

# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

Safely Resuming Business Operations and Restoring Caribbean Tourism in 2020 and Beyond

**Guidelines and Checklists** 



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

# **GUIDELINES & CHECKLISTS**

For Accommodation Providers

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## PREFACE

These Guidelines and accompanying Checklists have been prepared by the Caribbean COVID-19 Tourism Task Force to support a consistent and harmonized strategy, as far as possible, in the phased approach to the recovery of Caribbean tourism and to minimizing health safety risks to visitors and residents in the operation of tourism businesses.

The members of the Task Force include: the Caribbean Public Health Agency (CARPHA), the Caribbean Tourism Organization, the Caribbean Hotel and Tourism Association, the Organization of Eastern Caribbean States, and the Global Tourism Resiliency and Crisis Management Center.

This document, therefore, establishes core guidelines and protocols aimed at protecting residents and visitors in the reopening and continued operation of tourism services, while simultaneously allowing tourism service providers to be effectively re-established.

The Guidelines are part of a series of documents which describes core protocols initially for four key tourism sub-sectors – Ground Transportation, Accommodations, Food and Beverage Operations and Sites and Attractions. These offer services at critical points on the continuum of the traveler's experience at the destination.

It is, therefore, of paramount importance that these services provide a heightened level of quality and health safety assurance to support business success in the new normal of a COVID-19 environment.

The guidelines are not meant to displace, but rather complement, those which are adopted by destinations and companies. They are intended to advance basic guidelines at a destination level, as well as core measures at sectoral levels, collectively aimed at building resident and visitor confidence and enabling the Caribbean to remain a top destination for visitors.

This document incorporates guidelines and protocols issued by a range of destinations, industry enterprises and regional agencies and are further synced with global protocols including those of the World Health Organization (WHO), the World Tourism Organization (UNWTO), and World Travel and Tourism Council (WTTC). For businesses that apply the guidelines and protocols, the intention is to acknowledge their efforts through a Regional Recognition Program of the Caribbean Public Health Agency (CARPHA) and collaborating partners of the Task Force.

This document has been prepared based on evidence and information currently available on the "Severe Acute Respiratory Syndrome Coronavirus 2 (SARS-CoV-2)", i.e. COVID-19. The Guidelines are, therefore, subject to reevaluation and adjustments as information on COVID-19 evolves, as new and more efficient solutions become available and with the development of a treatment or widely accessible vaccine for COVID-19.

Implementation of relevant protocols are necessary by all tourism service providers across the region to ensure the successful recovery of Caribbean tourism. Caribbean destinations and tourism services providers are accordingly encouraged to adopt and implement the guidelines and protocols as appropriate.



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

# CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force











The CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force supplements CARICOM's efforts to extend core health safety protocols throughout the region aimed at minimizing the risk to residents and employees of contagion from COVID-19.

The COVID-19 Task Force is comprised of representatives from the Caribbean Public Health Agency (CARPHA); the Caribbean Tourism Organization (CTO); the Caribbean Hotel and Tourism Association (CHTA), Global Tourism Resilience and Crisis Management Centre (GTRCMC), and the Organization of Eastern Caribbean States (OECS) Commission, and was tasked to:

- 1. Inventory and Review existing COVID-19 Health Safety Standards and Identify Core Regional Standards and Sub-sector Standards for consideration as part of Regional Protocols;
- 2. Identify the Core Protocols required for the Regional Recognition Program of CARPHA and collaborating partners;
- 3. Develop Supporting Documents inclusive of Checklists, and
- 4. Identify Training Needs and Develop a Staged Training Plan.

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Marketplace Excellence



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# ACRONYMS

ATV	All-Terrain Vehicle
c	Celsius
CARICOM	Caribbean Community and Common Market
CARPHA	Caribbean Public Health Agency
CDC	Centers for Disease Control and Prevention
СНТА	Caribbean Hotel and Tourism Association
COVID-19	Severe Acute Respiratory Syndrome Coronavirus 2 (SARS-CoV-2)
CTHAS	Caribbean Travel Health Assurance Stamp
сто	Caribbean Tourism Organization
EPA	Environmental Protection Agency (US)
EU	European Union
F	Fahrenheit
F&B	Food and Beverage
GTRCMC	Global Tourism Resilience and Crisis Management Centre
HVAC	Heating, Ventilation and Air Conditioning
ΙΑΑΡ	International Association of Amusement Parks and Attractions
IPC	Infection Prevention and Control
ISO	International Organization for Standards
MICE	Meetings, Incentives, Conferences and Events
NHTA	National Hotel & Tourism Association
OECS	Organization of Eastern Caribbean States
OSHA	Occupational Safety and Health Administration
PC	Personal Computer
PCR	Polymerase Chain Reaction
POS	Point-of-Sale
PPE	Personal Protective Equipment
PR	Public Relations
RAT	Rapid Antigen Test
RT-PCR	Reverse-Transcription - Polymerase Chain Reaction
SMS	Short Message Service
SOP	Standard Operating Procedure
THIS	Tourism Health (Information) System
ТТВАА	Trinidad and Tobago Beverage, Alcohol Alliance
UITP	International Association of Public Transportation
USVI	United States Virgin Islands
UNWTO	World Tourism Organization
WHO	United Nations World Health Organization
WTTC	World Travel and Tourism Council

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#### CARIBBEAN TRAVEL HEALTH ASSURANCE STAMP (CTHAS)

CTHAS will be issued by CARPHA for accommodation facilities which are registered on THIS and meet CARPHA COVID-19 health and safety protocols. This regionally recognized stamp of approval will be the only such recognition worldwide to be issued by a health agency to acknowledge that health standards are met for tourism.

The stamp will add to assuring travelers that health safety is of priority in their stay at the recognized property while in the Caribbean. The intention is for CTHAS to be available to tourism service providers initially in the accommodation sector and later for other tourism sub-sectors.

#### CLEANING, SANITIZING AND DISINFECTING Cleaning, sanitizing and disinfecting are considered three (3) levels of the cleaning process <sup>1</sup>, i.e.

**1. Cleaning:** To remove dirt, soils, debris and impurities from surfaces. This involves soaps and detergents and removes germs like bacteria or viruses but does not necessarily kill them. Hot or cold water may be applicable;

**2. Sanitizing:** To reduce bacteria on a surface by at least 99%. This kills a high percentage of germs that are on surfaces and can be done by heat or chemicals. It may not eliminate all the presence of bacteria, viruses and mould and does not prevent growth; and

**3. Disinfecting:** To kill a wider range and higher percentage (99.99%) of microorganisms (than sanitizers) on a surface. This is done with chemical and requires a certain amount of contact time. Items that will contact food or be used in the mouth must be thoroughly rinsed after disinfecting.

CDC recommends wearing gloves when you are cleaning or caring for someone who is sick. Otherwise, washing hands for 20 seconds with running water and wearing face coverings along with other preventative measures such as physical distancing and using hand sanitizers are seen as most appropriate for daily activities.

#### HAZARD ANALYSIS CRITICAL CONTROL POINTS (HACCP)

HACCP is an internationally recognized method of identifying and managing food safety related risk and, when central to an active food safety program, can provide customers, the public, and regulatory agencies assurance that a food safety program is well managed.

#### TOURISM SERVICE PROVIDERS

This term covers all individuals, businesses and entities in hospitality, travel and tourism that offer services to visitors in the destination. These include those in all of tourism's sub-sectors including Accommodation, Transportation, Food and Beverage; Entertainment and Recreation (including Sites and attractions); Meetings, Incentives, Conferences and Events (MICE); and Other Tourism Support and Related Services.

#### TOURISM HEALTH INFORMATION SYSTEM (THIS)

THiS is a real-time, web-based application developed by the Caribbean Public Health Agency (CARPHA) to monitor for illnesses and potential outbreaks in visitor accommodations (Hotels, Guest Houses etc.) and to facilitate a confidential early warning and rapid response. THiS is intended to strengthen regional and national health systems and to enhance the health safety of staff, residents and visitors and the quality, reputation and sustainability of Caribbean tourism.

Through THiS, facilities and countries can proactively monitor COVID-19 syndromic trends and illness of visitors. Selfmonitoring can be done by guests themselves. Plans are underway to extend THiS to service providers in other tourism **sub-sectors.** 

<sup>1</sup> Based on CARPHA Interim COVID-19 Health Guidelines for Hospitality: Hotels and Guesthouses. Healthier, Safer Tourism



#### USE OF GREEN/ENVIRONMENTALLY SAFE AND RECYCLED PRODUCTS

COVID-19 requires increased cleaning, sanitizing and disinfecting and the use of personal protective equipment (PPE) to ensure health safety - all of which can make use of safer products and tools to avoid harming staff, visitors and the pristine environment promoted by destinations across the Caribbean.

Use of eco-products that achieve the health safety requirements of COVID-19 and recognized through testing and certification by third party groups such as Green Seal, Ecologo and the EPA's Design for the Environment, is encouraged. Reducing the use of plastics, where possible, is also encouraged, e.g. digital mobile phone room entry instead of plastic room key cards.

#### WHAT IS COVID - 19?

COVID-19 is a new strain of coronavirus first identified in Wuhan City, China in December 2019. It was first noted that it usually takes 2 to 14 days for someone to show signs of infection after having come into contact with someone with the disease. This 2019 virus is a new strain of coronavirus that has not been previously identified in humans.

#### **HOW COVID-19 SPREADS**

There are 2 main routes by which people can spread COVID-19:

- ✓ By the respiratory droplets of an infected person (who coughs or sneezes) to people who are within 2 meters/6 feet, i.e.it is spread person to person, and
- √ By touching a surface, object or the hand of an infected person that has been contaminated with respiratory secretions AND then touching their own mouth, nose, or eyes (e.g. touching door knobs or shaking hands then touching own face)

#### COVID-19 SYMPTOMS<sup>2</sup>

The most common symptoms of COVID-19 are:

✓ Fever

 $\sqrt{}$  Dry cough, and

√ Tiredness

People of all ages who experience fever and/or cough associated with difficulty breathing/shortness of breath, chest pain/ pressure, or loss of speech or movement should seek medical attention immediately.

Other less common symptoms that are usually mild and begin gradually include:

- √ aches and pains √ nasal congestion
- √ headache

- ✓ conjunctivitis
   ✓ sore throat
   ✓ diarrhea
- √ loss of taste or smell
- 🗸 rash on skin
- $\checkmark$  discoloration of fingers or toes

· Some persons may show no symptoms (asymptomatic), but are positive

According to WHO, most people (about 80%) recover from the disease without needing hospital treatment.

<sup>2</sup> https://www.who.int/emergencies/diseases/novel-coronavirus-2019/question-and-answers-hub/q-a-detail/q-a-coronaviruses





# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

# **PRINCIPLES & KEY CRITERIA IN THE REOPENING OF TOURISM**

# **Guidelines and Checklist**



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

# **GUIDELINES & KEY CRITERIA IN THE REOPENING OF TOURISM**

As travel restrictions are lifted internationally in tourism generating countries and airlines resume flights to the region, CARPHA has issued Health Guidelines for the Hospitality Sector to support the health safety of residents and visitors as destinations across the Caribbean reopen for tourism.

These Guidelines are based on six (6) foundational principles needed in the restart and operation of tourism in 2020 and beyond. The recommendation is for these principles to permeate the COVID-19 measures and protocols of destinations and of tourism service providers.

#### **CARPHA GUIDELINES**

- √ Lift Travel Restrictions in accordance with WHO Criteria and CARICOM Common Protocol;
- √ Build Consumer Confidence by establishing Healthy Practices in the Destination;
- √ Reconfigure Hospitality Businesses to follow Social Distancing and other Health Safety Practices;
- $\checkmark$  Institute Proactive COVID-19 Traveler's Health Practices;
- $\sqrt{}$  Heighten Public Education and Communication including for Employees and Visitors; and
- $\sqrt{}$  Sustain Permanent Partnerships among State and Non-State Actors on the Value Chain.

#### SIX KEY CRITERIA<sup>3</sup>

These guidelines should be supported by the following six (6) criteria in each destination:

#### **1. LOW LEVELS OF COVID-19 INCIDENCE**

This is the main pre-requisite for resuming tourism activities in any destination.

It must be based on epidemiological evidence which shows that the spread of COVID-19 in that specific destination has significantly decreased and stabilized for a sustained period of time and is likely to remain stable with the increased tourist population.

#### 2. HEALTH SYSTEM CAPACITY

The tourism sector must assess availability of and access to sufficient health care.

Sufficient health system capacity should be available for both residents and tourists so that, in the event of a sudden increase in cases, the health system is not overwhelmed. This is particularly important in areas that can expect higher rates of visitors due to the capacity of their tourism plant, i.e. large hotels and resorts, and the type and distance from healthcare infrastructure, e.g. homestay and vacation rental away from the regular thoroughfare.

If tourist areas have limited health care services and a considerable number of additional visitors can be expected, there arises a need for implementing additional response mechanisms, such as medical evacuation flights to, for example, medical facilities on neighbouring islands in the region.

<sup>3</sup> Adapted based on EU/WHO, May 13, 2020: COVID-19: EU Guidance for the Progressive Resumption of Tourism Services and for Health Protocols in Hospitality Establishments: https://ec.europa.eu/info/sites/info/files/communication\_tourismservices\_healthprotocols.pdf



#### **3. SURVEILLANCE & MONITORING CAPACITY**

#### Systems must be in place to monitor and respond to changes in indicators of health service capacity.

Increased surveillance and monitoring capacity on a local level are required to prevent introduction of the virus through travelers as well as spread from local populations to tourists. To support capacity, destinations should make use of CARPHA's real-time Tourism Health Surveillance and Monitoring Systems (e.g. THiS) if no current system of monitoring travelers health is used by a destination.

THIS is a confidential, web-based application for real-time syndrome surveillance of populations in tourism accommodations. This application was designed to enhance national surveillance systems by monitoring illnesses in tourist accommodations to identify public health threats in real-time in order to promote rapid response and disease spread.

Destinations using THiS would be meeting a key criterion in Caribbean travelers' health assurance and would be identified in Caribbean Traveler's apps as a recognized destination.

#### **4. TESTING CAPACITY**

# A pivotal criterion in the restart and continued operation of tourism activities is testing to detect cases, monitor the spread of the virus and to slow down or impede transmission.

Recognizing the practices to date that have undergirded the Caribbean's success in containing the spread of COVID-19, we recommend that a robust testing mechanism for visitors, returning residents and citizens be a part of a destination's border entry requirements at this stage in the pandemic.

If pretesting in the country of origin is either not possible or practical within 72 hours of travel, protocols should be established by the host destination which provide for testing upon arrival. In all cases, passengers should be formally notified in advance of travel of all entry requirements at the destination as well as with respect to any specific protocols that will be expected e.g. wearing of face coverings, corporal temperature screening, etc. Additionally, passengers should be clearly advised in advance of travel of all details related to isolation requirements should they test positive for COVID-19 on arrival or at any point during their stay. Passenger must agree in advance of travel to abide by the protocols and laws of the host destination.

Robust testing means the Reverse-Transcription Polymerase Chain Reaction Test, i.e. RT-PCR which is currently the only test that detects SARS-CoV-2 with accuracy. This test has been recommended by the WHO, as persons at any stages of a SARS-CoV-2 infection can test negative when tested with a rapid antigen- or antibody-based tests. If in the course of time other tests become available that demonstrate more than 90% specificity and sensitivity (but ideally more than 95%) done within 72 hours before departure for the Caribbean, that test will be equally as acceptable.

Destinations should clearly communicate to all travelers and potential travelers the testing and general health safety protocols which they have established. This should stipulate the proof of testing documentation which is required for entry.



#### **5. CONTACT TRACING IS AVAILABLE**

#### Contact tracing is an effective and essential public health measure for the control of COVID-19.

The aim is to promptly identify and manage contacts of COVID-19 cases to reduce further onward transmission. Ideally, such contact tracing must allow the sharing of relevant information between countries. This must, however, be balanced against any relevant data protection regulations nationally, regionally and internationally.

#### 6. COORDINATION AND COMMUNICATION MECHANISMS

#### Coordination and communication between and among tourism stakeholders is necessary.

Mechanisms must be in place to allow for this between local authorities, organizations (i.e. NHTAs) and tourism service providers and between national governments within the region. In addition, cross-border coordination, information-sharing and communication are essential, particularly as Caribbean intra-regional tourism opens. Risk communication for visitors is also vital to ensuring they are informed about the local context and, for example, measures to follow in case of suspected COVID-19 cases.





#### This Checklist Allows Quick Assessment of the Situation at the Destination to support the Effective Reopening of Tourism

	☑ = Yes:	C	🛛 = No 🛛 🛨 = Not Applicable									
1.	LOW LEVELS OF COVID-19 INCIDENCES											
			Nationally (Country-Wide)									
	Epidemiological Evidence shows spread of		Regionally (by Region in the		Region 1 (Input Name)							
	COVID-19 has significantly decreased, i.e.		Country- Input Region Name)		Region 2							
	no new cases over a consecutive 14-day		country-input region Numer		Region 3							
	period		Locally in Specific/Key Tourist		Tourist Area 1							
			Areas		Tourist Area 2							
<u> </u>		_			Tourist Area 3							
			Nationally (Country-Wide)	_	Dealers 4 (france Married)							
	Enderstated at Enderson down where the	_	Regionally (by Region in the		Region 1 (Input Name)							
	Epidemiological Evidence shows that the		Country-Input Region Name)		Region 2							
	spread has also stabilised for a sustained period of 14 days (Low or 0 cases)				Region 3 Tourist Area 1							
	period of 14 days (Low of 0 cases)		Locally in Specific/Key Tourist		Tourist Area 2							
		-	Areas		Tourist Area 3							
2.	SUFFICIENT HEALTH SYSTEM CAPACITY				Tourist Area 5							
			National Health Care System									
					Region 1 (Input Name)							
	Availability of Health Care that can meet		Regional Health Care Systems		Region 2							
	the needs of residents and increased numbers of visitors				Region 3							
					Tourist Area 1							
			In Specific/Key Tourist Area		Tourist Area 2							
					Tourist Area 3							
			Access in Place for		Tourist Area 1							
	Adequate access to Health Care		Specific/Key Tourist Areas		Tourist Area 2							
					Tourist Area 3							
	Medical Evacuation Arrangements in		In National System/Public Secto									
	Place		By Key Service Providers	Accommodation Sector								
3.	SURVEILLANCE & MONITORING CAPACITY	_										
	Monitoring & Response Systems in place		By National/Public System		By Accommodation Providers							
	CARPHA System Used/In Place		By National/Public System		By Accommodation Providers							
4.	TESTING CAPACITY											
	Border Management Policy in place for		Robust testing is part of		Travelers notified in advance							
_	Testing		border entry requirements	_	of entry requirements							
5.	CONTACT TRACING											
	National System in Place											
	Caribbean/Regional Collaboration in Place		CARPHA 🛛 CTO		CHTA 🗖 OECS							
	International Collaboration in Place											
6.	COORDINATION AND COMMUNICATION											
			Between Health Agencies & Tou	urism S	Service Providers							
_			Between Tourism Authority & Tourism Service Providers									
	Local/National Coordination in Place		Between National Tourism Asso	ciatio	n & Tourism Services Providers							
			Among Tourism Authority/Heal	th Age	ncies/Tourism Association							
	Cross-Border Coordination & Info Sharing		Coordination/Coordination with	Coordination/Coordination with CARPHA in Place								





# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

# **GUIDELINES AND CHECKLIST** FOR ALL TOURISM SUB-SECTORS

Ground Transportation; Accommodation; Food & Beverage; Recreation and Entertainment; Meetings, Incentives, Conference & Events (MICE); & Tourism Services



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

Ground Transportation; Accommodation; Food & Beverage; Recreation & Entertainment including Sites & Attractions; Meetings, Incentives, Conference & Events (MICE); and Tourism Services

#### TARGET GROUP

These Guidelines are earmarked for Hospitality and Tourism Service Providers in the Caribbean including Retailers, Vendors and Public Markets at the destination.

#### FOCUS

Building User Confidence and Assurance in Tourism Service Delivery by ensuring that Health Safety Protocols are in place at key points in the Tourism Experience and Visitor Service provided.

#### PRIORITY

- V Protecting Jobs and Livelihoods by Providing Health Safety & Quality Service
- V Reconfiguring Business Operations to Minimize Health Safety Risks and to Protect the Safety of Employees, Visitors and Guests
- ✓ Integrating Technology, Digitization and Innovation
- Education and Training
- Clear Communication and Messaging
- Collaboration and Partnerships

#### REQUIREMENT

The guidelines and protocols must be adapted according to Size, Staff Number and Nature of the Tourism Service provided. Ultimately, they must be based on the National/Local Requirement at the destination.

## **SEVEN (7) COMMON HEALTH SAFETY ELEMENTS**



3.

INFECTION

1. PHYSICAL DISTANCING

INFECTION PREVENTION Couahina & Sneezina

2.

Face Mask, PPE

CONTROL Ventilate Clean Etiquette; Sanitize, Disinfect Hand Hygiene



MONITORING

Temperature Checks



5.

RAPID RESPONSE

& REPORTING



6. TRAINING



7. COMMUNICATION & MESSAGING





#### **REQUIRED PRIORITY GUIDELINES**

#### SPECIFIC COVID-19 HEALTH SAFETY MEASURES

Implementation of the following five (5) Special Health Safety Measures for Staff, Guests/Patrons, Facilities, and the Services provided as part of the Visitor Experience, is necessary:

#### **1. PHYSICAL DISTANCING:**

#### ✓ Targeted Measures

This should be put in place in communal areas where staff, guests, patrons and visitors are likely to gather for prolonged periods, i.e. longer than 15 minutes. In principle, a distance of 5 to 6 feet or approximately 1.5 to 2 meters should be applied except for persons traveling together.

Protocol may include establishing a maximum number of staff, guests, patrons and visitors allowed in any common facility and in vehicles or water vessels, e.g. restaurants, bars, lobby, loading zones, attraction rides/ tours, taxis. Reduced carrying capacity at all sites must be considered. This may require allocating booking slots, e.g. for meal times, tours, pool/gym use.

#### **√** Alternative Measures

When physical distancing cannot be fully observed, alternative measures of protection may be used such as sneeze guards, impermeable barriers and wearing of face coverings. Careful consideration should also be given to whether some services should temporarily remain closed, e.g. childcare facilities, and to outdoor seating opportunities where possible. Large scale events should also be temporarily postponed.

#### 2. INFECTION PREVENTION AND CONTROL (IPC)

These include specific personal protective measures, ventilation and cleaning, sanitizing and disinfection protocols. These must be considered, communicated to staff, guests, patrons and visitors and implemented accordingly:

#### **√** Personal Protective Measures

(i) **Respiratory Etiquette:** Strict respiratory etiquette should be communicated and followed (coughing or sneezing into a paper tissue or the elbow bend) by staff, guests, patrons and visitors. Tourism service providers should ensure the availability of paper tissues and contactless or foot-pedal garbage bins.

(ii) Hand Hygiene : Hand hygiene is an essential control measure. Hands must be washed thoroughly and often, using soap and water for a minimum of 20 seconds. Hand hygiene practices should be communicated to staff, guests, patrons and visitors through infographics at key areas/facilities, e.g. at entrances, in washrooms, at the cashier, elevator entrance, etc.

Tourism service providers should ensure easy access to hand washing facilities with soap, single use paper towels (use contactless faucets and dispensers as far as possible), or contactless automatic dryers. Alcohol-based hand rub solutions in contactless dispensers should also be available.

**NB: Alcohol-Base Level for Sanitizers:** Alcohol-Based Hand Sanitizers 60% alcohol or above may be used for personal hand sanitation purposes. For All other purposes, i.e. for cleaning, disinfecting and sanitizing surfaces, 70% alcohol or above is required.

<sup>s</sup>https://www.who.int/docs/default- source/inaugural-who-partners-forum/who-interim-recommendation-on- obligatory-hand-hygiene-againsttransmission-of- covid-19.pdf



## **GUIDELINES**

(iii) Use of Face Covering <sup>7</sup>: The use of face covering, which includes face masks or other shields, should be worn by staff, guests, patrons and visitors, particularly in communal areas and public-facing situations when interactions with others is required.

**Vulnerable and High-Risk Groups:** Staff, guests, patrons and visitors in Vulnerable and High-Risk Groups<sup>8</sup> must use a face covering at all times.

According to WHO, COVID-19 is often more severe in people who are older than 60 years or who have health conditions like lung or heart disease, diabetes or conditions that affect their immune system. These are among the Vulnerable and High-Risk Groups.

Appropriate use of face covering is important and should be communicated to staff, guests, patrons and visitors. Face-covering must not replace core preventive measures.

#### **√** Ventilation

Increasing the number of air exchanges per hour and supplying as much outdoor air as possible is recommended - either by natural or mechanical ventilation, depending on the facility. For example, increased ventilation of guest rooms for at least one hour after check-out is suggested.

Cleaning of HVAC systems should be increased and air filters replaced more frequently in indoor spaces. The use of high-grade filters in enclosed spaces similar to aircraft cabins and elevators, is an option that may be explored.

A time log should be kept for documentation of all cleaning and upkeep undertaken.

#### **√** Cleaning Measures

There are three (3) levels of cleaning, i.e. Cleaning, Sanitizing and Disinfecting. Each is important to ensure the health safety of staff, guests, patrons and visitors. Cleaning of high touch surfaces as often as possible (at least daily and, if possible, more frequently, i.e. after use, hourly or at least once every two hours) is required.

#### **Example of Key High Touch Point and Surfaces**

- Doors
- Door Handles & Knobs
- Windows & Coverings
- Seats and Chairs
- Seat Belt Buckles
- Arm Rests
- Hand Rails
- Grab Handles
- Table-tops

- Bar/Counter tops
- Check-in/Payment Counters
- Point-of-Sale Terminals
- Dining Surfaces
- Food Preparation Surfaces
- Sinks, Faucets & Taps
- Keys and Locks
- Steering Wheels
- Driver/Vessel Controls

- Light and AC Control Panels
- Remote Controls
- Elevator Buttons
- Touch Screens & Tablets
- Staff PCs
- Telephones
- Pool/Water Safety Equipment
- Gym Equipment
- Vending & ATM Machines

<sup>7</sup> Major health organizations, including the CDC and WHO, have urged people to only use medical grade face masks if they are ill, so as not to spread the virus to others, or if they are a Health Care Provider

<sup>8</sup> https://www.who.int/westernpacific/emergencies/covid-19/information/high-risk-groups

#### As a general rule, staff should:

- Prior to disinfecting, clean with detergent or soap and water if the surface is visibly dirty.
- Wear gloves<sup>9</sup> and a mask and other protective equipment as required by the product instructions during cleaning and disinfecting.
- Perform good hand hygiene before and after cleaning.
- Always follow the instructions on the cleaning agents for how to dilute and apply to different surfaces.
- Perform the procedure of cleaning and sanitizing after the end of the service provided, e.g. at check-out (for rooms); after drop-off (for ground transportation and water tours).
- Be trained on manufacturer's directions and the Occupation, Safety and Health Administration (OSHA) requirements for safe use of cleaning chemicals.
- Trained in the treatment of cleaning equipment, waste management and laundry. For laundry services, in addition to washing items in accordance with the manufacturer's instructions, staff should be aware of the CDC<sup>10</sup> guidelines and the circumstances for use of cold or hot water.
- Be made aware of personal hygiene required following cleaning.
  - **Chemicals:** When choosing cleaning chemicals, products approved for use against COVID-19 should be considered. Eco-friendly or other disinfectants labeled to be effective against emerging viral pathogens should be used. Bleach alternatives should be applied as far as possible. If used, diluted household bleach solutions (5 tablespoons per gallon of water according to the manufacturer's instructions). Alcohol solutions with at least 70% alcohol that are appropriate for the surface should also be utilized accordingly.
  - NB: For personal use Alcohol-Based Hand Sanitizers with 60% alcohol or above may apply. Eco-Friendly Cleaners, Sanitizers and Disinfecting Chemicals, and Recycled Products should be used, as far as possible, for continued support to climate change mitigation and to maintaining the pristine environment of the region.

#### 3. SCREENING AND TEMPERATURE CHECKS FOR SYMPTOMS OF COVID-19

#### √ COVID-19 Symptoms <sup>™</sup> (WHO)

The most common symptoms of COVID-19 are fever, dry cough or cough associated with difficulty breathing/ shortness of breath, chest pain/pressure, and tiredness. Other symptoms that are less common include aches and pains, nasal congestion, headache, conjunctivitis, sore throat, diarrhea, loss of taste or smell or a rash on skin or discoloration of fingers or toes. These symptoms are usually mild and begin gradually.

**Screening Questions:** Suggested screening questions for COVID-19 symptoms for staff, guests, patrons and visitors are:

- Have you been in close contact in the past 14 days with a confirmed case of COVID-19?
- Have you been diagnosed with COVID-19?
- Have you been told by a health care provider or public health official to self-quarantine?
- Are you experiencing a cough, shortness of breath/difficulty breathing, chills, muscle pain, new loss of taste or smell, or sore throat?
- Have you had a fever in the last 48 hours?
- Have you had vomiting or diarrhea in the last 24 hours?
- Have you had a fever in the last 48 hours?
- Have you had vomiting or diarrhea in the last 24 hours?

<sup>&</sup>lt;sup>9</sup> CDC recommends wearing gloves when you are cleaning (or caring for someone who is sick).

<sup>&</sup>lt;sup>10</sup> https://www.cdc.gov/infectioncontrol/guidelines/environmental/background/laundry.html

<sup>&</sup>lt;sup>11</sup> https://www.who.int/emergencies/diseases/novel-coronavirus-2019/question-and-answers-hub/q-a-detail/q-a-coronaviruses

# **GUIDELINES**

#### √ Temperature Checks

Fever, remains among the key symptoms displayed and, due to this, screening by temperature checks for employees, guests, patrons and visitors is an essential measure. An elevated temperature of over 100.4 degrees Fahrenheit (F) or 38 degrees Celsius (C) is cause for concern.

General Rule: Employees, guests, patrons and visitors must be screened with the use of a no-touch thermometer to ensure that temperatures are not elevated over 100.4 degrees Fahrenheit (F) or 38 degrees Celsius (C).

#### Staff:

- Employees should undergo daily temperature screening at the start of their shift/work day. Online monitoring forms should be considered for recording temperature checks
- Staff with elevated temperatures, i.e. over 100.4 F or 38 C, should not be allowed to work but should be sent for further screening at a designated health facility on site if one is available or at the designated public or other facility off site
- Staff should stay at home if they are unwell and/or if they, or a household member, exhibit COVID-19 symptoms
- Staff with elevated temperatures or exhibiting COVID-19 symptoms should be tested

#### **Guests, Patrons and Visitors:**

- At accommodation facilities, temperature screening for guests, should be done on a regular basis during their stay
- Temperatures of patrons and visitors should be taken prior to commencing a tourism activity or tour, e.g. transportation, restaurant services, and at sites and attractions.
- Persons displaying elevated temperatures should not participate in planned activities, but local health authorities should be advised to facilitate screening and possible testing.

#### 4. REAL-TIME MONITORING, RAPID RESPONSE AND REPORTING/CONTACT TRACING

#### √ Monitoring & Rapid Response Reporting

Tourism service providers must rapidly respond and report any changes, on a real-time basis, that may escalate risk to contagion to local authorities for immediate action. Due to this, it is best if systems are in place for real-time monitoring of the health of staff, guests and patrons, where appropriate. Where possible, applications should be utilized, such as CARPHA'S THIS, for confidential early warning, response and real-time monitoring of illnesses.

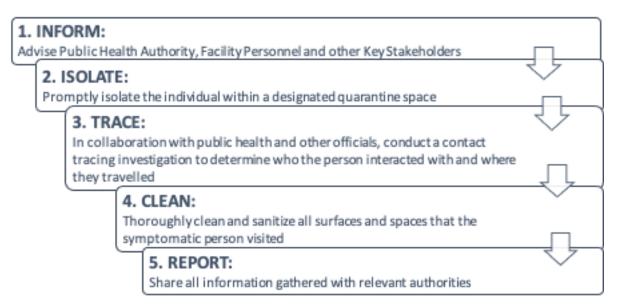
 $\sqrt{\text{Contact Tracing:}}$  Contact details of employees, guests, patrons and visitors must be available in case they are needed for contact tracing. In the absence of formal contact tracing apps, guests and visitors should, at the minimum, be encouraged to keep their smart phone location sensor on for the duration of their stay to facilitate contact tracing around the destination.

Contact tracing measures must be strictly limited for the purpose of dealing with COVID-19 outbreak and established according to rules, which ensure the highest level of privacy and data protection.



#### SYMPTOMATIC VISITOR MANAGEMENT REPORTING PROCESS

The following CDC-approved five-step process must be implemented if staff, guests, visitors or patrons exhibit elevated temperatures and COVID-19 "Influenza-Like" symptoms. This is intended to assist the person and to protect everyone from potential COVID-19 transmission as quickly as possible.



#### 5. SUPPLIES 12

#### √ Checklist of General Supplies/Eco-Friendly Products

Tourism service providers must rapidly respond and report any changes, on a real-time basis, that may escalate risk to contagion to local authorities for immediate action. Due to this, it is best if systems are in place for real-time monitoring of the health of staff, guests and patrons, where appropriate. Where possible, applications should be utilized, such as CARPHA'S THIS, for confidential early warning, response and real-time monitoring of illnesses.

While supplies will vary depending on the service and activity, general and basic supplies will include where applicable:

- Thermometers: Infrared No-Contact Hand-Held Thermometers (minimum of four - two per entrance and two for staff) and/or Full Body Thermal Scan - one per entrance
- ISO Masks (PAPRs, CAPRs, N95s), enough for each staff for each shift to have at least one
- Face Shields and Protective Eyewear
- Bag (disposable for possibly contaminated items. Bags should be made from recycled or eco-friendly material as far as possible)
- Disposable Gloves<sup>13</sup> (mainly for cleaning and made of recycled or eco-friendly material)
- Disposable Aprons
- Alcohol-Based Hand Sanitizer (60% alcohol or above for personal use by employees/guests/patrons)

- Spray Disinfectant/Wipes
- Cleaning Disinfectant
- Cleaning Sanitizers (70% alcohol base or above)
- Single Use Paper Napkins or Towels
- Contactless Soap Dispensers
- Hands-Free Garbage Bins with Covers
- Contactless Automatic Dryers for Drying Hands
- Measuring Device (tape measure, yardstick, 6 ft. pole etc.)
- Indicators (flags, markers, stakes, cones, tapes, stickers etc.)
- Signage for Protocols, Awareness regarding Symptoms & Contact Information

<sup>&</sup>lt;sup>13</sup> CDC recommends wearing gloves when you are cleaning or caring for someone who is sick. Otherwise, washing hands for 20 seconds with running water and wearing face masks along with other preventative measures such as physical distancing and using hand sanitizers are seen as most appropriate for general daily activities.



<sup>&</sup>lt;sup>12</sup> In consideration of elements of WHO COVID-19 Essential Supplies Forecasting Tools of April 29, 2020 https://www.who.int/who-documents-detail/covid-19essential-supplies-forecasting-tool

# **GUIDELINES**

#### **√** Delivery of Supplies

Attention must also be paid to the procedures involved in receiving the delivery of all supplies (including food) to ensure consistency of health safety across all service points in order.

#### **Delivery personnel should:**

- not be allowed to drop-off supplies without the use of a mask or face covering
- undergo temperature checks on entry to the delivery/drop-off point on the property/site/office
- practice hand hygiene and cough etiquette
- be denied entry if their temperature is elevated; and
- with elevated temperatures, be documented

#### Reporting

- Instances where entry is denied due to elevated temperature or visible symptoms must be reported to the relevant health authority on a real-time basis
- Receiving Supplies
- Delivery receiving areas must be kept clean and disinfected after each delivery
- Products must be removed from external containers or packaging before storage. Where this is not possible or practical, clean and sanitize packages and containers as appropriate prior to storage.

#### **Receiving Supplies**

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#### **OTHER NECESSARY GUIDELINES**

Guidelines in this category fall under the following six (6) broad headings:

#### **1. MANAGEMENT OPERATION**

Management, which covers the owner or operator of tourism services, must set the direction to successfully achieve the priority areas and health safety objectives by implementing the following Measures and Protocols:

#### **√** Local Regulatory Compliance

All tourism enterprises and services must comply with National Legislative and Regulatory requirement related to the tourism service and/or business activity in which they are involved.

#### **√** Preparedness & Action Plan Development

An official COVID-19 Preparedness & Action Plan is necessary. This must allow for assessment of the visitor experience and staff assurance at all facilities and service points and the outline of Special Policies and Standard Operating Procedures (SOPs) adjusted for heightened health safety.

Specific actions to be taken in case of infection should be outlined within an established Quarantine Procedure. The role and responsibilities of staff should be detailed, presented to each staff and made available at all times.

#### √ COVID-19 Health Safety Management Team and/or Point Person

This protocol allows for an assigned COVID-19 Manager or Person to continually support, assess and ensure that protocols are being enacted. Large companies and those with multiple locations for operations should consider designating a team.

#### √ Local Coordination Arrangements & Partnerships

Communication and constant coordination are required at the local level between Ministries/Departments of Health; Tourism Ministries/Departments/Boards and Hotel and Tourism Associations and Tourism Service Providers. This is to ensure that the latest rules and regulations in any given geographical area are shared, applied and their implementation monitored.

Partnerships for additional support such as capacity development and human resources training must also be facilitated. This will further enable a wider participation in decision making and in ownership and uptake of the decisions made.

#### 2. HUMAN RESOURCES & TRAINING

Human resource remains a central factor in the delivery of the tourism service. Managing staff and ensuring health safety and quality service standards must now take on different approaches and heightened levels as these too must adapt to requirements brought on by COVID-19.

#### ✓ Management of Staff

Measures that decrease the physical presence of staff at the workplace should be considered. Staff such as those performing duties that may be compatible with teleworking, could be encouraged to work from home. As a temporary measure, staff with serious underlying conditions, may need to be placed in other functional areas based on the level of physical interaction required.

#### √ Comprehensive Training & Capacity Development Plan

A COVID-19 Compliant Comprehensive Training Plan is necessary. A collaborative approach should be taken in the implementation of the training plan. This collaboration and partnership with Ministries of Tourism and Health as well as with National Tourism Sector Associations and similar Regional Tourism Agencies, such as the CTO and CHTA should be undertaken. These agencies are also involved in COVID-19 tourism training and capacity development. The Plan can, therefore, leverage the training of these agencies allowing resources to be utilized more effectively.

The Training and Capacity Development Plan should also consider the emotional impact of this COVID-19 crisis and its related "Paradigm Shift" on all persons in the tourism sector, which, in the case of employees, must be continually monitored and assessed.

Allowances for Counseling and Coaching must, therefore, be included as part of the capacity development and training program of tourism services providers. This likewise, should be done in collaboration with national and/or regional health and other relevant agencies.



#### √ Training and Capacity Development Focus Areas

Capacity development to deliver quality COVID-19 compliant service must now be at the forefront of awareness building and training.

Staff involved in providing a tourism service must be aware of "All Things COVID-19", with additional considerations made to mitigate emotional consequences due to COVID-19 that may impact negatively on the workplace and in the delivery of the tourism service.

Training and capacity development should include:

- COVID-19 Causes and Symptoms
- Physical Distancing Measures for the Workplace
- Infection Prevention and Control (IPC) Measures & Personal Protection, including use of face covering and other personal protective equipment (PPE)
- New cleaning, sanitizing, and disinfecting practices, along with manufacturers' ainstructions for the use of products for these purposes

- Monitoring and Reporting
- Rapid Response Actions (required if staff or guests/visitors present symptoms)
- Implementing Quarantine Protocols
- Interacting with visitors/guests and other staff
- Customer Service in the COVID-19 Era
- Sales and Selling Skills in a COVID-19 Era
- First Aid in a COVID-19 Environment
- Post COVID-19 Staff Counseling and Coaching Techniques

#### **3. COMMUNICATION & INFORMATION**

Information must be continually communicated to employees and visitors. Communication must also flow effectively among partners and stakeholder authorities national and regionally.

#### √ Information for Staff

Staff must inform and be informed regularly on all matters related to health and safety procedure, policies, operations, and expectations. Likewise, the information must be reliable, consistent and easily accessible and must be reinforced verbally and by other digital means.

#### **√** Information for Visitors

For visitors, communications on protocols and measures in place and their role and responsibility, must begin before their arrival at the destination. The information must also include current national guidelines of the government and local health authority. The information must be reliable and consistent. This information can be reinforced and further detailed or expanded at touch points on site as they utilize the tourism service.



#### ✓ Communication Modes/Signage

Information must be easily accessible including through digital means – online/via Short Message Service (SMS) on phones. Staff and Visitors/Guests should also be informed through specific signage (information infographics, including adaptations for those who are visually impaired) at entrances of tourism facilities; recreational and entertainment areas including sites and attractions. Signage must also be located in "back-of-house" or staff-only areas for information and directional purposes of employees and other individuals in those locations.

Leaflets with information could also be provided upon request. Information on leaflets and signage in different languages, including Spanish and French should also be considered. General leaflets could include information, on:

- (i) the signs and symptoms of COVID-19;
- (ii) what to do in case they develop symptoms and signage on where to go, e.g. "Check Health Station" or "Check Resort Nurse" during their stay; and
- (iii) what to do if they develop symptoms within 14 days following departure.

#### **√** External Communication

Mechanisms must be in place to ensure constant communication between local/national public health/ tourism authorities and sector associations. Communication with external travel trade, and sales and business partners must also be factored. They must also be kept fully apprised of what is happening locally and onsite for them to perform their function and support accordingly.

#### **√** Building Trust & Assurance

Certification and Recognition Programs can play an even greater role as part of Public Relations (PR) and promotional communication activities. All tourism service providers are encouraged to seek certification or recognition, where possible, including CARPHA's regional stamp of approval (Caribbean Travel Health Assurance Stamp - CTHAS).

#### 4. TECHNOLOGY & DIGITIZATION

Physical distancing and the measures required to mitigate the spread of COVID-19 have necessitated an increased use of technology for communication and the digitization of information and processes. This must now be maximized to the highest extent possible as touchless travel will become the norm.

Evaluation of areas that could be easily digitized must be undertaken. Areas for consideration include:

- contactless payments to reduce the physical handling of cash and credit cards
- contactless/mobile phone check-ins and check-outs
- digital keys
- e-tickets purchases and e-booking for visits and entertainment
- automatic faucets
- automatic dispensers for soaps, hand sanitizers and hand towels
- automatic/contactless hand dryers; and
- contactless garbage bins



#### 5. LIABILITY OF POTENTIAL EXPOSURE

Tourism enterprises and operations should review all areas of potential liability and incorporate waiver and disclaimer language into contracts, reservations, bookings, sales agreements, activity waiver documents etc. The new era of COVID-19 presents a possibility for increased liability claims by employees, guests, and other customers who may claim negligence as a cause for contacting the virus.

This underscores the importance of having in place protocols, training commitments, communications materials and operational practices aimed at minimizing contagion. Tourism Services Providers should include, as part of the reservation or registration process, a Disclaimer which outlines guest responsibilities and limitations of liability.

#### 6. EVALUATION AND ADJUSTMENTS

Health safety measures should be regularly monitored, re-evaluated and adjusted. As new and more efficient solutions become available, less efficient or more burdensome measures should be discontinued.

Tourism service providers should undertake scheduled drills and tabletop exercises to further develop and refine COVID-19 measures and protocols. Evaluation should also consider any new information and approaches needed, to remain current with public health needs.



#### This checklist is a summary of the recommended Guidelines. It allows a self-check to evaluate consistency with and coverage of core areas.

## **REQUIRED PRIORITY GUIDELINES FOR ALL TOURISM SERVICES**

	☑ = Yes: ☑= No — — =Not Applicable								
SPECIFIC COVID-19 HEALTH SAFETY MEASURES									
(1) PHYSICAL DISTANCING									
	Physical Distancing in place for				Distancing, of 5 – 6 feet/1.5 - 2 meters, is applied to communal areas				
	Communal Areas	s in pr			Maximum numbers established for each common facility				
					Allocated slots for use of service is in place				
	Alternate Measure	s are	applied where		Sneeze Guards or Impermeable barriers are used				
	Physical Distancing				Masks are required and worn over nose, mouth and chin				
	observed				Consideration has gone into temporarily closing some services				
(2)	NFECTION PREVENT	ION /	AND CONTOL (IPO	C) MEA	SURES				
Perso	onal Protective Mea	sures							
		_	Respiratory . Etiquette		Coughing or sneezing methods are communicated and practised				
					Contactless paper tissue dispensers with contactless bins are available for use				
	Specific Personal		Hand		Infographics communicate hand hygiene (washing for 20 seconds)				
	Protective Measures		Hygiene		There is easy access to contactless hand washing facilities and/or hand sanitizers 60% alcohol base and above (for personal use)				
			Face Covering		Use of face covering by all is required				
			Face Covering		Appropriate type and use of face covering are communicated				
Vent	ilation and Cleaning								
					Number of air exchanges per hour in enclosed areas are increased and as much outdoor air is supplied as possible				
	Ventilation and		Ventilation		Cleaning of HVAC Systems has been increased and air filters replaced more frequently in indoor spaces				
	Cleaning				Rooms ventilated for at least 1 hour after guest check out				
	Protocols are Communicated and in place		Cleaning,		Heightened cleaning procedure after visitor use of facility/service and after check-out is performed				
			Sanitizing & Disinfection		Staff informed of the treatment of cleaning equipment, waste management, laundry, & personal hygiene following cleaning				
					Frequently touched surfaces are cleaned very often				





#### OTHER NECESSARY GUIDELINES FOR ALL TOURISM SERVICES

	☑ = Yes: ☑ = No — — =Not Applicable									
The following high touch surfaces in high use/Communal areas are cleaned daily, but preferably every 2 hours, or hourly or after use. Eco-safe and recycled products are used for cleaning where relevant and as far as possible:										
	Doors		Bar/Coun	ter to	ps		Light and AC Control Panels			
	Door Handles & Knobs		Check-in/	Paym	ent Counters		Remote Controls			
	Windows & Coverings		Point-of-9	Sale Te	erminals		Elevator Buttons			
	Seats and Chairs		Dining Su	rfaces	5		Touch Screens & Tablets			
	Seat Belt Buckles		Food Prep	parati	on Surfaces		Staff Personal Computers (PCs)			
	Arm Rests		Sinks, Fau	icets 8	& Water Taps		Telephones			
	Hand Rails		Keys (roo	m) an	d Locks		Pool/Water Safety Equipment			
	Grab Handles		Steering	Whee	ls		Gym Equipment			
	Table-tops		Driver/Ve	essel (	Controls		Vending & ATM Machines			
(3) T	EMPERATURE CHECK SCREENING									
For St	aff			For	Suests, Patrons, Vi	sitors				
	Staff undergo daily temperatu	ire scre	eening		Temperature se during their acc		g of guests is done on a regular basis dation/stay			
	Staff with temperature over sent home and/or for further				Temperatures of patrons are taken prior to commencin tourism activity or tour by the activity/tour providers					
	Staff exhibiting other COVID-1						temperature and or exhibiting COVID-19			
	sent for further screening				symptoms are referred to the health authority for full					
	necessary at designated publi				screening and,	if requi	red must also be tested			
	Staff stay home if they or hou are unwell	useholo	d member		Persons displaying elevated temperatures cannot participate in planned activities					
(4) R	REAL-TIME MONITORING, RAPI	D RES	ONSE & RE	PORT	ING/CONTACT T	RACING	G			
Moni	itoring & Rapid Response Repo	orting								
	The WHO Symptomatic Repor		rocess is		CARPHA THIS Daily/Regular Monitoring and Real-Time					
	in place and known by staff, i.		orm,				place and used accordingly			
	Isolate, Trace, Clean and Repo	ort			hepot ang oyote		place and abea accordingly			
	act Tracing			-			al 102 - 1			
	Contact details for tracing is fa				Real-time Repo	rting is	facilitated			
	lies Checklist	СПАЗЕ	3							
	Supplies Checklist is in place for	or key	areas		On the sunnlies	list co	ntactless and automatic products are			
	along the points of service	of Key	areas		purchased, as fa					
	Eco safe and recycled product	s are					relevant PPE for use at work			
Recei	purchased, as far as possible iving Delivery of Supplies									
	Suppliers are aware that all de	livery	personnel		If delivery pe	rsonnel	are denied entry due to elevated			
	cannot deliver supplies unless					ocumented and rapidly reported to the				
	attired with the necessary ma			relevant heal		a analysis and a second by the second s				
	Delivery personnel undergo te			s 🗖	Delivery rece		eas must be kept clean and disinfected			
	at site/property entrances			12	after each de	livery				
	Delivery personnel is denied e									
	Products are removed from ex packages and containers are c					-	Where this is not possible or practical, rage			
	packages and containers are cleaned and sanitized as appropriate prior to storage									

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#### OTHER NECESSARY GUIDELINES FOR ALL TOURISM SERVICES

	🗹 = Yes		X= No		-🕀 – =Not Applicable						
OTH	ER MANAGEMENT, OPERATIONAL AN		CESSARY N	IEASU	RES						
1. MANAGEMENT OPERATION											
Local	Regulatory Compliance										
	Business Compliant with Government Legislative and Regulatory Requirements										
Required Business/Operational or Reopening License in Place (where required)											
Preparedness and Action Plans											
	Preparedness & Action Plan in		Includes a	ictions	required to deal with Infection						
	Place		Presented to each staff and available at all times								
			SOPs Adju	sted to	o include heightened Health Safety Measures						
	SOPs for Contagion in Place		Quarantin	ne SOP	in place						
			Presented	Presented to each staff and available at all times							
covi	D-19 Health Safety Management Tea	am ai	nd/or Point	Perso	n						
	COVID-19 Compliance Team in place	ce	D Point	Perso	n designated to continually check and ensure compliance						
Local	Coordination Arrangements and Par	tners	ships								
			With Nati	onal P	ublic Health Agency						
	Arrangements in Place		With Tourism Ministry								
			With National Tourism/Hospitality Association (NHTA)								
2. I	HUMAN RESOURCES AND TRAINING										
Mana	aging Staff										
			Measures	s decreasing physical presence of staff at work							
	Measures in place to decrease physical contacts and time of		Staff com	patible	with teleworking are encouraged to work from home						
	physical contacts and time of physical contacts		Shifts in V	Vork a	nd in Meal Times are introduced						
			Increased	use of	electronic means of communication						
Com	prehensive Training & Capacity Devel	opm	ent Plan								
	Comprehensive Plan Developed		Collabora	tive Ap	proach to Training taken						
Train	ing & Capacity Development Focus A	reas									
	COVID-19 Causes & Symptoms				Implementing Quarantine Protocols						
	Physical Distancing Measures				Rapid Response Actions (required if staff or guests/visitors present symptoms)						
	IPC Measures & Personal Protection of face covering and other PPE	n, incl	uding use		Monitoring and Reporting						
	Interacting with visitors/guests and	othe	r staff		First Aid in a COVID-19 Environment						
_	New Cleaning, Sanitizing, and	Di	sinfecting		Customer Service in the COVID-19 Era						
	Requirements and Practices				Sales and Selling Skills in a COVID-19 Era						
	Manufacturer's instructions for us sanitizing & disinfecting product	e of	cleaning,		Post COVID-19 Staff Counselling & Coaching						

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# **CHECKLIST OF GUIDELINES FOR ALL TOURISM SERVICES**

#### OTHER NECESSARY GUIDELINES FOR ALL TOURISM SERVICES

		₽ =	Yes: X=	No		~	🔲 =Not Ap	plic	able	
3. (	3. COMMUNICATION AND INFORMATION									
Information on Health Safety Measures										
			Measures at th	e de	stir	natio	on is given			
	Visitor Information		Measures at Provided						Information given at the point of/during use of the service	
			Information pr	ovide	ed p	prio	r to arrival		Easily accessible online	
			Information is	giver	n in	two	or more lang	guag	es	
	Staff Information		Staff Informed	of H	eal	lth S	afety Procedu	ure,	Policies, Operations and Expectation	
	External Communication		Travel Trade an	nd Ex	ter	rnal	Partners kept	t infe	ormed and updated	
Build	Building Trust and Confidence									
	National Assurance Certification or Recognition Planned CARPHA regional CTHAS Certification Planned									
	International Assurance Co	ertific	ation or Recogni	ition	Pla	anne	d e.g. WTTC S	Safe	Travel Stamp	
Com	munication by Signage									
	Signage used at entrances at other key points	to fa	cility/site/service	e and	k		Signage use COVID-19	d to	provide information on symptoms of	
	Signage used to facili requirements	tate	Physical Dista	ncing	B		Signage prov	vide	s information in two or more languages	
4. 1	TECHNOLOGY AND DIGITIZA	TION								
	Evaluation done of Digitiza	ation	Possible	_				-	y is used as far as possible, e.g. soap	
	Technology Needs Identifi	ed					nsers, faucets Il payments, e		nd dryers, paper towel dispensers, bins, keting etc.	
5. I	IABILITY OF POTENTIAL EXP	POSU	RE							
	Review done of all areas o	fPote	ential Liability				er & Disclaim mation platfor		anguage is Included in Contracts and	
6. I	EVALUATION AND ADJUSTN	IENTS	5							
	Policy in place to regularly	re-ev	aluate and adjus	t me	ası	ures	to protect he	alth	of guest and workers	





# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

GUIDELINES AND CHECKLIST FOR CARIBBEAN ACCOMMODATIONS



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

#### **OVERVIEW**

Regardless of the size and type of accommodation, they are all places where guests stay temporarily in close cohabitation and where there is always a degree of interaction among staff or host and guests. This interaction may be conducive to the spread of COVID-19.

Therefore, all accommodation regardless of the type, size, and range of facilities and services offered, must adapt to co-exist in the COVID-19 environment, minimize the risk of contagion for staff and guests and assure travelers of their health safety commitment.

#### **TARGET GROUP**

The collective range of tourist accommodation in the Caribbean.

#### **KEY MEASURES FOR CARIBBEAN ACCOMMODATIONS**

To reduce introduction and spread of COVID-19 and build travelers' confidence to travel to the Caribbean, the following CARPHA-CTO-CHTA proactive COVID-19 Health Measures for Travel must be adopted by the accommodation sector:

- Implement COVID-19 specific Hospitality Operational Guidelines in accordance with WHO recommendations
- Adhere to Hospitality Health, Hygiene, Food Safety and Environmental Sanitation Standards i.e. standards required through National/Regional Health and Standards Agencies
- Advanced Certification for the adoption of Health, Hygiene and Food Safety Measures e.g. ServSafe Food and Alcohol Safety Certification for Food Service Staff and HACCP
- ✓ Join the Caribbean Travel Health Assurance Stamp for Healthier Safer Facility Program
- Ensure Real-Time Monitoring of illnesses via the confidential Early Warning and Response Web-Based System, Tourism Health Information System (THiS)<sup>14</sup>
- Encourage Voluntary Self-Reporting of Illness via THiS or a COVID-19 App
- Effectively handle and response to COVID-19 cases in hotels and tourism accommodation establishments
- Undertake Training and Capacity Building (especially of frontline staff)
- Engage relevant communities and stakeholders and collaborate on public health messaging

#### FOCUS

Implementing Health Safety Measures at key points of the guest experience at the hotels and tourist accommodations.

#### PRIORITY

- Health Safety and Quality Service
- Health Safety Assurance
- Education and Training
- Clear Communication and Messaging
- Collaboration and Partnerships

<sup>14</sup> Regional Travelers' Health Program (THP) http://carpha.org/What-We-Do/Tourism-and-Health-Programme or this.carpha.org

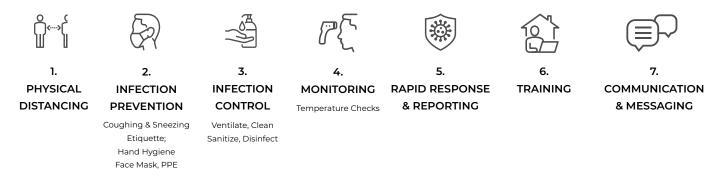


# **GUIDELINES FOR CARIBBEAN ACCOMMODATIONS**

#### **KEY POINTS IN THE GUEST EXPERIENCE AT ACCOMMODATIONS**



#### **SEVEN (7) COMMON HEALTH SAFETY ELEMENTS**



#### **GUIDELINES**

Guidelines are provided in Checklist Format in Section 5.1 and covers the following five (5) core areas:

#### (1) **MANAGEMENT OPERATIONS & PROCEDURES**

Operation excellence is a key factor in the reopening of F&B operations. F&B operations must not only adhere to the health, hygiene and food safety and environmental sanitation standards but should consider enhancing all areas to address the specific requirements of COVID-19. Readiness Plans and Policies and SOP must also be addressed under management operations.

#### (2) HUMAN RESOURCES AND TRAINING

Staff readiness is critical to the execution of COVID-19 actions and readiness plans, policies and protocols. Staff must be fully aware of and well-trained – measures are provided accordingly.

#### **HEALTH SAFETY & HYGIENE MEASURES FOR A SAFE EXPERIENCE** (3)

These measures ensure physical distancing; the application of Infection Prevention and Control (IPC) requirements such as hand washing/sanitizing; use of PPE; ventilation; and cleaning, sanitizing and disinfecting. Focus is placed on core measures for:

✓ Staff, Guest, Suppliers/Contractors

✓ Rooms/Housekeeping

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✓ Arrival/Check-in/Out/Front Desk

- ✓ Food and Beverage
- V Key Areas of Facilities, Amenities, and Recreation

#### (4) **HEALTH SAFETY & HYGIENE MEASURES FOR A SAFE EXPERIENCE**

Clear, consistent, and enhanced communication measures are encouraged with staff, guests and stakeholders. Relevant measures are provided for use as appropriate.

NB: Along with these Guidelines, reference should be made to Section 3: "Guidelines for All Sub-Sectors of Tourism".

# This checklist is a summary of the recommended Guidelines and its Key Elements. It allows a self-check for comparison and to evaluate consistency with and coverage of core areas given size and nature of operation.

#### COMMON REQUIRED COVID-19 HEALTH SAFETY MEASURES

☑ = Yes: 🖾 = No — — = Not Applicable													
GENERAL COVID-19 HEALTH SAFETY MEASURES: COMMON FOR ALL AREAS OF OPERATION													
										stancing, of 5 – 6 feet/ mmunal areas	1.5 - 2	meters, is applied to	
			Physical Distancing in place for Communal Areas					Maximum capacity numbers are established for each common facility					
Phys	sical Distancing								All	located slots for use of	fservio	es are in place	
		_		Alternate Measures are applied					Glass or plastic barriers are used				
			where Physical Distancing cannot b fully observed			be [		Fa	ce coverings are requi	red			
			Respiratory			Coughing or sneezing methods are communicated							
				tiquette		Contactles are availab			ers	and paper tissue dispe	ensers	with contactless bins	
			$\vdash$						to	communicate hand hy	/giene		
Infe	ction Prevention		Hand Hygiene			There is ea	sy acc	ess t	:o c	ontactless hand washi ase and above		lities and/or hand	
(IPC	) Measures:	_	$\vdash$										
			Fa	ace Covering			Use of face covering by all is required Appropriate type and use of face covering are communicated						
	cific Personal ective Measures					Number of	air ex	chan	nges	s per hour in enclosed	areas	are increased and	
	Cleaning									s far as possible			
Prot	ocols are		Ventilation		Cleaning of HVAC Systems has been increased and air filters replaced more frequently in indoor spaces								
Com plac	municated and in					Rooms ventilated for at least 1 hour after guest check out, and ideally 24							
piac	e					hours between check-out/in							
		_		eaning &		-	Heightened cleaning procedure after guest use of facility/service and after check-out is performed				cility/service and after		
			Disinfection			Staff informed of the treatment of cleaning equipment, waste				-			
						management, laundry, & personal hygiene following cleaning						*	
	following Frequent ours, or hourly, or af	-		ed Surfaces in	high-	use, commu	nal ar	'eas a	are	cleaned very often, i.	e. dail	y, but preferably every	
	Doors			Bar/Counter/	/Table	tops		Elev	vato	or Buttons		AC Control Panels	
	Door Handles & Knobs	<u>ک</u> د	ו	Check-in/Pay				Roc	Room Keys and Locks			Telephones	
		<u>د</u> ا	ו	Point-of-Sale	Term	inals		Tou	ıch	Screens & Tablets		Pool/Water Safety Equipment	
	Seats and Chairs		]	Dining Surfac	es			Staf	ff Pe	ersonal Computers		Gym Equipment	
	Arm Rests		ו					Ligh	nt S	witches		Credit Card Machines	
	Hand Rails		ו	Sinks, Faucet	s & W	ater Taps		Ren	not	e Controls		Vending Machines	
Мо	nitoring, Rapid			reening/Tempe ployees & gue					ונ	CARPHA THIS Daily N and guests is used	1onito	ring System for staff	
Res	oonse & Reporting			ntact Details fo			ated		ונ		Health	Authority is facilitated	
Available Supplies         D         Supplies Checklist is in place for key service areas					/		ו						

#### OTHER OPERATIONAL GUIDELINES

	✓☑ = Yes: Xဩ = No —日— =Not Applicable											
_	MANAGEMENT											
1.	MANAGEME											
Leg	1		-		-		ements are met 🛛 Operating/Reopening License is current					
<u> </u>	Operation  Contracts are revised to include allowances for potential liability exposure											
	paredness											
& A	ction Plans	Revised PR & Promotional Action Plan done       Hurricane & Other Plans are updated										cane & Other Plans are updated
Policies												
□       Facilities & Services Phased Reopening Policy in place         □       COVID-19 Flexible Cancellation Policy in Place         □       COVID-19 Flexible Cancellation Policy in Place												
				Rates Ava			_	Par	ticipat	ting in H	lealth	h Assurance and Food Safety Programs
	Digitiza	tion and	Contact	less Polic	y in Pl	ace				e.g	CTH	IAS; HACCP; ServSafe etc.
				Stand	ard O	perating P	roce	dures	(SOP	s) & Pro	toco	ls
	General COV											Screening & Monitoring
	Health & Safe		-						_			Quarantine: Containment &
	Individual for					udit SOPs			Spec	ific ocols		Housing/Isolation Room
<u> </u>	and regularly					mntoms a	nd			n place		
	SOP for handling staff or guests that show symptoms a test positive in place						na		for:	i piace		New Cleaning & Hygiene Routines
	SOP for repo			COVID-19	case	s with loca	ıl					Receiving Delivered Supplies
	Health Authority & CARPHA											
	COVID-19 Health Safety Management Team and/or Point Person         Image: COVID-19 Compliance Team in place       Image: Point Person designated to continually check and ensure compliance											
	COVID-19 CO	mpilaric	e reami	n place		I				to cont	nual	iny check and ensure compliance
						First Aid	Mea					
	First Aid prot											t Aid services, the subcontracting
	how to mana 19 symptoms		sts or er	npioyees	with	COVID-		-		on mus loyees	st pr	rovide the appropriate PPE for
$\vdash$									<u> </u>		antin	ne area has been established for
	First Aid kits I											nmediate party to wait while first
	supplies, i.e.	ace mas	sks, sniei	us, extra g	gioves	, etc.		aid	and ar	ny COVII	D-19	assessments are completed
	Appropriate A	Personal	Protecti	ive Equipr	nent (	PPE) is pro	ovide	ed for	intern	al staff	respo	onsible for First Aid
2.	HR MANAGE	MENT &	TRAININ	١G								
	Employee Ha	ndbook		All empl	oyee	and HR ha	ndbo	ooks a	re CO	/ID-19 ι	updat	ted
	Employee na	nabook		Employe	e sick	leave poli	icies	have	been r	eviewe	d and	d updated
					-		ed e	quipm	nent (c	ompute	rs, pł	hones, radios, etc.) by staff has
				been co								
	Shared Equip	ment										/sanitize their hands before and
					~		ient.	The	nign-t	ouch si	urface	es on the equipment are also
	Customer		sanitized frequently.         Image: Customer Service has a COVID-19 script and staff are trained accordingly									
	Customer Service       Customer Service has a COVID-19 script and staff are trained accordingly         Heightened       Staff are trained to greet guests with warmth and friendliness and not by contact											
								endimess and not by contact				
	Measures in							-		-6		- vla šestava du van d
	decrease phy							-			at wo	ork introduced
	contacts and physical cont					and in Me						
	physical cont	acts		Online p	latfor	ms are use	ed w	here p	oossib	le (incre	ased	use of electronic communications)

CARIBBEAN

# **CHECKLIST OF GUIDELINES FOR CARIBBEAN ACCOMMODATIONS**

			✓ 🗹 = Yes: X 🔀 = I	No	- 🖬 – =Not Applicable					
			Training is conducted u	tilizin	g strict physical distancing and hygiene protocols					
	Training Delivery		Online training module:	s are	used as far as possible					
			Collaborative Training A	Appro	ach taken (with Tourism/Health Authority, Association etc.)					
			COVID-19 Organization	al Pla	ns Policies and Procedures					
			COVID-19 Causes and S	ympt	oms					
			Physical Distancing Mea	asure	s & Interacting with staff and guests					
	All staff trained in new COVID-19 SOPS		Respiratory Etiquette &	Respiratory Etiquette & Personal Hygiene (IPC)						
	and Protocols		New Cleaning and Disinfecting Protocols for their area of work (IPC)							
	(general and for their		Handling suspected COVID-19 Guests/Actions required in case Guests present sympto							
	specific area of		Code of Conduct: List of	fexpe	ected Behaviour for Staff and Operations					
	operation) including:		First Aid in a COVID-19	Envir	onment					
			Selling skills in the new	realit	ty of social distancing (for brand staff)					
			Post COVID-19 Staff Co	unsel	ling & Coaching					
	SPECIFIC HEALTH SAFETY & QUARANTINE MEASURES									
1.	MEDICAL FACILITY & TE	MPO	RARY QUARANTINE HOLI	DING	AREA					
	Where possible, a medic property facilities	al sta	tion is part of the on-		Formal 24-hour service access arrangements with a medical practitioner in close proximity is in place					
	There is easy access to COVID-19 testing				There is a Temporary Quarantine or Isolation Room/Area where guests that display symptoms will remain while further screening is done (staff/guest are sent to public quarantine facility if confirmed positive)					
NB	<ul> <li>In the case of affect</li> <li>The person can be in provided the room</li> <li>No visitors should be</li> </ul>	solate is not e per	ed in a room on a tempor shared with other guests mitted to enter the room	ary b s occu	establishment is not recommended asis until the intervention of local health authorities, and upied by the affected guest persons, if any, should be moved to a different room					
2.	MANAGING EMPLOYEE	HEAL	TH & SAFETY							
	Staff must have proof of doctor within 7 – 10 day that permits the staff to has underlying condition	s pric work	r to returning to work (particularly if the staff		Staff temperature is checked daily by the hotel even when they are not displaying COVID-19 symptoms (Staff with temperatures over 100.4 F/38 C are not allowed to work.)					
	Staff with underlying co initial reopening or reca prevailing Labour laws o considered)	lled a of the	t a later date (The destination must be		Staff are required to stay at home if they, or a household member, are not feeling well or exhibiting WHO-defined symptoms associated with COVID-19. They are required to consult and follow the health authority guidelines					
	If staff with underlying of are placed, where possil risk, i.e. areas which are guest and less contact w	ble, ir not i	positions that minimize direct contact with		Staff who appears sick at work is sent home. Their workspace surfaces are cleaned and disinfected. Other staff with close contact (i.e., within 6 ft (2 m) of the employee during this time are considered exposed					
	Staff who are well but ke to COVID-19, are require and follow precautions	now t ed to	hey have been exposed notify their supervisor		If staff tests positive, an immediate notification process is in place to the Health Authority for contract tracing					

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	✓☑ = Yes: X区 = No ────── =Not Applicable			
	Operational Guidelines for Staff			
	Staff adheres to the daily temperature screening protocol done on arrival at work/start of a shift		Staff sanitize or wash hands regularly throughout their shift (minimum once per 30 minutes)	
	Upon arrival/start of a shift and after temperature screening clearance, staff change into a fresh set of work-required uniform		Staff sanitize or wash hands after handling cash or credit card exchanges, handling items from a guest, touching common areas and upon serving food and drinks	
	Staff are not encouraged to wear uniforms outside of the work setting		Staff operations include defined sanitization areas and foot pressed bins at strategic points	
	Staff is required to wear a face covering		Staff has implemented enhanced cleaning and disinfection processes that also requires frequent hand washing at easily accessible stations across the property	
	The use of other PPEs by staff, e.g. aprons, face shield, cleaning gloves, is used where and when necessary		COVID-19 processes have been implemented for housekeeping and maintenance persons who access guest rooms to clean or repair	
	A process for sanitising linen, towels etc. has been established and is followed by staff		Staff sanitize or wash hands regularly throughout their shift (minimum once per hour)	
3.	GUEST HEALTH SAFETY			
	Guest temperature is checked daily or as determined by the property		Guests are encouraged to wear face coverings in areas with close physical contact	
	Guests must inform the hotel of any serious (or any) underlying conditions for which special attention may be required		The CDC "Management Process for Symptomatic Visitors" is in place, i.e.: (1) Inform: Health Authority	
	Guest are encouraged to have travel health insurance in the event they become symptomatic and subsequently tests positive	-	<ul> <li>(2) Isolate: within a designated quarantine or isolation space</li> <li>(3) Trace: in collaboration with health authority</li> </ul>	
	If guests test positive during their stay at the hotel, they must remain at the destination, at their expense, until they test negative, as they would not be allowed to fly/leave the destination		<ul> <li>(4) Clean: Thoroughly sanitize spaces used/visited by the person; and</li> <li>(5) Report: Share all information gathered with relevant authority</li> </ul>	
4.	OPERATIONAL GUIDELINES FOR SUPPLIERS AND CONTRACTORS			
	The use of face coverings by suppliers, contractors and delivery personnel when on property is mandated and enforced		An area is established where Food & Vegetables are washed & sanitized	
	A suppliers' delivery schedule is in place to avoid delivery congregation		Farmers are advised and encouraged to deliver washed produce	
	Protocols for receiving food are in place and applied		Receiving areas are disinfected after each delivery	
_	Individuals delivering food and supplies and, as far as possible, anyone else coming on to the property undergo temperature checks		Transportation Suppliers have committed to ensuring: (1) frequent sanitization, particularly between trips (2) that employees observe social distancing, and (3) that employees wear a mask (4) compliance with all standards provided by local authorities regarding maximum capacities on buses	



	✓☑ = Yes: X⊠=	No	Not Applicable		
	KEY POINTS OF THE GUEST EXPERIENCE				
1.	1. FRONT DESK SERVICES: ARRIVAL EXPERIENCE, CHECK-IN/OUT				
	Arrival/Departure				
	Space is designated for guest drop off and pick-up		Front doors are placed open to limit touch or manned to mitigate excessive surface contact by multiple individuals	ed to	
	Queuing system with physical distancing space marking is in place for guest drop-off/pick-up				
	Guest temperature is checked upon arrival		Touch-less hand sanitizer dispensers with 60% alcohol-base ( above) are placed near entrances and exits and at regular intervals throughout the arrival and front desk/lobby areas		
	Automatic doors are utilised where possible			-	
	<u> </u>	/alet	rking		
	Self-parking is encouraged as far as possible		ttendants wear face coverings		
	Where valet parking is necessary, a queuing experience that allows for proper physical distancing has been created		Attendants disinfect vehicle door, keys, steering wheel, gear shift upon returning the vehicle to the owner		
	Valet stands are disinfected hourly and include appropriate marking for physical distancing		ayment options to allow for a contactless experier ractical, is implemented	ce, where	
	Check-	ln/C	/Front Desk		
	Check-in/out is contactless and digitalized	ſ	Guests are given a printed or electronic copy of h protocols on property	ealth safety	
	For in-person check-in/out a guest queuing experience is in place with physical distancing	ſ	Where possible, offering complimentary WIFI, is on to encourage use of digital check-in/out and other		
	At check-in/out counters, physical barriers are used, where possible	1	WIFI texting features are encouraged as a primar communication in an effort to minimize the use of room phones		
	Guests must complete a travel declaration and contact tracing form if not done electronically	1	Staff sanitize their hands before and after each ge transaction	Jest	
	Waiver & Disclaimer Language is Included in Contract	ts si	d by guest		
		I	s		
	Digital key cards or disposable key cards utilized when possible	[	Room keys are disinfected prior to providing to g	Jest	
	For traditional keys central drop boxes are utilized with a disinfecting schedule		Room cards are sanitized and delivered by staff to basket drop-offs	guests by	
	Keys are no longer held at the front desk on behalf of	gue	to limit the number of times the key is exchanged		
	Luggage		Concierge/Information		
	Bellman sanitize or wash hands after handling luggage		Touch contact is minimized, where possible, by d guest services such as digital maps, e-menus, virt shopping, roving concierge		
	If disposable gloves <sup>1</sup> are required to handling certain luggage, they are disposed after each use in a hands- free garbage bin with a cover	0	Shared brochures and magazines have been disco and replaced with digital content	ntinued	

<sup>&</sup>lt;sup>1</sup> CDC recommends wearing gloves when you are cleaning or caring for someone who is sick. Otherwise, washing hands for 20 seconds with running water and wearing face masks along with other preventative measures such as physical distancing and using hand sanitizers are seen as most appropriate for daily activities.

	✓ 🗹 = Yes: X区 = No — 🖵 — =Not Applicable				
	Bellman do not enter the guest room when dropping		Some brochures and pamphlets are retained behind the		
	off luggage. It is left outside for the guest to take		desk/counter for distribution and are provided based only on		
	into the room	-	guest requests		
-		_	Hand sanitizer and hands-free garbage bins with covers are		
	Luggage carts are sanitized after each use		available for use in the concierge area		
_	Only staff are allowed to access luggage storage	_	Stands, desks, chairs, computer, keyboard etc. are continually		
	rooms		disinfected		
	Lobby, I	Eleva	itors, Stairs		
_	Lobby furniture are repositioned to allow physical		Elevator capacity is reduced – signage indicates new capacity		
	distancing	ш	is in place and clearly visible to elevator users		
_	High-touch areas including elevator button panels and	_	A Hand Sanitizer station is placed near the entrance to the		
	stair handrails are cleaned regularly		elevator and, where possible, near entrances to stairways		
	R	estro	poms		
_	Restrooms are regularly clean and sanitized (at a		Touchless paper towel dispensers and Hands-free garbage		
	minimum every two hours)		bins with covers are utilized for no touch waste disposal		
	Contactless faucets and soap dispensers are provided		Covered foot pressed bins are available for use		
	Signage is in place to require that toilet covers are o	lose	d when flushing especially for those cleaning the bathrooms		
	(particles can be sent airborne several feet high in the air if not closed)				
2.					
_	Moveable decorations or room amenities are	_	All trash bins are lined to make it easier to collect and dispose		
	removed to limit guest touching		of waste		
_	All in room guest delivery & minibars are temporarily	_	Nightly or evening turndown service is discontinued to		
	suspended		facilitate minimal contact and entry into the guest room		
	Extra pillows, blankets, linens etc. in the room are		Guests are offered the option for a relaxed housekeeping		
			schedule where cleaning occurs less frequently as opposed		
	removed to limit exposure		to each day		
	Staff are required to wear face coverings, aprons and		Requested room items are delivered in an individual single		
	close-toed shoes when servicing each room		use wrapping		
	Cleaning carts and all tools are disinfected before		A contactless procedure is in place for delivering guest		
	Cleaning carts and all tools are disinfected before and after each shift		requested items (left outside the room door with a knock to		
			alert guest before departure)		
	All soiled linens and towels are removed and placed		If a current guest is sick, their room (after check out) is		
	in a bin with a cover for transport to the back-of-		immediately removed from inventory until the entire room		
	house/laundry		has undergone an extensive deep clean process		
3.		ded	F&B Checklist is available in Food & Beverage Operations		
	Guidelines)				
	Restaurants and bars are reconfigured to				
	accommodate physical distancing with reduced		Cutlery is not laid out but wrapped and place on tables		
<u> </u>	seating capacity		Frederic handling and an in the form		
	Initially, a temporary capacity reduction to 50% with		Food preparation, handling and service staff wear face		
	rotational or extended dining times are considered		covering, and hairnets/hats and wash hands regularly or at		
<u> </u>	Tables are spaced at least 6 ft (2 m) from each other	$\vdash$	least every 30 minutes Staff maintain protocol for physical distancing and delivery of		
	Tables are spaced at least 6 ft (2 m) from each other in compliance with social distancing protocols		Staff maintain protocol for physical distancing and delivery of service with the enhanced food safety handling measures		
	The re-seating floor plan that reflects physical		Procedures and equipment are in place to ensure that cutlery		
	distancing protocols is posted at the entrance for		and wares are properly cleaned and sanitized. Pre-setting		
	viewing of guests/patrons		tables are avoided as far as possible		



	✓☑ = Yes: X⊠= N	lo	
	A reservations system for the restaurant to ensure better control of seating and number of persons is implemented and reservation is encouraged		Frequency of cleaning, disinfecting and sanitizing food and high-touch surfaces including menus, if used, are increased. If reusable menus must be used, they are cleaned and sanitized regularly. Paper menus are discarded after each customer use
	Open buffet is eliminated if the use of protective panels and an attendant are not possible		Eco-friendly products approved as effective disinfectants against COVID-19 are utilised
	Single-use, individually sealed food items are used where practical (e.g., condiments, individual bottled water in lieu of water carafes or stations)		Digital Point of Sale (POS) systems are used where possible to reduce cash transactions
	All shared items at the bar are removed, e.g. napkins, toothpicks, ashtrays and available on request		Patrons are notified of preference for cashless payments prior to entering so they may plan accordingly
	Areas behind the bar are designated exclusively for drink preparation		Glass/plexiglass shields around certain areas of the cashier stations, if possible, are installed to create a barrier between patrons and cashiers
	Bartenders wash hands between making an order of drinks Dishwashing protocols are heightened		Food and beverage contact surfaces, dishware, utensils, food preparation surfaces, and beverage equipment are cleaned and sanitized after use
	Bar area is cleaned at regular intervals		The recommendation that Bar and Restaurant staff are ServSafe Certified is considered
	Smaller than normal inventories are maintained in the event of possible contamination and the need to destroy stored items		HACCP process is in place/Standards are met
4.	FACILITIES, AMENITIES & ENTERTAINMENT		
	Facility Upgr	rade	& Maintenance
	Where national protocols have been required, plant and associated fixtures and fittings have been inspected and gaps for upgrade/modification according to health protocols identified		Extensive cleaning & sanitizing of all furniture and equipment is undertaken and maintained
	Hand washing and/or hand sanitizing stations as well as foot pressed bins are installed at key points and in all facilities across the property		Cleaning of HVAC systems are increased and air filters replaced more frequently throughout the property
	Services that cannot support physical distancing and health & safety requirements are suspended, e.g. playgrounds, drinking fountains		Additional staff members are added in high-traffic areas, which include restrooms, lobbies and other public areas
	Items that have been previously lent to guests are suspended including umbrellas and pushchairs		First Aid kits have been updated to include face masks, shields, extra gloves etc.
	Entertainn	nent	& Recreation
	Social/cultural activities are limited to those that can be accomplished from a safe, physical distance of 6 ft. (2 m) e.g. musical performances, dance shows etc.		High risk activities and services and off-property activities and entertainment are guided by the National/Local Health & Tourism Authorities
	6 ft (2 m) of space between patron and performers on stage or the designated stage area is adhered to		Mainly on-property recreational activities and entertainment are encouraged during initial reopening phase (known by staff and guests)
	Microphones are sanitized prior to each use for musical and karacke activities		Outdoor Physical Distancing Protocol and reduced capacity is required for pools; decks and other open-air activity areas
		Poo	
	Special attention is paid to extensive cleaning and maintenance of pools		Designate no-touch towel return bins are available for guests to deposit towels without staff handling them



#### OTHER OPERATIONAL GUIDELINES

✓☑ = Yes: X区 = No — I — =Not Applicable				
Water in pools are automatically and continuously disinfected through existing equipment and processes		All pool furniture and common areas are cleaned frequently per an established COVID-19 cleaning schedule		
When practical, all movable pool furniture is spaced to encourage social distancing.		Dancing entertainment on the pool deck is allowed pending sufficient room on the pool deck for physical distancing between participants and the entertainment leader		
Patrons are not allowed to take towels; they are handed by an employee wearing gloves		Shared pool games throughout the day e.g. Ping-Pong, volleyball, connect four, Jenga etc. are temporarily discontinued		
Gym/	Fitne	ss Centre		
The capacity of the gym has been revised to facilitate physical distancing based on a recommendation of approximately 113 sq. ft. (34 sq. m) per person/group		Provide towels to patrons on request. Self-service towel stands have been removed and towels are given upon the request of patrons		
The spacing and lay-out of gym equipment has been adjusted for physical distancing		Garbage bins with a no-touch foot pedal are strategically located in the gym		
Signage including floor markets are utilized throughout to inform and provide direction		Sanitizing spray and single-use cloths to wipe gym equipment before and after each use are provided.		
As part of the facilities upgrade, hand sanitizers are installed at the entrance areas and patrons are required to use as they enter		A regular sanitizing regime has been established for all areas, furniture and equipment within the gym		
Guests are encouraged to shower and refresh in their rooms		Class size for fitness activities have been reduced based on physical distancing requirements		
Gym laundry is transported in closed bags		Considerations have gone into discontinuing cardio fitness classes		
Spa and Wellness Facility				
Signage including floor markers are utilized at the entrance and throughout to inform and guide patrons		Changing room showers are discontinued for the time being. Patrons are encouraged to shower and refresh on their own premise		
Temperature of all patrons are taken prior to commencing a treatment and denied if it is elevated (over 100.4 Fahrenheit or 38 Celsius)		Garbage bins with a no-touch foot pedal are strategically located throughout the facility		
Questions are added to the Spa Health/Medical forms that ask about potential exposure to COVID-19		Treatment providers are trained in IPC measures and adhere to the hygiene and PPE requirements		
All shared items are removed, e.g. self-service refreshments, reusable towels, book, and hygiene goods. These are packaged and provided individually		Spa treatments in the menu which include touching of the face, nose and mouth e.g. facials, lip scrubs etc. are discontinued		
Hand sanitizer stations are at the entrance to the bathrooms and/or inside and include wipes (where possible) to allow patrons to wipe down lockers before and after use		Sauna is discontinued until further notice		
The reception and all other areas are cleaned, sanitized and disinfected based on a developed plan		Spa laundry is transported in closed bags adhering to hygiene and PPE measures		

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✓☑ = Yes: X⊠= No ———————————————————————————————————			
COMMUNICATION			
1.	1. COMMUNICATION & AWARENESS BUILDING		
	A communication/awareness building plan is in place and executed by the hotel that:		
	Was developed in partnership with the Ministry of Health/Tourism and other industry stakeholders		Assures visitors and guests that operations are in a manner that minimizes their health risk and that of residents at the destination
	Ensures that staff and guests fully understand the adjustments to the travel and work experience in the new COVID-19 environment		Reinforces messaging on arrival with signage and the use of hotel in-house TV informational channels, flyers and in-room reading material
2.	. FACILITY SIGNAGE PROGRAM		
	A signage program is in place to reinforce the guest experience for quality and safety during their stay		A signage program has been implemented for guests that specifically encourages proper hygiene
	Signage displays that may result in customer gatherings are avoided		Signage has been placed throughout back-of-house areas reminding employees to practice physical distancing
	Signage is in place to encourage staff and guests to report if they have symptom of illness		Signage is specifically posted in the employee break room and cafeteria, and other areas employees frequently enter or exit
	Health and hygiene reminders are placed at high- traffic areas on property, including the front lobby and other front-of-house areas		Signage continue to reinforce and remind employees of the proper way to wear, handle and dispose masks, when and how to wash hands, when gloves should be used, proper sneezing etiquette and to avoid touching their faces

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