.0	2.0	2.0
Total contribution to employment ⁴	66.9	6.3	4.0	83.1	6.8	1.8
Visitor exports	3,817.6	5.3	2.6	5,166.4	5.5	2.8
Domestic spending	3,188.4	3.1	-0.2	4,065.6	3.2	2.5
Leisure spending	6,027.0	2.0	1.0	7,864.8	2.1	2.6
Business spending	979.0	0.3	3.0	1,367.1	0.4	3.1
Capital investment	1,476.0	13.9	6.0	2,030.4	15.3	2.6

¹²⁰¹⁴ constant prices & exchange rates; 22015 real growth adjusted for inflation (%); 32015-2025 annualised real growth adjusted for inflation (%); 4000 jobs

Americas	2014 US\$bn	2014 % of total	2015 Growth ²	US\$bn ¹	2025 % of total	Growth ³
Direct contribution to GDP	734.0	2.9	3.2	1,098.5	3.2	3.8
Total contribution to GDP	2,141.2	8.4	3.3	3,109.1	9.2	3.5
Direct contribution to employment ⁴	16,509	3.7	2.7	20,763	4.1	2.1
Total contribution to employment ⁴	42,440	9.6	2.9	53,330	10.6	2.0
Visitor exports	298.3	7.0	1.4	447.8	6.3	4.0
Domestic spending	1,164.4	4.6	3.2	1,736.6	5.1	3.8
Leisure spending	1,094.1	2.1	2.8	1,683.1	2.4	4.1
Business spending	368.5	0.7	3.0	501.2	0.7	2.8
Capital investment	222.3	4.5	4.8	350.3	4.6	4.2

¹2014 constant prices & exchange rates; ²2015 real growth adjusted for inflation (%); ³2015-2025 annualised real growth adjusted for inflation (%); ⁴000 jobs

Worldwide	2014 US\$bn	2014 % of total	2015 Growth ²	1 US\$bn	2025 % of total	Growth ³
Direct contribution to GDP	2,364.8	3.1	3.7	3,593.2	3.3	3.9
Total contribution to GDP	7,580.9	9.8	3.7	11,381.9	10.5	3.8
Direct contribution to employment ⁴	105,408	3.6	2.0	130,694	3.9	2.0
Total contribution to employment ⁴	276,845	9.4	2.6	356,911	10.7	2.3
Visitor exports	1,383.8	5.7	2.8	2,140.1	5.6	4.2
Domestic spending	3,642.1	4.7	3.7	5,465.0	5.0	3.8
Leisure spending	3,850.2	2.3	3.3	5,928.8	2.5	4.1
Business spending	1,175.7	0.7	4.0	1,679.0	0.7	3.2
Capital investment	814.4	4.3	4.8	1,336.4	4.9	4.6

¹2014 constant prices & exchange rates; ²2015 real growth adjusted for inflation (%); ³2015-2025 annualised real growth adjusted for inflation (%); ⁴'000 jobs

[%] of total refers to each indicator's share of the relevant whole economy indicator such as GDP and employment. Visitor exports is shown relative to total exports of goods and Domestic spending is expressed relative to whole economy GDP. For leisure and business spending, their direct contribution to Travel & Tourism GDP is calculated as a share of whole economy GDP (the sum of these shares equals the direct contribution). Investment is relative to whole economy investment.



The economic contribution of Travel & Tourism: Real 2014 prices

Pu	erto Rico								
(U	S\$mn, real 2014 prices)	2009	2010	2011	2012	2013	2014	2015E	2025F
1.	Visitor exports	3818.9	3700.8	3668.9	3725.6	3761.8	3817.9	3918.3	5166.7
2.	Domestic expenditure (includes government individual spending)	3257.7	3133.9	3120.0	3137.7	3189.2	3188.6	3181.0	4065.9
3.	Internal tourism consumption (= 1 + 2)	7076.5	6834.7	6788.9	6863.3	6951.0	7006.5	7099.3	9232.6
4.	Purchases by tourism providers, including imported goods (supply chain)	-4,670.2	-4,721.5	-4,483.2	-4,506.5	-4,552.3	-4,578.7	-4,634.8	-6,053.3
5.	Direct contribution of Travel & Tourism to GDP (= 3 + 4)	2,406.3	2,113.2	2,305.7	2,356.8	2,398.7	2,427.8	2,464.5	3,179.3
6.	Other final impacts (indirect & induced) Domestic supply chain	2,937.5	2,579.7	2,814.8	2,877.2	2,928.3	2,963.8	3,008.7	3,881.3
7.	Capital investment	1,191.3	980.8	1,012.2	1,201.2	1,335.7	1,476.1	1,564.1	2,030.6
8.	Government collective spending	459.4	425.8	399.8	405.1	408.1	404.5	403.5	523.3
9.	Imported goods from indirect spending	-1,621.4	-1,478.0	-1,405.1	-1,154.5	-1,151.8	-1,182.1	-1,220.9	-1,597.0
10.	Induced	1,166.2	1,017.9	1,108.8	1,239.6	1,300.6	1,328.6	1,343.9	1,702.6
11.	Total contribution of Travel & Tourism to GDP (= 5 + 6 + 7 + 8 + 9 + 10)	6,539.3	5,639.3	6,236.0	6,925.4	7,219.6	7,418.7	7,563.8	9,720.1
12.	Employment impacts ('000) Direct contribution of Travel & Tourism to employment	19.2	17.4	18.5	18.3	19.0	19.8	20.5	25.0
13.	Total contribution of Travel & Tourism to employment	58.9	51.3	55.6	59.9	63.3	66.9	69.5	83.1
14	Other indicators Expenditure on outbound travel	1,557.7	1,252.9	1,226.9	1,176.9	1,186.9	1,192.5	1,174.3	1,374.5

The economic contribution of Travel & Tourism: Nominal prices

Pu	erto Rico								
(U	(US\$mn, nominal prices)		2010	2011	2012	2013	2014	2015E	2025F
1.	Visitor exports	3,397.9	3,485.6	3,576.4	3,659.3	3,728.1	3,817.9	3,969.3	7,504.3
2.	Domestic expenditure (includes government individual spending)	2,898.5	2,951.6	3,041.3	3,081.9	3,160.7	3,188.6	3,222.4	5,905.3
3.	Internal tourism consumption (= 1 + 2)	6,296.4	6,437.1	6,617.7	6,741.2	6,888.8	7,006.5	7,191.6	13,410
4.	Purchases by tourism providers, including imported goods (supply chain)	-4,155.4	-4,446.9	-4,370.2	-4,426.3	-4,511.6	-4,578.7	-4,695.1	-8,791.9
5.	Direct contribution of Travel & Tourism to GDP (= 3 + 4)	2,141.0	1,990.2	2,247.5	2,314.9	2,377.2	2,427.8	2,496.6	4,617.7
6.	Other final impacts (indirect & induced) Domestic supply chain	2,613.7	2,429.7	2,743.8	2,826.0	2,902.1	2,963.8	3,047.8	5,637.2
7.	Capital investment	1,060.0	923.7	986.6	1,179.8	1,323.8	1,476.1	1,584.4	2,949.2
8.	Government collective spending	408.7	401.0	389.7	397.9	404.4	404.5	408.7	760.1
9.	Imported goods from indirect spending	-1,442.6	-1,392.0	-1,369.7	-1,134.0	-1,141.5	-1,182.1	-1,236.7	-2,319.5
10.	Induced	1,037.6	958.7	1,080.8	1,217.6	1,288.9	1,328.6	1,361.4	2,472.8
11.	Total contribution of Travel & Tourism to GDP (= 5 + 6 + 7 + 8 + 9 + 10)	5,818.4	5,311.3	6,078.8	6,802.2	7,155.0	7,418.7	7,662.1	14,118
12.	Employment impacts ('000) Direct contribution of Travel & Tourism to employment	19.2	17.4	18.5	18.3	19.0	19.8	20.5	25.0
13.	Total contribution of Travel & Tourism to employment	58.9	51.3	55.6	59.9	63.3	66.9	69.5	83.1
14	Other indicators Expenditure on outbound travel	1,386.0	1,180.0	1,196.0	1,156.0	1,176.3	1,192.5	1,189.5	1,996.4

^{*}Concepts shown in this table align with the standard table totals as described in the 2008 Tourism Satellite Account: Recommended Methodological Framework (TSA: RMF 2008) developed by the United Nations Statistical Division (UNSD), the Statistical Office of the European Communities (EUROSTAT), the Organisation for Economic Co-operation and Development (OECD) and the World Tourism Organization (UNWTO).

Historical data for concepts has been benchmarked to match reported TSA data where available.



The economic contribution of Travel & Tourism: Growth

Puerto Rico									
Gr	Growth ¹ (%)		2010	2011	2012	2013	2014	2015E	2025F ²
1.	Visitor exports	-16.1	-3.1	-0.9	1.5	1.0	1.5	2.6	2.8
2.	Domestic expenditure (includes government individual spending)	-6.9	-3.8	-0.4	0.6	1.6	0.0	-0.2	2.5
3.	Internal tourism consumption (= 1 + 2)	-12.0	-3.4	-0.7	1.1	1.3	0.8	1.3	2.7
4.	Purchases by tourism providers, including imported goods (supply chain)	-13.0	1.1	-5.0	0.5	1.0	0.6	1.2	2.7
5.	Direct contribution of Travel & Tourism to GDP (= 3 + 4)	-10.1	-12.2	9.1	2.2	1.8	1.2	1.5	2.6
6.	Other final impacts (indirect & induced) Domestic supply chain	-10.2	-12.2	9.1	2.2	1.8	1.2	1.5	2.6
7.	Capital investment	-22.6	-17.7	3.2	18.7	11.2	10.5	6.0	2.6
8.	Government collective spending	-0.9	-7.3	-6.1	1.3	0.7	-0.9	-0.3	2.6
9.	Imported goods from indirect spending	-4.5	-10.1	0.3	-8.4	0.8	1.7	2.2	2.7
10.	Induced	-11.4	-12.7	8.9	11.8	4.9	2.2	1.2	2.4
11.	Total contribution of Travel & Tourism to GDP (= 5 + 6 + 7 + 8 + 9 + 10)	-14.4	-13.8	10.6	11.1	4.2	2.8	2.0	2.5
12.	Employment impacts ('000) Direct contribution of Travel & Tourism to employment	-23.2	-9.6	6.2	-1.1	3.9	4.4	3.6	2.0
13.	Total contribution of Travel & Tourism to employment	-21.6	-12.9	8.3	7.7	5.7	5.6	4.0	1.8
14	Other indicators Expenditure on outbound travel	-26.5	-19.6	-2.1	-4.1	8.0	0.5	-1.5	1.6

 $^{^{1}}$ 2009-2014 real annual growth adjusted for inflation (%); 2 2015-2025 annualised real growth adjusted for inflation (%)

Glossary

KEY DEFINITIONS

Travel & Tourism – relates to the activity of travellers on trips outside their usual environment with a duration of less than one year. Economic activity related to all aspects of such trips is measured within the research.

Direct contribution to GDP – GDP generated by industries that deal directly with tourists, including hotels, travel agents, airlines and other passenger transport services, as well as the activities of restaurant and leisure industries that deal directly with tourists. It is equivalent to total internal Travel & Tourism spending (see below) within a country less the purchases made by those industries (including imports). In terms of the UN's Tourism Satellite Account methodology it is consistent with total GDP calculated in table 6 of the TSA: RMF 2008.

Direct contribution to employment – the number of direct jobs within Travel & Tourism. This is consistent with total employment calculated in table 7 of the TSA: RMF 2008.

Total contribution to GDP – GDP generated directly by the Travel & Tourism sector plus its indirect and induced impacts (see below).

Total contribution to employment – the number of jobs generated directly in the Travel & Tourism sector plus the indirect and induced contributions (see below).

DIRECT SPENDING IMPACTS

Visitor exports – spending within the country by international tourists for both business and leisure trips, including spending on transport, but excluding international spending on education. This is consistent with total inbound tourism expenditure in table 1 of the TSA: RMF 2008.

Domestic Travel & Tourism spending – spending within a country by that country's residents for both business and leisure trips. Multi-use consumer durables are not included since they are not purchased solely for tourism purposes. This is consistent with total domestic tourism expenditure in table 2 of the TSA: RMF 2008. Outbound spending by residents abroad is not included here, but is separately identified according to the TSA: RMF 2008 (see below).

Government individual spending – spending by government on Travel & Tourism services directly linked to visitors, such as cultural services (eg museums) or recreational services (eg national parks).

Internal tourism consumption – total revenue generated within a country by industries that deal directly with tourists including visitor exports, domestic spending and government individual spending. This does not include spending abroad by residents. This is consistent with total internal tourism expenditure in table 4 of the TSA: RMF 2008.

Business Travel & Tourism spending – spending on business travel within a country by residents and international visitors.

Leisure Travel & Tourism spending – spending on leisure travel within a country by residents and international visitors.

INDIRECT AND INDUCED IMPACTS

Indirect contribution – the contribution to GDP and jobs of the following three factors:

- Capital investment includes capital investment spending by all industries directly involved in Travel & Tourism. This also constitutes investment spending by other industries on specific tourism assets such as new visitor accommodation and passenger transport equipment, as well as restaurants and leisure facilities for specific tourism use. This is consistent with total tourism gross fixed capital formation in table 8 of the TSA: RMF 2008.
- Government collective spending —government spending in support of general tourism activity. This can include national as well as regional and local government spending. For example, it includes tourism promotion, visitor information services, administrative services and other public services. This is consistent with total collective tourism consumption in table 9 of TSA: RMF 2008.
- **Supply-chain effects** purchases of domestic goods and services directly by different industries within Travel & Tourism as inputs to their final tourism output.

Induced contribution – the broader contribution to GDP and employment of spending by those who are directly or indirectly employed by Travel & Tourism.

OTHER INDICATORS

Outbound expenditure – spending outside the country by residents on all trips abroad. This is fully aligned with total outbound tourism expenditure in table 3 of the TSA: RMF 2008.

Foreign visitor arrivals – the number of arrivals of foreign visitors, including same-day and overnight visitors (tourists) to the country.



Methodological note

WTTC has an on-going commitment to align its economic impact research with the UN Statistics Division-approved 2008 Tourism Satellite Account: Recommended Methodological Framework (TSA:RMF 2008). This involves benchmarking of country reports to official, published TSAs, including for countries which are reporting data for the first time, as well as existing countries reporting an additional year's data. New country TSAs incorporated this year include France, Germany, Japan, Malaysia, Mexico, Oman, Qatar and Saudi Arabia. In addition to producing data on 184 countries, WTTC also produces reports on 24 other regions, sub-regions and economic and geographic groups. This year, there are 8 reports for special economic and geographic groups with Pacific Alliance being included for the first time. Please also note that from this year, the report for Sudan no longer includes data on South Sudan.

ECONOMIC AND GEOGRAPHIC GROUPS

APEC (ASIA-PACIFIC ECONOMIC COOPERATION)

Australia, Brunei, Canada, Chile, China, Hong Kong, Indonesia, Japan, South Korea, Malaysia, Mexico, New Zealand, Papua New Guinea, Peru, Philippines, Russian Federation, Singapore, Taiwan, Thailand, USA, Vietnam.

THE COMMONWEALTH

Anguilla, Antigua and Barbuda, Australia, Bahamas, Bangladesh, Barbados, Belize, Bermuda, Botswana, Brunei, Cameroon, Canada, Cayman Islands, Cyprus, Dominica, Ghana, Grenada, Guyana, India, Jamaica, Kenya, Kiribati, Lesotho, Malawi, Malaysia, Maldives, Malta, Mauritius, Mozambique, Namibia, Nigeria, New Zealand, Pakistan, Papua New Guinea, Rwanda, South Africa, Seychelles, Sierra Leone, Singapore, Solomon Islands, Sri Lanka, St Kitts and Nevis, St Lucia, St Vincent and the Grenadines, Swaziland, Tanzania, Tonga, Trinidad and Tobago, Uganda, UK, British Virgin Islands, Vanuatu, Zambia.

FORMER NETHERLANDS ANTILLES

Bonaire, Curacao, Sint Maarten, Saba and Sint Eustatius.

G20

Argentina, Australia, Brazil, Canada, China, European Union, France*, Germany*, India, Indonesia, Italy*, Japan, Mexico, Russian Federation, Saudi Arabia, South Africa, South Korea, Turkey, UK*, USA.

META (MEDITERRANEAN TRAVEL ASSOCIATION)

Albania, Algeria, Bosnia Herzegovina, Croatia, Cyprus, Egypt, France, Greece, Israel, Italy, Jordan, Lebanon, Libya, Macedonia, Malta, Montenegro, Morocco, Portugal, Serbia, Slovenia, Spain, Syria, Tunisia, Turkey.

OAS (ORGANIZATION OF AMERICAN STATES)

Argentina, Antigua and Barbuda, Bahamas, Barbados, Belize, Bolivia, Brazil, Canada, Chile, Colombia, Costa Rica, Cuba, Dominican Republic, Dominica, Ecuador, El Salvador, Grenada, Guatemala, Guyana, Haiti, Honduras, Jamaica, Mexico, St Kitts and Nevis, Nicaragua, Panama, Paraguay, Peru, St Lucia, St Vincent and the Grenadines, Suriname, Trinidad and Tobago, USA, Uruguay.

OECD (ORGANISATION FOR ECONOMIC CO-OPERATION AND DEVELOPMENT)

Australia, Austria, Belgium, Canada, Chile, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Iceland, Ireland, Israel, Italy, Japan, South Korea, Luxembourg, Mexico, Netherlands, New Zealand, Norway, Poland, Portugal, Slovak Republic, Slovenia, Spain, Sweden, Switzerland, Turkey, UK, USA.

OTHER OCEANIA

American Samoa, Cook Islands, French Polynesia, Guam, Marshall Islands, Micronesia (Federated States of), New Caledonia, Niue, Northern Mariana Islands, Palau, Samoa, Tuvalu.

PACIFIC ALLIANCE

Chile, Colombia, Mexico, Peru.

SADC (SOUTHERN AFRICAN DEVELOPMENT COMMUNITY)

Angola, Botswana, Democratic Republic of Congo (DRC), Lesotho, Madagascar, Malawi, Mauritius, Mozambique, Namibia, Seychelles, South Africa, Swaziland, Tanzania, Zambia, Zimbabwe.

*included in European Union



Economic impact reports: Regions, sub-regions and countries

	WORLD										
REGION	SUB- REGION	COUNTRY	REGION	SUB- REGION	COUNTRY	REGION	SUB- REGION	COUNTRY	REGION	SUB- REGION	COUNTRY
		Algeria			Anguilla			Japan			Lithuania
	NORTH	Egypt			Antigua & Barbuda		SIA	China			Luxembourg
		Libya		LATIN AMERICA	Aruba		NORTHEAST ASIA	Hong Kong		EUROPEAN UNION	Malta
		Morocco			Bahamas			South Korea			Netherlands
		Tunisia			Barbados			Macau			Poland
		Angola			Bermuda			Taiwan			Portugal
		Benin			Cayman Islands			Mongolia			Romania
		Botswana			Cuba		OCEANIA	Australia			Slovakia
		Burkina Faso			Former Netherlands			New Zealand		Ш	Slovenia
		Burundi Cameroon			Antilles			Fiji Kiribati			Spain
		Cameroon Cape Verde			Dominica			Other Oceania			Sweden
		Central African			Dominican Republic			Papua		OTHER EUROPE	UK
		Republic			Grenada			New Guinea			Albania
	SUB-SAHARAN	Chad	AMERICAS		Guadeloupe	ASIA-PACIFIC		Solomon Islands			
		Comoros			Haiti			Tonga			Armenia
		Democratic Republic of Congo			Jamaica			Vanuatu	MIDDLE EAST EUROPE		Azerbaijan
		Ethiopia			Martinique		SOUTH ASIA	Bangladesh			Belarus
		Gabon			Puerto Rico			India			Bosnia Herzegovina
		Gambia			St Kitts & Nevis			Maldives			
		Ghana			St Lucia			Nepal Pakistan			Georgia
		Guinea			St Vincent & the Grenadines			Sri Lanka			Iceland Kazakhstan
		Ivory Coast			Trinidad &			Brunei			
CA		Kenya			Tobago			Cambodia			Kyrgyzstan Macedonia
AFRICA		Lesotho			UK Virgin Islands US Virgin Islands			Indonesia			Moldova
		Madagascar			Argentina		ASIA	Laos			Montenegro
		Malawi Mali			Belize		SOUTHEAST ASIA	Malaysia			Norway
		Mauritius			Bolivia			Myanmar			Russian
		Mozambique			Brazil			Philippines			Federation
		Namibia			Chile			Singapore			Serbia
		Niger			Colombia			Thailand			Switzerland
		Nigeria			Costa Rica			Vietnam			Turkey
		Republic of Congo			El Salvador			Austria			Ukraine
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		Sao Tome & Principe			Guyana			Croatia			Iran
		Senegal			Honduras			Cyprus			Iraq
		Seychelles			Nicaragua		NO	Czech Republic			Israel
		Sierra Leone			Panama	Ж	3	Denmark			Jordan
		South Africa			Paraguay	EUROPE	EUROPEAN UNION	Estonia			Kuwait
		Sudan			Peru	3	30P	Finland			Lebanon
		Swaziland		а	Suriname		E	France Germany			Oman
		Tanzania			Uruguay			Greece			Qatar
		Togo			Venezuela			Hungary			Saudi Arabia
		Uganda			Canada			Ireland			Syria
		Zambia		NORTH	Mexico			Italy			UAE
		Zimbabwe		AME	USA			Latvia			Yemen
		-IIIIDADWC									



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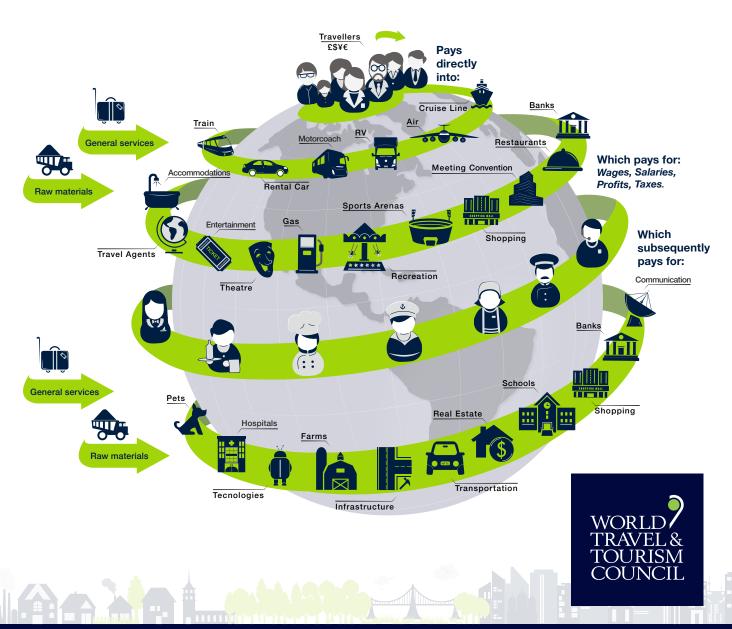
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