

# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

Safely Resuming Business Operations and Restoring Caribbean Tourism in 2020 and Beyond

**Guidelines and Checklists** 



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

# **GUIDELINES & CHECKLISTS**

For Ground Transportation, Accommodation Providers, Food & Beverage Operations, Recreation and Entertainment including Sites and Attractions

## CONTENTS

PREFACE	3
ACKNOWLEDGMENTS	5
ACRONYMS	6
KEY TERMINOLOGY	7
NOTATIONS	8

1.	GUIDE	LINES & KEY CRITERIA IN THE REOPENING OF TOURISM	10
	1.1	Checklist of Key Criteria to Consider in the Reopening of Tourism	13
2.	GUIDE	LINES FOR TOURISM MINISTRIES AND AGENCIES	15
3.	GUIDE	LINES FOR ALL TOURISM SUB-SECTORS	18
	3.1	Checklist of Guidelines for All Tourism Services	29
4.	GUIDE	LINES FOR TOURISM GROUND TRANSPORTATION	34
	4.1	Checklist of Guidelines for Tourism Ground Transportation	37
5.	GUIDE	LINES FOR CARIBBEAN ACCOMMODATIONS	41
	5.1	Checklist of Guidelines for Caribbean Accommodations	43
6.	GUIDE	LINES FOR FOOD & BEVERAGE OPERATIONS	53
	6.1	Checklist of Guidelines for Food & Beverage Operations	56
7.	GUIDE	LINES FOR RECREATION & ENTERTAINMENT (Sites & Attractions)	62
	7.1	Checklist of Guidelines for Recreation & Entertainment (Sites & Attractions)	65

#### REFERENCES

2

71

CARIBBEAN

## PREFACE

This document is the first provided by the CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force to support a consistent and harmonized strategy, as far as possible, in the phased approach to the recovery of Caribbean tourism and to minimizing health safety risks to visitors and residents in the operation of tourism businesses.

This document, therefore, establishes core guidelines and protocols aimed at protecting residents and visitors in the reopening and continued operation of tourism services, while simultaneously allowing tourism service providers to be effectively re-established.

Specifically, it initially addresses the core protocols required within four key tourism sub-sectors – Ground Transportation, Accommodation, Food and Beverage Operations and Sites and Attractions. These offer services at critical points on the continuum of the traveler's experience at the destination.

It is, therefore, of paramount importance that these services provide a heightened level of quality and health safety assurance to support business success in the new normal of a COVID-19 environment.

Health safety protocols for airlines are addressed separately by the airline industry, in alignment with those advanced by that sector and the requirements of the local jurisdictions. Health safety guidelines specific to other tourism sub-sectors, services and activities, such as, Meetings, Incentives, Conferences and Events (MICE), Vendors and Yachting, will be added to the second edition of these guidelines to be published shortly.

The guidelines are not meant to displace, but rather complement, those which are adopted by destinations

and companies. They are intended to advance basic guidelines at a destination level, as well as core measures at sectoral levels collectively aimed at building resident and visitor confidence and enabling the Caribbean to remain a top destination for visitors.

This document incorporates guidelines and protocols issued by a range of destinations, industry enterprises and regional agencies and are further synced with global protocols including those of the World Health Organization (WHO), the World Tourism Organization (UNWTO), and World Travel and Tourism Council (WTTC). For businesses that apply the guidelines and protocols, the intention is to acknowledge their efforts through a Regional Recognition Program of the Caribbean Public Health Agency (CARPHA) and collaborating partners of the Working Group.

This document has been prepared based on evidence and information currently available on the "Severe Acute Respiratory Syndrome Coronavirus 2 (SARS-CoV-2)", i.e. COVID-19. The guidelines are, therefore, subject to reevaluation and adjustments as information on COVID-19 evolves, as new and more efficient solutions become available and with the development of a treatment or widely accessible vaccine for COVID-19.

Implementation of relevant protocols are necessary by all tourism service providers across the region to ensure the successful recovery of Caribbean tourism. Caribbean destinations and tourism services providers are accordingly encouraged to adopt and implement the guidelines and protocols as appropriate.



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

## CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force











The CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force supplements CARICOM's efforts to extend core health safety protocols throughout the region aimed at minimizing the risk to residents and employees of contagion from COVID-19.

The COVID-19 Task Force is comprised of representatives from the Caribbean Public Health Agency (CARPHA); the Caribbean Tourism Organization (CTO); the Caribbean Hotel and Tourism Association (CHTA), Global Tourism Resilience and Crisis Management Centre (GTRCMC), and the Organization of Eastern Caribbean States (OECS) Commission, and was tasked to:

- 1. Inventory and Review existing COVID-19 Health Safety Standards and Identify Core Regional Standards and Sub-sector Standards for consideration as part of Regional Protocols;
- 2. Identify the Core Protocols required for the Regional Recognition Program of CARPHA and collaborating partners;
- 3. Develop Supporting Documents inclusive of Checklists, and
- 4. Identify Training Needs and Develop a Staged Training Plan.

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Marketplace Excellence



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# ACRONYMS

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ATV	All-Terrain Vehicle
С	Celsius
CARICOM	Caribbean Community and Common Market
CARPHA	Caribbean Public Health Agency
CDC	Centers for Disease Control and Prevention
СНТА	Caribbean Hotel and Tourism Association
COVID-19	Severe Acute Respiratory Syndrome Coronavirus 2 (SARS-CoV-2)
CTHAS	Caribbean Travel Health Assurance Stamp
сто	Caribbean Tourism Organization
EPA	Environmental Protection Agency (US)
EU	European Union
F	Fahrenheit
F&B	Food and Beverage
GTRCMC	Global Tourism Resilience and Crisis Management Centre
HVAC	Heating, Ventilation and Air Conditioning
ΙΑΑΡ	International Association of Amusement Parks and Attractions
IPC	Infection Prevention and Control
ISO	International Organization for Standards
MICE	Meetings, Incentives, Conferences and Events
NHTA	National Hotel & Tourism Association
OECS	Organization of Eastern Caribbean States
OSHA	Occupational Safety and Health Administration
PC	Personal Computer
PCR	Polymerase Chain Reaction
POS	Point-of-Sale
PPE	Personal Protective Equipment
PR	Public Relations
RAT	Rapid Antigen Test
RT-PCR	Reverse-Transcription - Polymerase Chain Reaction
SMS	Short Message Service
SOP	Standard Operating Procedure
THIS	Tourism Health (Information) System
TTBAA	Trinidad and Tobago Beverage, Alcohol Alliance
UITP	International Association of Public Transportation
USVI	United States Virgin Islands
UNWTO	World Tourism Organization
WHO	United Nations World Health Organization
WTTC	World Travel and Tourism Council



## CARIBBEAN TRAVEL HEALTH ASSURANCE STAMP (CTHAS)

CTHAS will be issued by CARPHA for accommodation facilities which are registered on THIS and meet CARPHA COVID-19 health and safety protocols. This regionally recognized stamp of approval will be the only such recognition worldwide to be issued by a health agency to acknowledge that health standards are met for tourism.

The stamp will add to assuring travelers that health safety is of priority in their stay at the recognized property while in the Caribbean. The intention is for CTHAS to be available to tourism service providers initially in the accommodation sector and later for other tourism sub-sectors.

## CLEANING, SANITIZING AND DISINFECTING Cleaning, sanitizing and disinfecting are considered three (3) levels of the cleaning process <sup>1</sup>, i.e.

**1. Cleaning:** To remove dirt, soils, debris and impurities from surfaces. This involves soaps and detergents and removes germs like bacteria or viruses but does not necessarily kill them. Hot or cold water may be applicable;

**2. Sanitizing:** To reduce bacteria on a surface by at least 99%. This kills a high percentage of germs that are on surfaces and can be done by heat or chemicals. It may not eliminate all the presence of bacteria, viruses and mould and does not prevent growth; and

**3. Disinfecting:** To kill a wider range and higher percentage (99.99%) of microorganisms (than sanitizers) on a surface. This is done with chemical and requires a certain amount of contact time. Items that will contact food or be used in the mouth must be thoroughly rinsed after disinfecting.

CDC recommends wearing gloves when you are cleaning or caring for someone who is sick. Otherwise, washing hands for 20 seconds with running water and wearing face coverings along with other preventative measures such as physical distancing and using hand sanitizers are seen as most appropriate for daily activities.

## HAZARD ANALYSIS CRITICAL CONTROL POINTS (HACCP)

HACCP is an internationally recognized method of identifying and managing food safety related risk and, when central to an active food safety program, can provide customers, the public, and regulatory agencies assurance that a food safety program is well managed.

## TOURISM SERVICE PROVIDERS

This term covers all individuals, businesses and entities in hospitality, travel and tourism that offer services to visitors in the destination. These include those in all of tourism's sub-sectors including Accommodation, Transportation, Food and Beverage; Entertainment and Recreation (including Sites and attractions); Meetings, Incentives, Conferences and Events (MICE); and Other Tourism Support and Related Services.

## TOURISM HEALTH INFORMATION SYSTEM (THIS)

THiS is a real-time, web-based application developed by the Caribbean Public Health Agency (CARPHA) to monitor for illnesses and potential outbreaks in visitor accommodations (Hotels, Guest Houses etc.) and to facilitate a confidential early warning and rapid response. THiS is intended to strengthen regional and national health systems and to enhance the health safety of staff, residents and visitors and the quality, reputation and sustainability of Caribbean tourism.

Through THiS, facilities and countries can proactively monitor COVID-19 syndromic trends and illness of visitors. Selfmonitoring can be done by guests themselves. Plans are underway to extend THiS to service providers in other tourism **sub-sectors.** 

<sup>1</sup> Based on CARPHA Interim COVID-19 Health Guidelines for Hospitality: Hotels and Guesthouses. Healthier, Safer Tourism



## USE OF GREEN/ENVIRONMENTALLY SAFE AND RECYCLED PRODUCTS

COVID-19 requires increased cleaning, sanitizing and disinfecting and the use of personal protective equipment (PPE) to ensure health safety - all of which can make use of safer products and tools to avoid harming staff, visitors and the pristine environment promoted by destinations across the Caribbean.

Use of eco-products that achieve the health safety requirements of COVID-19 and recognized through testing and certification by third party groups such as Green Seal, Ecologo and the EPA's Design for the Environment, is encouraged. Reducing the use of plastics, where possible, is also encouraged, e.g. digital mobile phone room entry instead of plastic room key cards.

#### WHAT IS COVID - 19?

COVID-19 is a new strain of coronavirus first identified in Wuhan City, China in December 2019. It was first noted that it usually takes 2 to 14 days for someone to show signs of infection after having come into contact with someone with the disease. This 2019 virus is a new strain of coronavirus that has not been previously identified in humans.

#### **HOW COVID-19 SPREADS**

There are 2 main routes by which people can spread COVID-19:

- ✓ By the respiratory droplets of an infected person (who coughs or sneezes) to people who are within 2 meters/6 feet, i.e.it is spread person to person, and
- √ By touching a surface, object or the hand of an infected person that has been contaminated with respiratory secretions AND then touching their own mouth, nose, or eyes (e.g. touching door knobs or shaking hands then touching own face)

## COVID-19 SYMPTOMS<sup>2</sup>

The most common symptoms of COVID-19 are:

✓ Fever

√ Dry cough, and

√ Tiredness

People of all ages who experience fever and/or cough associated with difficulty breathing/shortness of breath, chest pain/ pressure, or loss of speech or movement should seek medical attention immediately.

Other less common symptoms that are usually mild and begin gradually include:

- √ aches and pains √ nasal congestion
- √ headache

- ✓ conjunctivitis
   ✓ sore throat
   ✓ diarrhea
- √ loss of taste or smell
- √ rash on skin
- $\checkmark$  discoloration of fingers or toes

· Some persons may show no symptoms (asymptomatic), but are positive

• According to WHO, most people (about 80%) recover from the disease without needing hospital treatment.

<sup>2</sup> https://www.who.int/emergencies/diseases/novel-coronavirus-2019/question-and-answers-hub/q-a-detail/q-a-coronaviruses





# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

# **PRINCIPLES & KEY CRITERIA IN THE REOPENING OF TOURISM**

# **Guidelines and Checklist**



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

## **GUIDELINES & KEY CRITERIA IN THE REOPENING OF TOURISM**

As travel restrictions are lifted internationally in tourism generating countries and airlines resume flights to the region, CARPHA has issued Health Guidelines for the Hospitality Sector to support the health safety of residents and visitors as destinations across the Caribbean reopen for tourism.

These Guidelines are based on six (6) foundational principles needed in the restart and operation of tourism in 2020 and beyond. The recommendation is for these principles to permeate the COVID-19 measures and protocols of destinations and of tourism service providers.

#### **CARPHA GUIDELINES**

- √ Lift Travel Restrictions in accordance with WHO Criteria and CARICOM Common Protocol;
- √ Build Consumer Confidence by establishing Healthy Practices in the Destination;
- √ Reconfigure Hospitality Businesses to follow Social Distancing and other Health Safety Practices;
- √ Institute Proactive COVID-19 Traveler's Health Practices;
- $\sqrt{}$  Heighten Public Education and Communication including for Employees and Visitors; and
- √ Sustain Permanent Partnerships among State and Non-State Actors on the Value Chain.

#### SIX KEY CRITERIA<sup>3</sup>

These guidelines should be supported by the following six (6) criteria in each destination:

#### **1. LOW LEVELS OF COVID-19 INCIDENCE**

This is the main pre-requisite for resuming tourism activities in any destination.

It must be based on epidemiological evidence which shows that the spread of COVID-19 in that specific destination has significantly decreased and stabilized for a sustained period of time and is likely to remain stable with the increased tourist population.

#### 2. HEALTH SYSTEM CAPACITY

The tourism sector must assess availability of and access to sufficient health care.

Sufficient health system capacity should be available for both residents and tourists so that, in the event of a sudden increase in cases, the health system is not overwhelmed. This is particularly important in areas that can expect higher rates of visitors due to the capacity of their tourism plant, i.e. large hotels and resorts, and the type and distance from healthcare infrastructure, e.g. homestay and vacation rental away from the regular thoroughfare.

If tourist areas have limited health care services and a considerable number of additional visitors can be expected, there arises a need for implementing additional response mechanisms, such as medical evacuation flights to, for example, medical facilities on neighbouring islands in the region.

<sup>3</sup> Adapted based on EU/WHO, May 13, 2020: COVID-19: EU Guidance for the Progressive Resumption of Tourism Services and for Health Protocols in Hospitality Establishments: <u>https://ec.europa.eu/info/sites/info/files/communication\_tourismservices\_healthprotocols.pdf</u>



## **3. SURVEILLANCE & MONITORING CAPACITY**

#### Systems must be in place to monitor and respond to changes in indicators of health service capacity.

Increased surveillance and monitoring capacity on a local level are required to prevent introduction of the virus through travelers as well as spread from local populations to tourists. To support capacity, destinations should make use of CARPHA's real-time Tourism Health Surveillance and Monitoring Systems (e.g. THiS) if no current system of monitoring travelers health is used by a destination.

THIS is a confidential, web-based application for real-time syndrome surveillance of populations in tourism accommodations. This application was designed to enhance national surveillance systems by monitoring illnesses in tourist accommodations to identify public health threats in real-time in order to promote rapid response and disease spread.

Destinations using THiS would be meeting a key criterion in Caribbean travelers' health assurance and would be identified in Caribbean Traveler's apps as a recognized destination.

#### **4. TESTING CAPACITY**

# A pivotal criterion in the restart and continued operation of tourism activities is testing to detect cases, monitor the spread of the virus and to slow down or impede transmission.

Recognizing the practices to date that have undergirded the Caribbean's success in containing the spread of COVID-19, we recommend that a robust testing mechanism for visitors, returning residents and citizens be a part of a destination's border entry requirements at this stage in the pandemic.

If pretesting in the country of origin is either not possible or practical within 72 hours of travel, protocols should be established by the host destination which provide for testing upon arrival. In all cases, passengers should be formally notified in advance of travel of all entry requirements at the destination as well as with respect to any specific protocols that will be expected e.g. wearing of face coverings, corporal temperature screening, etc. Additionally, passengers should be clearly advised in advance of travel of all details related to isolation requirements should they test positive for COVID-19 on arrival or at any point during their stay. Passenger must agree in advance of travel to abide by the protocols and laws of the host destination.

Robust testing means the Reverse-Transcription Polymerase Chain Reaction Test, i.e. RT-PCR which is currently the only test that detects SARS-CoV-2 with accuracy. This test has been recommended by the WHO, as persons at any stages of a SARS-CoV-2 infection can test negative when tested with a rapid antigen- or antibody-based tests. If in the course of time other tests become available that demonstrate more than 90% specificity and sensitivity (but ideally more than 95%) done within 72 hours before departure for the Caribbean, that test will be equally as acceptable.

Destinations should clearly communicate to all travelers and potential travelers the testing and general health safety protocols which they have established. This should stipulate the proof of testing documentation which is required for entry.

<sup>4</sup> this.carpha.org



#### **5. CONTACT TRACING IS AVAILABLE**

#### Contact tracing is an effective and essential public health measure for the control of COVID-19.

The aim is to promptly identify and manage contacts of COVID-19 cases to reduce further onward transmission. Ideally, such contact tracing must allow the sharing of relevant information between countries. This must, however, be balanced against any relevant data protection regulations nationally, regionally and internationally.

#### 6. COORDINATION AND COMMUNICATION MECHANISMS

#### Coordination and communication between and among tourism stakeholders is necessary.

Mechanisms must be in place to allow for this between local authorities, organizations (i.e. NHTAs) and tourism service providers and between national governments within the region. In addition, cross-border coordination, information-sharing and communication are essential, particularly as Caribbean intra-regional tourism opens. Risk communication for visitors is also vital to ensuring they are informed about the local context and, for example, measures to follow in case of suspected COVID-19 cases.



12

## This Checklist Allows Quick Assessment of the Situation at the Destination to support the Effective Reopening of Tourism

	☑ = Yes:	C	🛛 = No 🛛 🛨 = Not Applicable						
1.	LOW LEVELS OF COVID-19 INCIDENCES								
			Nationally (Country-Wide)						
	Enidemiological Evidence shows envoyed of		Destandly (by Destands to the		Region 1 (Input Name)				
	Epidemiological Evidence shows spread of COVID-19 has significantly decreased, i.e.		Regionally (by Region in the		Region 2				
	no new cases over a consecutive 14-day		Country- Input Region Name)		Region 3				
	period		Locally in Specific/Key Tourist		Tourist Area 1				
	pened		Areas		Tourist Area 2				
					Tourist Area 3				
			Nationally (Country-Wide)						
		_	Regionally (by Region in the		Region 1 (Input Name)				
	Epidemiological Evidence shows that the		Country-Input Region Name)		Region 2				
	spread has also stabilised for a sustained		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Region 3				
	period of 14 days (Low or 0 cases)		Locally in Specific/Key Tourist	<u> </u>	Tourist Area 1				
		Ц	Areas		Tourist Area 2 Tourist Area 3				
2.	SUFFICIENT HEALTH SYSTEM CAPACITY				Tourist Area 3				
2.	SOFFICIENT HEALTH STSTEM CAPACITY		National Health Care System						
			National fleatar care system		Region 1 (Input Name)				
	Availability of Health Care that can meet		Regional Health Care Systems		Region 2				
	the needs of residents and increased numbers of visitors	_	negional nearth care systems		Region 3				
<u> </u>					Tourist Area 1				
			In Specific/Key Tourist Area		Tourist Area 2				
					Tourist Area 3				
	Adequate access to Health Care		Assess in Place for		Tourist Area 1				
			Access in Place for Specific/Key Tourist Areas		Tourist Area 2				
			Specific/Key Tourist Areas		Tourist Area 3				
	Medical Evacuation Arrangements in		In National System/Public Sector						
_	Place		By Key Service Providers	Accommodation Sector					
3.	SURVEILLANCE & MONITORING CAPACITY								
	Monitoring & Response Systems in place		By National/Public System		By Accommodation Providers				
	CARPHA System Used/In Place		By National/Public System		By Accommodation Providers				
4.	TESTING CAPACITY								
	Border Management Policy in place for		Robust testing is part of		Travelers notified in advance				
	Testing		border entry requirements	_	of entry requirements				
5.	CONTACT TRACING								
	National System in Place								
	Caribbean/Regional Collaboration in Place		CARPHA 🛛 CTO		CHTA 🗖 OECS				
	International Collaboration in Place								
6.	COORDINATION AND COMMUNICATION								
			Between Health Agencies & Tor	urism S	Service Providers				
	Local (National Coordination in Place		Between Tourism Authority & Tourism Service Providers						
	Local/National Coordination in Place		Between National Tourism Association & Tourism Services Provide						
			Among Tourism Authority/Health Agencies/Tourism Association						
	Cross-Border Coordination & Info Sharing		Coordination/Coordination with CARPHA in Place						





# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

# **GUIDELINES FOR TOURISM MINISTRIES AND AGENCIES**



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

## **TARGET GROUP**

These Guidelines are provided for Tourism Ministries, Boards, Authorities and any other agencies involved in tourism development, management and marketing. These agencies may be further involved in spearheading and/or supporting the achievement of the health safety and tourism recovery objectives in their respective destination.

## FOCUS

Enabling Safe and Seamless Quality Tourism Experiences in full respect of Health Regulations to the benefit of employees, visitors and residents.

## **PRIORITY**<sup>5</sup>

- ✓ Support the Responsible Reopening of Tourism (according to WHO & CARICOM Protocols)
- ✓ Recover Traveller's Confidence
- ✓ Support Jobs and Livelihoods
- ✓ Support Recovery of Public Sector Revenue
- ✓ Heighten Quality Service Standards
- ✓ Ensure Public-Private Collaboration in the Reopening Process
- ✓ Enable Safe and Seamless Experiences for Visitors at the Destination
- ✓ Coordinate Protocols & Procedures
- ✓ Support Innovation and New Technologies in Tourism's New Normal
- ✓ Ensuring coordination with National Hotel and Tourism Associations (NHTA) and Industry

## SPECIFIC MEASURES

- ✓ Supporting Policies: Identify policies to support health safety adoption and implementation across the destination. Ensure coordination among Tourism, Health and other relevant Policies.
- ✓ Incentives: Incentivise new approaches to tourism and sanitation in the COVID-19 environment. Considerations, in the early phases of tourism's reopening may go into subsidizing the cost of testing for persons engaged in tourism and high-volume visitor businesses.
- ✓ National Tourism COVID-19 Committee: Set Up a National COVID-19 Coordination Committee to support protocol development and national implementation along with continued evaluation of guidelines to reflect new information on the virus.
- ✓ Local Collaboration: Collaborate with local Authorities, e.g. Ministry of Health/Transport/Border Control, NHTAs and Local/National Sector Associations, e.g. for Hotels, Transportation, Restaurants etc.
- COVID-19 Health Assurance Certification: Advance National Certification/Recognition Program and support and encourage regional recognition through CARPHA's CTHAS certification.
- **Coordination:** Ensure national and regional coordination in the reopening of tourism.
- National Training: Identify Training Needs and provide/support Training in the new Health Safety Protocols and Safe/ Quality Service at the national, sub-sector and company/business levels.
- V Staff Management: Evaluate in-office work and allow a work-from-home policy, if applicable.
- Communication & Messaging: Ensure that messages go out to inform visitors, tourism workers, the media and the public about existing protocols.
- Marketing Promotion: Promote proximity and domestic tourism in the short-term to enhance the local value chain (e.g. local producers). Target small groups, individual sports and eco-tourism.
- Marketing Campaign: Develop and Implement a relevant Marketing Plan and Campaign. Focus on small groups, heighten story telling for creating new tourism experience.
- ✓ **Digitization:** Provide reliable, consistent and easy to access information through digital means, advocate for heightened digitization of the sector to support contactless approaches.
- **V** Product Development: Support new products and experiences for small groups and individuals.
- Monitoring: Continue to monitor changes in COVID-19 requirements and solutions and adjust protocols, messaging and training accordingly.

<sup>2</sup>https://webunwto.s3.eu-west-1.amazonaws.com/s3fs-public/2020-05/UNWTO-Global-Guidelines-to-Restart-Tourism.pdf



# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

# **GUIDELINES AND CHECKLIST** FOR ALL TOURISM SUB-SECTORS

Ground Transportation; Accommodation; Food & Beverage; Recreation and Entertainment; Meetings, Incentives, Conference & Events (MICE); & Tourism Services



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

Ground Transportation; Accommodation; Food & Beverage; Recreation & Entertainment including Sites & Attractions; Meetings, Incentives, Conference & Events (MICE); and Tourism Services

## TARGET GROUP

These Guidelines are earmarked for Hospitality and Tourism Service Providers in the Caribbean including Retailers, Vendors and Public Markets at the destination.

## FOCUS

Building User Confidence and Assurance in Tourism Service Delivery by ensuring that Health Safety Protocols are in place at key points in the Tourism Experience and Visitor Service provided.

## PRIORITY

- V Protecting Jobs and Livelihoods by Providing Health Safety & Quality Service
- V Reconfiguring Business Operations to Minimize Health Safety Risks and to Protect the Safety of Employees, Visitors and Guests
- ✓ Integrating Technology, Digitization and Innovation
- Education and Training
- Clear Communication and Messaging
- Collaboration and Partnerships

## REQUIREMENT

The guidelines and protocols must be adapted according to Size, Staff Number and Nature of the Tourism Service provided. Ultimately, they must be based on the National/Local Requirement at the destination.

## **SEVEN (7) COMMON HEALTH SAFETY ELEMENTS**





1. PHYSICAL DISTANCING

INFECTION PREVENTION Coughing & Sneezing Etiquette;

Hand Hygiene Face Mask, PPE

2.

INFECTION CONTROL Ventilate, Clean Sanitize, Disinfect

3.

MONITORING

Temperature Checks



5.

**RAPID RESPONSE** 

& REPORTING



6.



TRAINING







#### **REQUIRED PRIORITY GUIDELINES**

#### SPECIFIC COVID-19 HEALTH SAFETY MEASURES

Implementation of the following five (5) Special Health Safety Measures for Staff, Guests/Patrons, Facilities, and the Services provided as part of the Visitor Experience, is necessary:

#### **1. PHYSICAL DISTANCING:**

#### ✓ Targeted Measures

This should be put in place in communal areas where staff, guests, patrons and visitors are likely to gather for prolonged periods, i.e. longer than 15 minutes. In principle, a distance of 5 to 6 feet or approximately 1.5 to 2 meters should be applied except for persons traveling together.

Protocol may include establishing a maximum number of staff, guests, patrons and visitors allowed in any common facility and in vehicles or water vessels, e.g. restaurants, bars, lobby, loading zones, attraction rides/ tours, taxis. Reduced carrying capacity at all sites must be considered. This may require allocating booking slots, e.g. for meal times, tours, pool/gym use.

#### **√** Alternative Measures

When physical distancing cannot be fully observed, alternative measures of protection may be used such as sneeze guards, impermeable barriers and wearing of face coverings. Careful consideration should also be given to whether some services should temporarily remain closed, e.g. childcare facilities, and to outdoor seating opportunities where possible. Large scale events should also be temporarily postponed.

#### 2. INFECTION PREVENTION AND CONTROL (IPC)

These include specific personal protective measures, ventilation and cleaning, sanitizing and disinfection protocols. These must be considered, communicated to staff, guests, patrons and visitors and implemented accordingly:

#### **√** Personal Protective Measures

(i) **Respiratory Etiquette:** Strict respiratory etiquette should be communicated and followed (coughing or sneezing into a paper tissue or the elbow bend) by staff, guests, patrons and visitors. Tourism service providers should ensure the availability of paper tissues and contactless or foot-pedal garbage bins.

(ii) Hand Hygiene : Hand hygiene is an essential control measure. Hands must be washed thoroughly and often, using soap and water for a minimum of 20 seconds. Hand hygiene practices should be communicated to staff, guests, patrons and visitors through infographics at key areas/facilities, e.g. at entrances, in washrooms, at the cashier, elevator entrance, etc.

Tourism service providers should ensure easy access to hand washing facilities with soap, single use paper towels (use contactless faucets and dispensers as far as possible), or contactless automatic dryers. Alcohol-based hand rub solutions in contactless dispensers should also be available.

**NB: Alcohol-Base Level for Sanitizers:** Alcohol-Based Hand Sanitizers 60% alcohol or above may be used for personal hand sanitation purposes. For All other purposes, i.e. for cleaning, disinfecting and sanitizing surfaces, 70% alcohol or above is required.

<sup>s</sup>https://www.who.int/docs/default- source/inaugural-who-partners-forum/who-interim-recommendation-on- obligatory-hand-hygiene-againsttransmission-of- covid-19.pdf



18

## **GUIDELINES**

(iii) Use of Face Covering <sup>7</sup>: The use of face covering, which includes face masks or other shields, should be worn by staff, guests, patrons and visitors, particularly in communal areas and public-facing situations when interactions with others is required.

**Vulnerable and High-Risk Groups:** Staff, guests, patrons and visitors in Vulnerable and High-Risk Groups<sup>8</sup> must use a face covering at all times.

According to WHO, COVID-19 is often more severe in people who are older than 60 years or who have health conditions like lung or heart disease, diabetes or conditions that affect their immune system. These are among the Vulnerable and High-Risk Groups.

Appropriate use of face covering is important and should be communicated to staff, guests, patrons and visitors. Face-covering must not replace core preventive measures.

#### **√** Ventilation

Increasing the number of air exchanges per hour and supplying as much outdoor air as possible is recommended - either by natural or mechanical ventilation, depending on the facility. For example, increased ventilation of guest rooms for at least one hour after check-out is suggested.

Cleaning of HVAC systems should be increased and air filters replaced more frequently in indoor spaces. The use of high-grade filters in enclosed spaces similar to aircraft cabins and elevators, is an option that may be explored.

A time log should be kept for documentation of all cleaning and upkeep undertaken.

#### **√** Cleaning Measures

There are three (3) levels of cleaning, i.e. Cleaning, Sanitizing and Disinfecting. Each is important to ensure the health safety of staff, guests, patrons and visitors. Cleaning of high touch surfaces as often as possible (at least daily and, if possible, more frequently, i.e. after use, hourly or at least once every two hours) is required.

#### **Example of Key High Touch Point and Surfaces**

- Doors
- Door Handles & Knobs
- Windows & Coverings
- Seats and Chairs
- Seat Belt Buckles
- Arm Rests
- Hand Rails
- Grab Handles
- Table-tops

- Bar/Counter tops
- Check-in/Payment Counters
- Point-of-Sale Terminals
- Dining Surfaces
- Food Preparation Surfaces
- Sinks, Faucets & Taps
- Keys and Locks
- Steering Wheels
- Driver/Vessel Controls

- Light and AC Control Panels
- Remote Controls
- Elevator Buttons
- Touch Screens & Tablets
- Staff PCs
- Telephones
- Pool/Water Safety Equipment
- Gym Equipment
- Vending & ATM Machines

<sup>7</sup> Major health organizations, including the CDC and WHO, have urged people to only use medical grade face masks if they are ill, so as not to spread the virus to others, or if they are a Health Care Provider

<sup>8</sup> https://www.who.int/westernpacific/emergencies/covid-19/information/high-risk-groups

#### As a general rule, staff should:

- Prior to disinfecting, clean with detergent or soap and water if the surface is visibly dirty.
- Wear gloves<sup>9</sup> and a mask and other protective equipment as required by the product instructions during cleaning and disinfecting.
- Perform good hand hygiene before and after cleaning.
- Always follow the instructions on the cleaning agents for how to dilute and apply to different surfaces.
- Perform the procedure of cleaning and sanitizing after the end of the service provided, e.g. at check-out (for rooms); after drop-off (for ground transportation and water tours).
- Be trained on manufacturer's directions and the Occupation, Safety and Health Administration (OSHA) requirements for safe use of cleaning chemicals.
- Trained in the treatment of cleaning equipment, waste management and laundry. For laundry services, in addition to washing items in accordance with the manufacturer's instructions, staff should be aware of the CDC<sup>10</sup> guidelines and the circumstances for use of cold or hot water.
- Be made aware of personal hygiene required following cleaning.
  - **Chemicals:** When choosing cleaning chemicals, products approved for use against COVID-19 should be considered. Eco-friendly or other disinfectants labeled to be effective against emerging viral pathogens should be used. Bleach alternatives should be applied as far as possible. If used, diluted household bleach solutions (5 tablespoons per gallon of water according to the manufacturer's instructions). Alcohol solutions with at least 70% alcohol that are appropriate for the surface should also be utilized accordingly.
  - NB: For personal use Alcohol-Based Hand Sanitizers with 60% alcohol or above may apply. Eco-Friendly Cleaners, Sanitizers and Disinfecting Chemicals, and Recycled Products should be used, as far as possible, for continued support to climate change mitigation and to maintaining the pristine environment of the region.

## 3. SCREENING AND TEMPERATURE CHECKS FOR SYMPTOMS OF COVID-19

## √ COVID-19 Symptoms <sup>™</sup> (WHO)

The most common symptoms of COVID-19 are fever, dry cough or cough associated with difficulty breathing/ shortness of breath, chest pain/pressure, and tiredness. Other symptoms that are less common include aches and pains, nasal congestion, headache, conjunctivitis, sore throat, diarrhea, loss of taste or smell or a rash on skin or discoloration of fingers or toes. These symptoms are usually mild and begin gradually.

**Screening Questions:** Suggested screening questions for COVID-19 symptoms for staff, guests, patrons and visitors are:

- Have you been in close contact in the past 14 days with a confirmed case of COVID-19?
- Have you been diagnosed with COVID-19?
- Have you been told by a health care provider or public health official to self-quarantine?
- Are you experiencing a cough, shortness of breath/difficulty breathing, chills, muscle pain, new loss of taste or smell, or sore throat?
- Have you had a fever in the last 48 hours?
- Have you had vomiting or diarrhea in the last 24 hours?
- Have you had a fever in the last 48 hours?
- Have you had vomiting or diarrhea in the last 24 hours?

<sup>&</sup>lt;sup>9</sup> CDC recommends wearing gloves when you are cleaning (or caring for someone who is sick).

<sup>&</sup>lt;sup>10</sup> https://www.cdc.gov/infectioncontrol/guidelines/environmental/background/laundry.html

<sup>&</sup>lt;sup>11</sup> https://www.who.int/emergencies/diseases/novel-coronavirus-2019/question-and-answers-hub/q-a-detail/q-a-coronaviruses

## **GUIDELINES**

#### √ Temperature Checks

Fever, remains among the key symptoms displayed and, due to this, screening by temperature checks for employees, guests, patrons and visitors is an essential measure. An elevated temperature of over 100.4 degrees Fahrenheit (F) or 38 degrees Celsius (C) is cause for concern.

**General Rule:** Employees, guests, patrons and visitors must be screened with the use of a no-touch thermometer to ensure that temperatures are not elevated over 100.4 degrees Fahrenheit (F) or 38 degrees Celsius (C).

#### Staff:

- Employees should undergo daily temperature screening at the start of their shift/work day. Online monitoring forms should be considered for recording temperature checks
- Staff with elevated temperatures, i.e. over 100.4 F or 38 C, should not be allowed to work but should be sent for further screening at a designated health facility on site if one is available or at the designated public or other facility off site
- Staff should stay at home if they are unwell and/or if they, or a household member, exhibit COVID-19 symptoms
- Staff with elevated temperatures or exhibiting COVID-19 symptoms should be tested

#### **Guests, Patrons and Visitors:**

- At accommodation facilities, temperature screening for guests, should be done on a regular basis during their stay
- Temperatures of patrons and visitors should be taken prior to commencing a tourism activity or tour, e.g. transportation, restaurant services, and at sites and attractions.
- Persons displaying elevated temperatures should not participate in planned activities, but local health authorities should be advised to facilitate screening and possible testing.

#### 4. REAL-TIME MONITORING, RAPID RESPONSE AND REPORTING/CONTACT TRACING

#### √ Monitoring & Rapid Response Reporting

Tourism service providers must rapidly respond and report any changes, on a real-time basis, that may escalate risk to contagion to local authorities for immediate action. Due to this, it is best if systems are in place for real-time monitoring of the health of staff, guests and patrons, where appropriate. Where possible, applications should be utilized, such as CARPHA'S THIS, for confidential early warning, response and real-time monitoring of illnesses.

√ Contact Tracing: Contact details of employees, guests, patrons and visitors must be available in case they are needed for contact tracing. In the absence of formal contact tracing apps, guests and visitors should, at the minimum, be encouraged to keep their smart phone location sensor on for the duration of their stay to facilitate contact tracing around the destination.

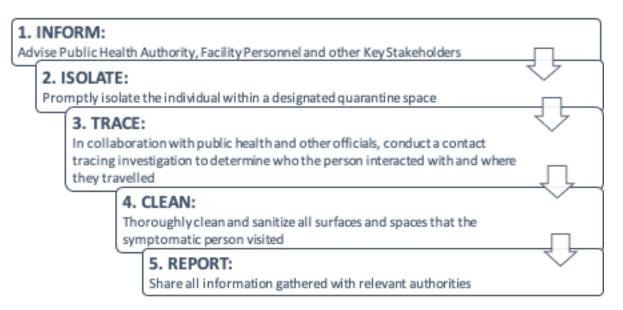
Contact tracing measures must be strictly limited for the purpose of dealing with COVID-19 outbreak and established according to rules, which ensure the highest level of privacy and data protection.

ARIBBEAN

21

## SYMPTOMATIC VISITOR MANAGEMENT REPORTING PROCESS

The following CDC-approved five-step process must be implemented if staff, guests, visitors or patrons exhibit elevated temperatures and COVID-19 "Influenza-Like" symptoms. This is intended to assist the person and to protect everyone from potential COVID-19 transmission as quickly as possible.



## 5. SUPPLIES 12

## √ Checklist of General Supplies/Eco-Friendly Products

Tourism service providers must rapidly respond and report any changes, on a real-time basis, that may escalate risk to contagion to local authorities for immediate action. Due to this, it is best if systems are in place for real-time monitoring of the health of staff, guests and patrons, where appropriate. Where possible, applications should be utilized, such as CARPHA'S THIS, for confidential early warning, response and real-time monitoring of illnesses.

While supplies will vary depending on the service and activity, general and basic supplies will include where applicable:

- Thermometers: Infrared No-Contact Hand-Held Thermometers (minimum of four - two per entrance and two for staff) and/or Full Body Thermal Scan - one per entrance
- ISO Masks (PAPRs, CAPRs, N95s), enough for each staff for each shift to have at least one
- Face Shields and Protective Eyewear
- Bag (disposable for possibly contaminated items. Bags should be made from recycled or eco-friendly material as far as possible)
- Disposable Gloves<sup>13</sup> (mainly for cleaning and made of recycled or eco-friendly material)
- Disposable Aprons
- Alcohol-Based Hand Sanitizer (60% alcohol or above for personal use by employees/guests/patrons)

- Spray Disinfectant/Wipes
- Cleaning Disinfectant
- Cleaning Sanitizers (70% alcohol base or above)
- Single Use Paper Napkins or Towels
- Contactless Soap Dispensers
- Hands-Free Garbage Bins with Covers
- Contactless Automatic Dryers for Drying Hands
- Measuring Device (tape measure, yardstick, 6 ft. pole etc.)
- Indicators (flags, markers, stakes, cones, tapes, stickers etc.)
- Signage for Protocols, Awareness regarding Symptoms & Contact Information

<sup>&</sup>lt;sup>13</sup> CDC recommends wearing gloves when you are cleaning or caring for someone who is sick. Otherwise, washing hands for 20 seconds with running water and wearing face masks along with other preventative measures such as physical distancing and using hand sanitizers are seen as most appropriate for general daily activities.



<sup>&</sup>lt;sup>12</sup> In consideration of elements of WHO COVID-19 Essential Supplies Forecasting Tools of April 29, 2020 https://www.who.int/who-documents-detail/covid-19essential-supplies-forecasting-tool

## **GUIDELINES**

#### **√** Delivery of Supplies

Attention must also be paid to the procedures involved in receiving the delivery of all supplies (including food) to ensure consistency of health safety across all service points in order.

#### **Delivery personnel should:**

- not be allowed to drop-off supplies without the use of a mask or face covering
- undergo temperature checks on entry to the delivery/drop-off point on the property/site/office
- practice hand hygiene and cough etiquette
- be denied entry if their temperature is elevated; and
- with elevated temperatures, be documented

#### Reporting

- Instances where entry is denied due to elevated temperature or visible symptoms must be reported to the relevant health authority on a real-time basis
- Receiving Supplies
- Delivery receiving areas must be kept clean and disinfected after each delivery
- Products must be removed from external containers or packaging before storage. Where this is not possible or practical, clean and sanitize packages and containers as appropriate prior to storage.

#### **Receiving Supplies**

- Delivery receiving areas must be kept clean and disinfected after each delivery
- Products must be removed from external containers or packaging before storage. Where this is not possible or practical, clean and sanitize packages and containers as appropriate prior to storage.

## **OTHER NECESSARY GUIDELINES**

Guidelines in this category fall under the following six (6) broad headings:

## **1. MANAGEMENT OPERATION**

Management, which covers the owner or operator of tourism services, must set the direction to successfully achieve the priority areas and health safety objectives by implementing the following Measures and Protocols:

#### **√** Local Regulatory Compliance

All tourism enterprises and services must comply with National Legislative and Regulatory requirement related to the tourism service and/or business activity in which they are involved.

#### **√** Preparedness & Action Plan Development

An official COVID-19 Preparedness & Action Plan is necessary. This must allow for assessment of the visitor experience and staff assurance at all facilities and service points and the outline of Special Policies and Standard Operating Procedures (SOPs) adjusted for heightened health safety.

Specific actions to be taken in case of infection should be outlined within an established Quarantine Procedure. The role and responsibilities of staff should be detailed, presented to each staff and made available at all times.



#### √ COVID-19 Health Safety Management Team and/or Point Person

This protocol allows for an assigned COVID-19 Manager or Person to continually support, assess and ensure that protocols are being enacted. Large companies and those with multiple locations for operations should consider designating a team.

#### √ Local Coordination Arrangements & Partnerships

Communication and constant coordination are required at the local level between Ministries/Departments of Health; Tourism Ministries/Departments/Boards and Hotel and Tourism Associations and Tourism Service Providers. This is to ensure that the latest rules and regulations in any given geographical area are shared, applied and their implementation monitored.

Partnerships for additional support such as capacity development and human resources training must also be facilitated. This will further enable a wider participation in decision making and in ownership and uptake of the decisions made.

#### 2. HUMAN RESOURCES & TRAINING

Human resource remains a central factor in the delivery of the tourism service. Managing staff and ensuring health safety and quality service standards must now take on different approaches and heightened levels as these too must adapt to requirements brought on by COVID-19.

#### ✓ Management of Staff

Measures that decrease the physical presence of staff at the workplace should be considered. Staff such as those performing duties that may be compatible with teleworking, could be encouraged to work from home. As a temporary measure, staff with serious underlying conditions, may need to be placed in other functional areas based on the level of physical interaction required.

#### √ Comprehensive Training & Capacity Development Plan

A COVID-19 Compliant Comprehensive Training Plan is necessary. A collaborative approach should be taken in the implementation of the training plan. This collaboration and partnership with Ministries of Tourism and Health as well as with National Tourism Sector Associations and similar Regional Tourism Agencies, such as the CTO and CHTA should be undertaken. These agencies are also involved in COVID-19 tourism training and capacity development. The Plan can, therefore, leverage the training of these agencies allowing resources to be utilized more effectively.

The Training and Capacity Development Plan should also consider the emotional impact of this COVID-19 crisis and its related "Paradigm Shift" on all persons in the tourism sector, which, in the case of employees, must be continually monitored and assessed.

Allowances for Counseling and Coaching must, therefore, be included as part of the capacity development and training program of tourism services providers. This likewise, should be done in collaboration with national and/or regional health and other relevant agencies.



24

#### √ Training and Capacity Development Focus Areas

Capacity development to deliver quality COVID-19 compliant service must now be at the forefront of awareness building and training.

Staff involved in providing a tourism service must be aware of "All Things COVID-19", with additional considerations made to mitigate emotional consequences due to COVID-19 that may impact negatively on the workplace and in the delivery of the tourism service.

Training and capacity development should include:

- COVID-19 Causes and Symptoms
- Physical Distancing Measures for the Workplace
- Infection Prevention and Control (IPC) Measures & Personal Protection, including use of face covering and other personal protective equipment (PPE)
- New cleaning, sanitizing, and disinfecting practices, along with manufacturers' ainstructions for the use of products for these purposes

- Monitoring and Reporting
- Rapid Response Actions (required if staff or guests/visitors present symptoms)
- Implementing Quarantine Protocols
- Interacting with visitors/guests and other staff
- Customer Service in the COVID-19 Era
- Sales and Selling Skills in a COVID-19 Era
- First Aid in a COVID-19 Environment
- Post COVID-19 Staff Counseling and Coaching Techniques

## **3. COMMUNICATION & INFORMATION**

Information must be continually communicated to employees and visitors. Communication must also flow effectively among partners and stakeholder authorities national and regionally.

#### ✓ Information for Staff

Staff must inform and be informed regularly on all matters related to health and safety procedure, policies, operations, and expectations. Likewise, the information must be reliable, consistent and easily accessible and must be reinforced verbally and by other digital means.

#### **√** Information for Visitors

For visitors, communications on protocols and measures in place and their role and responsibility, must begin before their arrival at the destination. The information must also include current national guidelines of the government and local health authority. The information must be reliable and consistent. This information can be reinforced and further detailed or expanded at touch points on site as they utilize the tourism service.



#### ✓ Communication Modes/Signage

Information must be easily accessible including through digital means – online/via Short Message Service (SMS) on phones. Staff and Visitors/Guests should also be informed through specific signage (information infographics, including adaptations for those who are visually impaired) at entrances of tourism facilities; recreational and entertainment areas including sites and attractions. Signage must also be located in "back-of-house" or staff-only areas for information and directional purposes of employees and other individuals in those locations.

Leaflets with information could also be provided upon request. Information on leaflets and signage in different languages, including Spanish and French should also be considered. General leaflets could include information, on:

- (i) the signs and symptoms of COVID-19;
- (ii) what to do in case they develop symptoms and signage on where to go, e.g. "Check Health Station" or "Check Resort Nurse" during their stay; and
- (iii) what to do if they develop symptoms within 14 days following departure.

#### **√** External Communication

Mechanisms must be in place to ensure constant communication between local/national public health/ tourism authorities and sector associations. Communication with external travel trade, and sales and business partners must also be factored. They must also be kept fully apprised of what is happening locally and onsite for them to perform their function and support accordingly.

#### **√** Building Trust & Assurance

Certification and Recognition Programs can play an even greater role as part of Public Relations (PR) and promotional communication activities. All tourism service providers are encouraged to seek certification or recognition, where possible, including CARPHA's regional stamp of approval (Caribbean Travel Health Assurance Stamp - CTHAS).

## 4. TECHNOLOGY & DIGITIZATION

Physical distancing and the measures required to mitigate the spread of COVID-19 have necessitated an increased use of technology for communication and the digitization of information and processes. This must now be maximized to the highest extent possible as touchless travel will become the norm.

Evaluation of areas that could be easily digitized must be undertaken. Areas for consideration include:

- contactless payments to reduce the physical handling of cash and credit cards
- contactless/mobile phone check-ins and check-outs
- digital keys
- e-tickets purchases and e-booking for visits and entertainment
- automatic faucets
- automatic dispensers for soaps, hand sanitizers and hand towels
- automatic/contactless hand dryers; and
- contactless garbage bins



## 5. LIABILITY OF POTENTIAL EXPOSURE

Tourism enterprises and operations should review all areas of potential liability and incorporate waiver and disclaimer language into contracts, reservations, bookings, sales agreements, activity waiver documents etc. The new era of COVID-19 presents a possibility for increased liability claims by employees, guests, and other customers who may claim negligence as a cause for contacting the virus.

This underscores the importance of having in place protocols, training commitments, communications materials and operational practices aimed at minimizing contagion. Tourism Services Providers should include, as part of the reservation or registration process, a Disclaimer which outlines guest responsibilities and limitations of liability.

#### 6. EVALUATION AND ADJUSTMENTS

Health safety measures should be regularly monitored, re-evaluated and adjusted. As new and more efficient solutions become available, less efficient or more burdensome measures should be discontinued.

Tourism service providers should undertake scheduled drills and tabletop exercises to further develop and refine COVID-19 measures and protocols. Evaluation should also consider any new information and approaches needed, to remain current with public health needs.



## This checklist is a summary of the recommended Guidelines. It allows a self-check to evaluate consistency with and coverage of core areas.

## **REQUIRED PRIORITY GUIDELINES FOR ALL TOURISM SERVICES**

	☑ = Yes: ☑ = No — — =Not Applicable								
SPECIFIC COVID-19 HEALTH SAFETY MEASURES									
(1)	(1) PHYSICAL DISTANCING								
Divisional Distanciancia alega for			ace for		Distancing, of 5 – 6 feet/1.5 - 2 meters, is applied to communal areas				
	Physical Distancing in place for Communal Areas				Maximum numbers established for each common facility				
					Allocated slots for use of service is in place				
	Alternate Measure	s are	applied where		Sneeze Guards or Impermeable barriers are used				
	Alternate Measures are applied where Physical Distancing cannot be fully				Masks are required and worn over nose, mouth and chin				
	observed	observed			Consideration has gone into temporarily closing some services				
(2)	NFECTION PREVENT	ION /	AND CONTOL (IPO	) MEA	SURES				
Perso	onal Protective Mea	sures							
			Respiratory . Etiquette		Coughing or sneezing methods are communicated and practised				
	Specific Personal Protective Measures				Contactless paper tissue dispensers with contactless bins are available for use				
			Hand Hygiene		Infographics communicate hand hygiene (washing for 20 seconds)				
					There is easy access to contactless hand washing facilities and/or hand sanitizers 60% alcohol base and above (for personal use)				
			Face Covering		Use of face covering by all is required				
			Face Covering		Appropriate type and use of face covering are communicated				
Vent	ilation and Cleaning								
			Ventilation		Number of air exchanges per hour in enclosed areas are increased and as much outdoor air is supplied as possible				
	Ventilation and				Cleaning of HVAC Systems has been increased and air filters replaced more frequently in indoor spaces				
	Cleaning				Rooms ventilated for at least 1 hour after guest check out				
	Protocols are Communicated and in place		Cleaning, Sanitizing & Disinfection		Heightened cleaning procedure after visitor use of facility/service and after check-out is performed				
					Staff informed of the treatment of cleaning equipment, waste management, laundry, & personal hygiene following cleaning				
					Frequently touched surfaces are cleaned very often				



## OTHER NECESSARY GUIDELINES FOR ALL TOURISM SERVICES

	1	⊠ = Ye	s: 🗵	]= No	- I =Not	Applica	able			
The following high touch surfaces in high use/Communal areas are cleaned daily, but preferably every 2 hours, or hourly or after use. Eco-safe and recycled products are used for cleaning where relevant and as far as possible:										
	Doors		Bar/Coun	ter to	ps		Light and AC Control Panels			
	Door Handles & Knobs		Check-in/	Paym	ent Counters		Remote Controls			
	Windows & Coverings		Point-of-S	Sale T	erminals		Elevator Buttons			
	Seats and Chairs		Dining Su	rfaces	5		Touch Screens & Tablets			
	Seat Belt Buckles		Food Prep	parati	on Surfaces		Staff Personal Computers (PCs)			
	Arm Rests		Sinks, Fau	cets	& Water Taps		Telephones			
	Hand Rails		Keys (roo	m) ar	d Locks		Pool/Water Safety Equipment			
	Grab Handles		Steering	Whee	ls		Gym Equipment			
	Table-tops		Driver/Ve	essel (	Controls		Vending & ATM Machines			
(3) T	EMPERATURE CHECK SCREENING									
For St	aff			For	Suests, Patrons, Vi	sitors				
	Staff undergo daily temperatu	ire scre	eening		Temperature so during their acc		g of guests is done on a regular basis dation/stay			
	Staff with temperature over				Temperatures	of patrons are taken prior to commenci				
	sent home and/or for further Staff exhibiting other COVID-1					r by the activity/tour providers				
	sent for further screening				Patrons with elevated temperature and or exhibiting COVI symptoms are referred to the health authority for fur					
-	necessary at designated publi			-		red must also be tested				
	Staff stay home if they or hou are unwell				Persons displaying elevated temperatures cannot participate in planned activities					
(4) R	EAL-TIME MONITORING, RAPI	D RESP	ONSE & RE	POR			G			
	toring & Rapid Response Repo									
	The WHO Symptomatic Repor		rocess is			allu/De	gular Manitoring and Paal Time			
	in place and known by staff, i.e. Inform,				CARPHA THIS Daily/Regular Monitoring and Real-Time Reporting System is in place and used accordingly					
	Isolate, Trace, Clean and Repo	ort			heporting syste		place and used accordingly			
	act Tracing	1000		_		5 5				
	Contact details for tracing is fa				Real-time Repo	rting is	facilitated			
	UPPLIES & ECO-FRIENDLY PUR	CHASE	3							
	lies Checklist Supplies Checklist is in place for	or key	areas		On the sunnlies	list co	ntactless and automatic products are			
	along the points of service	of Key	areas		purchased, as fa					
	Eco safe and recycled product purchased, as far as possible	s are					relevant PPE for use at work			
Recei	iving Delivery of Supplies									
	Suppliers are aware that all de	liverv	personnel		If delivery pe	rsonnel	are denied entry due to elevated			
	cannot deliver supplies unless			/ 🗆			ocumented and rapidly reported to the			
	attired with the necessary ma				relevant heal		an antiporter response interest of a second s			
	Delivery personnel undergo te	empera	ature check	s D			eas must be kept clean and disinfected			
	at site/property entrances after each delivery									
	Delivery personnel is denied e									
	Products are removed from external containers or packaging before storage. Where this is not possible or practical, packages and containers are cleaned and sanitized as appropriate prior to storage									

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## OTHER NECESSARY GUIDELINES FOR ALL TOURISM SERVICES

	☑ = Yes		X= No		——————————————————————————————————————						
OTHER MANAGEMENT, OPERATIONAL AND NECESSARY MEASURES											
1. 1	1. MANAGEMENT OPERATION										
Local Regulatory Compliance											
	Business Compliant with Government Legislative and Regulatory Requirements										
Required Business/Operational or Reopening License in Place (where required)											
Preparedness and Action Plans											
	Preparedness & Action Plan in		Includes a	ictions	required to deal with Infection						
	Place		Presented to each staff and available at all times								
			SOPs Adju	isted to	o include heightened Health Safety Measures						
	SOPs for Contagion in Place		Quarantin	ne SOP	in place						
			Presented	to ea	ch staff and available at all times						
covi	D-19 Health Safety Management Tea	am ai	nd/or Point	Perso	n						
	COVID-19 Compliance Team in place	ce	D Point	Perso	n designated to continually check and ensure compliance						
Local	Coordination Arrangements and Par	tners	ships								
			With National Public Health Agency								
	Arrangements in Place		With Tourism Ministry								
			With National Tourism/Hospitality Association (NHTA)								
2. I	HUMAN RESOURCES AND TRAINING										
Mana	aging Staff										
			Measures decreasing physical presence of staff at work								
	Measures in place to decrease physical contacts and time of		Staff com	Staff compatible with teleworking are encouraged to work from home							
	physical contacts and time of		Shifts in Work and in Meal Times are introduced								
			Increased use of electronic means of communication								
Com	prehensive Training & Capacity Devel	opm	ent Plan								
	Comprehensive Plan Developed		Collabora	tive Ap	proach to Training taken						
Train	ing & Capacity Development Focus A	reas									
	COVID-19 Causes & Symptoms				Implementing Quarantine Protocols						
	Physical Distancing Measures				Rapid Response Actions (required if staff or guests/visitors present symptoms)						
	IPC Measures & Personal Protection, including use of face covering and other PPE				Monitoring and Reporting						
	Interacting with visitors/guests and	othe	r staff		First Aid in a COVID-19 Environment						
_	New Cleaning, Sanitizing, and	Di	sinfecting		Customer Service in the COVID-19 Era						
	Requirements and Practices				Sales and Selling Skills in a COVID-19 Era						
	Manufacturer's instructions for us sanitizing & disinfecting product	e of	cleaning,		Post COVID-19 Staff Counselling & Coaching						

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30

# **CHECKLIST OF GUIDELINES FOR ALL TOURISM SERVICES**

## OTHER NECESSARY GUIDELINES FOR ALL TOURISM SERVICES

		₽ =	Yes: 🔀=	No			🔲 =Not Ap	plic	able
3. (	3. COMMUNICATION AND INFORMATION								
Infor	Information on Health Safety Measures								
			Measures at th	e de	stina	tic	on is given		
	Visitor Information		Measures at Provided	th	e F	ac	ility/Service		Information given at the point of/during use of the service
			Information pr	ovide	ed pr	io	r to arrival		Easily accessible online
			Information is	giver	n in tv	wc	or more lang	guag	es
	Staff Information		Staff Informed	of H	ealth	۱S	afety Procedu	ure,	Policies, Operations and Expectation
	External Communication		Travel Trade a	nd Ex	tern	al	Partners kept	t infe	ormed and updated
Build	ing Trust and Confidence								
	National Assurance Certification or Recognition D CARPHA regional CTHAS Certification Planned								
	International Assurance Co	ertific	ation or Recogni	ition	Plan	ne	d e.g. WTTC S	Safe	Travel Stamp
Com	munication by Signage								
	Signage used at entrances at other key points	to fa	cility/site/servio	e and		1	Signage use COVID-19	d to	provide information on symptoms of
	Signage used to facili requirements	tate	Physical Dista	ncing	<sup>8</sup> C	1	Signage prov	vide	s information in two or more languages
4. 1	TECHNOLOGY AND DIGITIZA	TION							
	Evaluation done of Digitiza	ation	Possible	_				-	y is used as far as possible, e.g. soap
	Technology Needs Identifi	ed					nsers, faucets Il payments, e		nd dryers, paper towel dispensers, bins, keting etc.
5. I	IABILITY OF POTENTIAL EXP	POSU	RE						
	Review done of all areas of Potential Liability							anguage is Included in Contracts and	
6. I	EVALUATION AND ADJUSTN	IENTS	5						
	Policy in place to regularly re-evaluate and adjust measures to protect health of guest and workers								

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# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

GUIDELINES AND CHECKLIST FOR TOURISM GROUND TRANSPORTATION



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

#### **OVERVIEW**

Tourism Ground Transportation is the main means by which to carry passengers to the site where tourism services are performed when they are in the destination. Most importantly, ground transportation is pivotal to the transfer of tourists to their place of stay or places of interest when they arrive at the ports of entry. Ground transport providers are, therefore, among the first to have personal contact with tourists and visitors.

While there are a range of ground transportation vehicles with different seating capacities, all ground transportation generally operates in a high-risk environment due to the confined space in which the service is provided. This is compounded by the variety of surfaces to touch – door handles; seats, armrests and chairbacks etc. In addition, there is no access control to potentially identify sick persons.

COVID-19 health safety guidelines require that increased focus must be placed, not only on the vehicle, but more importantly, on the driver of the vehicle and also on the critical points of the tourism experience related to the trip. These include waiting areas, the pick-up and drop-off processes and the trip, regardless of its duration. In fact, it is important that health safety compliance is achieved, at the same level, in all areas of the ground travel process to maintain consistency throughout the service experience. This means that protocols must be effectively applied from the waiting area and pick-up to drop-off point.

#### **TARGET GROUP**

These guidelines provide a point of reference for all ground transport operators that facilitate the movement of tourists and visitors while at the destination. It is also a point of reference for transportation of employees. It specifically targets drivers whether they are an independent owner of the ground transport vehicle or an assigned driver of a company owned vehicle.

#### FOCUS

Passenger reassurance through the implementation of health safety measures during the ground transportation experience.

## **KEY POINTS IN THE GROUND TRANSPORTATION EXPERIENCE**



AN

## **GUIDELINES FOR TOURISM GROUND TRANSPORTATION**

#### PRIORITY

- Protecting Jobs and Livelihoods
- ✓ Safeguarding the Health of the Driver
- Assuring Passenger Health Safety
- Ensuring Quality Customer Service
- Education and Training
- Clear Communication and Messaging
- Collaboration and Partnerships

#### CAPACITY

It is recommended that capacity in all vehicles be reduced to 70% for groups of strangers, e.g. 29 seaters to carry 20, 15 seaters to carry 10, 5 seaters to carry 3. Tourism transport providers must, however, ensure that the capacity limit utilized adheres to that set nationally by the relevant authority.

#### FOCUS

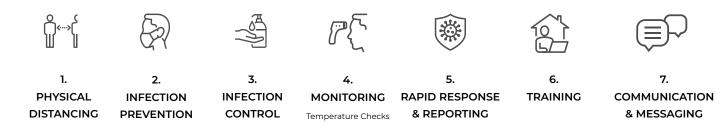
Passenger reassurance through the implementation of health safety measures during the ground transportation experience.

#### **SEVEN (7) COMMON HEALTH SAFETY ELEMENTS**

Coughing & Sneezing

Etiquette:

Hand Hygiene Face Mask, PPE



GUIDELINES

Guidelines are provided in Checklist Format in Section 4.1 and covers the following five (5) core areas:

## (1) MANAGEMENT OPERATIONS

Ground transportation must be operationally ready to resume services and ensure excellence in all areas. This means that applicable reopening licenses as required by government along with COVID-19 actions and readiness plans, policies and protocols must be in place.

## (2) TRAINING & CAPACITY BUILDING

COVID-19 actions and readiness plans, policies and protocols should be executed by all drivers, who should be fully aware of and well-trained to do so. They must also be trained in customer service and contactless greeting in the new COVID-19 environment to ensure that quality but safe and friendly service continues.

## (3) HEALTH SAFETY & HYGIENE MEASURES FOR A SAFE EXPERIENCE

Ventilate, Clean

Sanitize, Disinfect

These measures ensure physical distancing; the application of Infection Prevention and Control (IPC) requirements such as hand washing/sanitizing; use of PPE; ventilation; and cleaning, sanitizing and disinfecting.

34

Focus is placed on:

- ✓ Waiting & Pick-Up/Drop-Off Zones
- ✓ Drivers
- ✓ Passengers
- ✓ Vehicles

## (4) COMMUNICATION AND OTHER SPECIAL CONSIDERATIONS

Ground transportation services must also be involved in communicating information on safety guidelines to passengers. These and other areas for consideration are noted.

**NB:** Along with these Guidelines, reference should be made to **Section 3: "Guidelines for All Sub-Sectors of Tourism".** 



4.1

## This checklist is a summary of the recommended Guidelines. It allows a self-check to evaluate consistency with and coverage of core areas.

	⊠ = Y	es:	🖾= No	÷	🗕 =Not Applicable				
1. MANAGEMENT OPERATION									
			Driver's Licen						
Lice	nse & Regulatory Requirements			All legislative and regulatory requirements for the operation of the vehicle					
				very of the transport service are met					
cov	ID-19 Preparedness Action Plan		Preparedness	Plan	is developed and known				
Stan	dard Operating Procedures (SOPs)			Pay	ment Procedure				
	Crowd management policy at pick-up is adopted				Electronic booking and payment options are available				
	Procedures for passengers lining up a conforms with physical distancing req	uireme	ents		The exchange of cash is limited				
	Physical distancing for passengers in the vehicle has been evaluated and protocols established				How cash exchange is handled is controlled				
	Contact tracing to identify taxi drivers is in place (Drivers are registered with				The driver has access to a cashless payment machine, i.e. credit card machines are available				
2.	MONITORING STAFF HEALTH								
	Temperature screening for staff is do work/start of a shift.	ne on a	arrival at		Staff sanitize or wash hands regularly throughout their shift (minimum once per 30 minutes)				
	Staff with temperatures over 100.4 F/ allowed to work	'38 C a	re not		The use of other PPEs by staff, e.g. aprons, face shield, cleaning gloves, is used where and when necessary				
	Staff are required to stay at home if the member, are not feeling well or exhibing symptoms associated with COVID-19. to consult and follow the health authors.	iting V They	/HO-defined are required		Staff sanitize or wash hands after handling cash or credit card exchanges, touching common areas and upon serving food and drinks				
	If a staff member is sick at work, they Their workspace surfaces are cleaned Other staff with close contact (i.e., wi employee during this time are conside	and di thin 6 f	sinfected. ft (2 m) of the		Staff are required to regularly self-monitor for symptoms of COVID-19 and are informed of and required to follow the health authority requirements				
	Staff who are well but know they have precautions set by the health authorit		exposed to CO	VID-1	9, are required to notify their supervisor and follow				
3.	STAFF PERSONAL PROTECTIVE EQUIPM	IENT (	PPE)						
	PPEs are provided for staff use at wor coverings	k and i	nclude face		Providing disinfecting mats/foot baths at the entrance to the establishment is considered				



36

# **CHECKLIST OF GUIDELINES FOR TOURISM GROUND TRANSPORTATION**

	☑ = Yes: 🛛 = No	÷	- =Not Applicable
4.	STAFF HYGIENE AND OPERATION		
	Employees are trained on the importance of frequent hand washing, the use of hand sanitizers with at least 60% alcohol content. They are given clear instruction to avoid touching hands to face		Communication boards or digital messaging is used to convey pre-shift meeting information particularly where there are large staff numbers
	Staff are aware that they must cough or sneeze with a tissue, then throw the tissue in the covered garbage bin trash and wash hands		Contact between wait-staff and patrons are limited. Wait-staff is required to wear face coverings if they have direct contact with guests
	The number of employees allowed simultaneously in break rooms has been limited		Staff, because they have been adequately sensitised to the signs and symptoms of COVID-19, are able to identify both patrons and staff exhibiting symptoms.
	Employee gatherings are discouraged		
5.	TRAINING		
	Drivers coordinate with health/tourism authority and their sector association for relevant training on COVID-19		Drivers are trained in COVID-19 Customer Service and Visitor Interaction
	Drivers are trained in new COVID-19 protocol to ensure their safety and the safety of their passengers		Drivers are trained in Defensive Driving & First Aid
6.	SPECIFIC HEALTH SAFETY & HYGIENE MEASURES		
For	Waiting/Loading Zones and Pick-Up and Drop-Offs		
	Signage is in place with ground marks indicating areas for passengers to wait that adhere to health safety guidelines		Hand sanitizer available for passengers in the loading and disembarkation zones.
	Lanes to direct different passenger flows are available at pick-up points		Traveling groups are not mixed and are transported separately if the vehicle is not large enough to maintain
	Number of passengers in waiting zone is limited		2 meters (6 feet) between groups
For	Passengers		
	Number of passengers per vehicle is limited to enable adequate seat spacing		Passengers are required to wear face masks or other coverings for the entire duration of the trip
<u> </u>	Passengers must sit in the back, i.e. no passenger is		Persons within the same party or family traveling
	allowed to sit next to the Driver		together should wear a mask if they are in the
	All passengers must sanitize before entering vehicles		vulnerable and high-risk bracket
	All passengers must be seated		Passengers must adhere to safety protocols
NB:	Drivers must be made aware of their right and ability to		
	guidelines and who may put them and other passengers	at risk	(5
For	Drivers & Luggage Management		
	Drivers have routine daily temperature checks		Removal and disposal of PPE are done safely (based on WHO Safety Disposal Guidelines)
	Handshakes are avoided. (Passengers are welcomed with warmth and friendliness but no touching).		Drivers handle waste using gloves or tongs and bag waste properly. Hands are sanitized or washed after
	Passengers are reminded of protocols with a smile in a polite and respectful manner		Garbage bins are emptied regularly to prevent overflow
	Drivers sanitize before and after trips		Hands are sanitized or washed after handling luggage
	Drivers wear face masks or other face coverings for the duration of the trip		At drop off points at the accommodation, the driver unloads the luggage at a safe distance from the passengers
	Drivers are equipped with and make use of proper PPE		If receiving tips and unavoidable cash payments, sanitize or wash hands after receiving

-



			🗹 = Yes: 🛛 🖾	]= No	)	÷	=Not Applicable				
For	Vehicles										
	Valid Driver ID is displa	yed i	n vehicle				Hand sanitizer is availab	ole foi	r passengers in vehicles		
	Alternative boarding o available (if applicable)		s such as rear door bo	ardir	ng is				vehicle interiors (where a level of limited contact is		
	Contactless entrances doors, are utilised	s wh	ere possible, i.e. a	utom	atic		Accommodations made for better ventilation, prioritizing natural air where possible				
	Number of passenger adequate seat spacing						Program is in place disp	layed			
	Plexiglass (where feas passenger to limit cont		installed between dr	iver	and		Stickers are on the flo distancing reinforcement		nd seats to guide physical ssaging		
Clea	ning and Sanitizing										
A rig	gid and regular sanitization	on sc	heme for the vehicle is	s fully	/ imple	mer	nted as follow:				
	Maintenance routine/	nealth	n safety hygiene clean	ing fo	or betw	een	trips is done				
	The interior of the veh	icle is	sanitized after the pa	trons	s exit th	ne ve	ehicle and before anothe	r grou	p of patrons enter		
				dispo	sed aft	er e	ach use in an onboard bi	n witł	n a lid or a nearby bin		
	Face covering is also w	orn d	luring cleaning								
	A cleaning log of the da	ay an	d time of sanitization i	is kep	ot for th	ne ve	ehicle				
	Routine maintenance of	of air	conditioning vents or	filter	s done	to p	promote in-cab air quality	and l	imit exposure		
	Sanitization of all passe	enger	touchpoints is done c	on a r	otatior	n bas	sis throughout the operat	ing h	ours		
Key	Touch Points cleaned in	clude	2:								
	Seats and Arm Rests		Seat Belt Buckles		Touc	h Sci	reens		Air Controls		
	Arm Rests		Steering Wheel		Hand	held	d Credit Card Machine		Doors and Windows		
	Door Handles		Driver Controls		Light	Con	trols		Grab Handles		
7.	COMMUNICATION & SP	ECIA	L CONSIDERATION								
	Information outlining safety guidelines and importance to passengers are accessible and clearly displayed in loading zones and vehicles for continued awareness						Accommodations for disabled, elderly and passengers who are most at risk are prioritized, with adequate ventilation and further reduction in contact provided				
	Drivers ensure that info accessible to passenge		tion on protocols are i	readi	<sup>Iy</sup> 🗆	_	Passengers showing signs rip should adhere to guid		VID-19 during or after the s of isolating;		
	Continued monitoring		ese systems is done by	/ all			Contact tracing should be				
	drivers in the best inte	rest o	of both passengers and	ł				-	at risk (then following the		
	operators					p	protocol of isolation as we	ell)			

-





# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

GUIDELINES AND CHECKLIST FOR CARIBBEAN ACCOMMODATIONS



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

#### **OVERVIEW**

Regardless of the size and type of accommodation, they are all places where guests stay temporarily in close cohabitation and where there is always a degree of interaction among staff or host and guests. This interaction may be conducive to the spread of COVID-19.

Therefore, all accommodation regardless of the type, size, and range of facilities and services offered, must adapt to co-exist in the COVID-19 environment, minimize the risk of contagion for staff and guests and assure travelers of their health safety commitment.

#### **TARGET GROUP**

The collective range of tourist accommodation in the Caribbean.

#### **KEY MEASURES FOR CARIBBEAN ACCOMMODATIONS**

To reduce introduction and spread of COVID-19 and build travelers' confidence to travel to the Caribbean, the following CARPHA-CTO-CHTA proactive COVID-19 Health Measures for Travel must be adopted by the accommodation sector:

- Implement COVID-19 specific Hospitality Operational Guidelines in accordance with WHO recommendations
- Adhere to Hospitality Health, Hygiene, Food Safety and Environmental Sanitation Standards i.e. standards required through National/Regional Health and Standards Agencies
- Advanced Certification for the adoption of Health, Hygiene and Food Safety Measures e.g. ServSafe Food and Alcohol Safety Certification for Food Service Staff and HACCP
- ✓ Join the Caribbean Travel Health Assurance Stamp for Healthier Safer Facility Program
- Ensure Real-Time Monitoring of illnesses via the confidential Early Warning and Response Web-Based System, Tourism Health Information System (THiS)<sup>14</sup>
- Encourage Voluntary Self-Reporting of Illness via THiS or a COVID-19 App
- Effectively handle and response to COVID-19 cases in hotels and tourism accommodation establishments
- Undertake Training and Capacity Building (especially of frontline staff)
- Engage relevant communities and stakeholders and collaborate on public health messaging

#### FOCUS

Implementing Health Safety Measures at key points of the guest experience at the hotels and tourist accommodations.

#### PRIORITY

- Health Safety and Quality Service
- Health Safety Assurance
- Education and Training
- Clear Communication and Messaging
- Collaboration and Partnerships

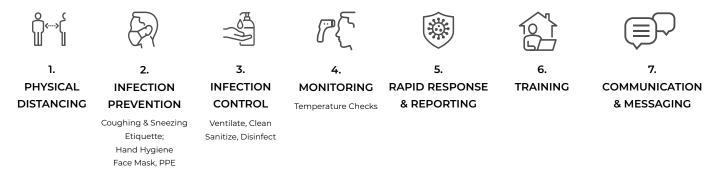
<sup>14</sup> Regional Travelers' Health Program (THP) http://carpha.org/What-We-Do/Tourism-and-Health-Programme or this.carpha.org



#### KEY POINTS IN THE GUEST EXPERIENCE AT ACCOMMODATIONS



#### SEVEN (7) COMMON HEALTH SAFETY ELEMENTS



#### **GUIDELINES**

Guidelines are provided in Checklist Format in Section 5.1 and covers the following five (5) core areas:

#### (1) MANAGEMENT OPERATIONS & PROCEDURES

Operation excellence is a key factor in the reopening of F&B operations. F&B operations must not only adhere to the health, hygiene and food safety and environmental sanitation standards but should consider enhancing all areas to address the specific requirements of COVID-19. Readiness Plans and Policies and SOP must also be addressed under management operations.

#### (2) HUMAN RESOURCES AND TRAINING

Staff readiness is critical to the execution of COVID-19 actions and readiness plans, policies and protocols. Staff must be fully aware of and well-trained – measures are provided accordingly.

#### (3) HEALTH SAFETY & HYGIENE MEASURES FOR A SAFE EXPERIENCE

These measures ensure physical distancing; the application of Infection Prevention and Control (IPC) requirements such as hand washing/sanitizing; use of PPE; ventilation; and cleaning, sanitizing and disinfecting. Focus is placed on core measures for:

✓ Staff, Guest, Suppliers/Contractors
 ✓ Arrival/Check-in/Out/Front Desk

- ✓ Rooms/Housekeeping
- 🗸 Food and Beverage
- (4) HEALTH SAFETY & HYGIENE MEASURES FOR A SAFE EXPERIENCE

V Key Areas of Facilities, Amenities, and Recreation

Clear, consistent, and enhanced communication measures are encouraged with staff, guests and stakeholders. Relevant measures are provided for use as appropriate.

NB: Along with these Guidelines, reference should be made to Section 3: "Guidelines for All Sub-Sectors of Tourism".

# This checklist is a summary of the recommended Guidelines and its Key Elements. It allows a self-check for comparison and to evaluate consistency with and coverage of core areas given size and nature of operation.

				🗹 = Yes	:	X= No	-	]— =	Not	t Applicable		
GEN	GENERAL COVID-19 HEALTH SAFETY MEASURES: COMMON FOR ALL AREAS OF OPERATION											
					ial Distancias in also fan				со	stancing, of 5 – 6 feet/ mmunal areas		
			Physical Distancing in place for Communal Areas				Maximum capacity numbers are established for each common facility					
Phys	sical Distancing						Allocated slots for use of services are in place				es are in place	
		_	Alternate Measures are applied where Physical Distancing cannot be fully observed						Glass or plastic barriers are used			
								Face coverings are required				
		_	Re	espiratory						ethods are communica		
				iquette		are availab	Contactless hand dryers and paper tissue dispensers with contactless bins are available for use					
										communicate hand hy		
	ction Prevention		Ha	and Hygiene		There is easy access to contactless hand washing facilities and/or hand sanitizers 60% alcohol base and above						
(IPC	) Measures:		-	concentration		Use of face covering by all is required						
6	ife Demonst		Face Covering D Appropriate type and use of face covering are communic					unicated				
	cific Personal ective Measures			Ventilation		Number of air exchanges per hour in enclosed areas are increased and outdoor air is supplied as far as possible						
	Cleaning ocols are					Cleaning of HVAC Systems has been increased and air filters replaced more						r filters replaced more
	nmunicated and in	-	Cleaning & Disinfection			frequently in indoor spaces Rooms ventilated for at least 1 hour after guest check out, and ideally 24						
plao						hours between check-out/in						
		_				Heightened cleaning procedure after guest use of facility/service and after check-out is performed						
						Staff informed of the treatment of cleaning equipment, waste management, laundry, & personal hygiene following cleaning						
The	following Frequent	hr To	uch	ad Curfaces in	hiah	-	-				-	y, but preferably every
	ours, or hourly, or af	-		eu Sullaces III	ingn-	use, commu	iiai ai	eas a	are	cleaned very often, i.	e. uan	y, but preferably every
	Doors		_	Bar/Counter/	/Table	tops		Elev	vato	or Buttons		AC Control Panels
	Door Handles & Knobs	<u>ک</u> [	ב	Check-in/Pay	ment	Counters		Roc	m	Keys and Locks		Telephones
	Windows & Coverings	<u>،</u> د	נ	Point-of-Sale	Term	inals		Tou	ıch	Screens & Tablets		Pool/Water Safety Equipment
	Seats and Chairs		כ	Dining Surfac	es			Staf	ff P	ersonal Computers		Gym Equipment
	Arm Rests		כ	Food Prepara	ation S	Surfaces		Ligh	nt S	witches		Credit Card Machines
	Hand Rails		כ	Sinks, Faucet	s & W	ater Taps		Ren	not	e Controls		Vending Machines
Mor	nitoring, Rapid			eening/Tempe ployees & gue					ונ	CARPHA THIS Daily N and guests is used	Ionito	ring System for staff
	oonse & Reporting			ntact Details fo			ated		5		Health	Authority is facilitated
Avai			oplies Checklist vice areas	t is in	place for key	/		5	Real-time Reporting Health Authority is facilitated Staff and Visitors are supplied with relevant PPE			

CARIBBEAN \_\_\_\_

#### OTHER OPERATIONAL GUIDELINES

	✓☑ = Yes: X区= No ———————————————————————————————————												
						MA	NAG	EMEN	JT				
1.													
Leg			All Legis	lative & Re	gulato	ry Require	emer	nents are met 🛛 Operating/Reopening License is current					
Operation  Contracts are revised to include alle							· .						
	paredness			9 Respons					lace	+ +		Staff COVID-19 Training Plan in place	
& /	ction Plans		Revised	PR & Prom	otiona						lurric	cane & Other Plans are updated	
<u> </u>			Dhaaad	De en en in e	Deller		Poli	cies					
	Facilities & S COVID-19			Reopening ellation Pol				Da	aily He	alth Scr	eenir	ng Policy in place for Staff and Guests	
				n Rates Av				Par	ticipat	ting in H	lealth	h Assurance and Food Safety Program	
	Digitiza	tion ar	nd Conta	ctless Polic	y in Pl	ace				e.g	. CTH	IAS; HACCP; ServSafe etc.	
					ard O	perating P	roce	dures	(SOP	s) & Pro	toco		
	General COV											Screening & Monitoring	
	Health & Safe								~			Quarantine: Containment &	
	Individual for and regularly				-	iudit SOPs			Spec	itic ocols		Housing/Isolation Room	
	SOP for hand					mptoms a	nd			n place			
	test positive	-	-			inp como a			for:	. piace		New Cleaning & Hygiene Routines	
	SOP for repo	_	-	-	9 case	s with loca	al					Receiving Delivered Supplies	
	Health Autho				m and	Vor Point	Pore	on					
	COVID-19 Co								nated	to cont	inual	lly check and ensure compliance	
						First Aid	Mea	asures	5				
	First Aid prot	ocols	have be	en updat	ed to	address		For	subco	ntracter	d First	t Aid services, the subcontracting	
	how to mana							organisation must provide the appropriate PPE for					
	19 symptoms									loyees			
	First Aid kits l	have b	een upda	ated to incl	ude C	OVID-19		An isolation/quarantine area has been established for					
			masks, shields, extra gloves, etc.					individuals and their immediate party to wait while first aid and any COVID-19 assessments are completed					
	Appropriate		al Drata	the Fault	-							onsible for First Aid	
					nent	(PPE) is pro	JVIG		intern	aistan	respo	onsidie for First Ald	
2.	HR MANAGE	MENT		_									
	Employee Ha	ndboo		7 ar emp				ndbooks are COVID-19 updated					
Ľ				- Linpioy	mployee sick leave policies have been reviewed and updated								
				Reducin been co	-		ede	quipm	nent (c	ompute	ers, pł	hones, radios, etc.) by staff has	
	Shared Equip	ment					hes	hared	empl	ovees v	/ash/	/sanitize their hands before and	
-		, meric	-						-	-		es on the equipment are also	
				sanitized	_								
Customer Service  Customer Service has a COVID-19 script and staff are trained accordingly							e trained accordingly						
	Heightened			Staff are	e train	ed to gree	t gue	ests w	ith wa	rmth ar	nd fri	iendliness and not by contact	
	Measures in	place t		Staff nu	mbers	are contr	olled	1					
	decrease phy			Measur	es dec	reasing ph	nysica	al pre	sence	of staff	at wo	ork introduced	
	contacts and		of 🛛	Shifts in	Work	and in Me	eal T	imes a	are ava	ailable			
	physical cont	tacts		Online	latfor	ms are use	ed w	here p	oossib	le (incre	ased	use of electronic communications)	

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# **CHECKLIST OF GUIDELINES FOR CARIBBEAN ACCOMMODATIONS**

			✓ 🗹 = Yes: X 🖾 = M	No	- 🖬 – =Not Applicable					
			Training is conducted ut	tilizin	g strict physical distancing and hygiene protocols					
Training Delivery			Online training modules	s are	used as far as possible					
			Collaborative Training A	ppro	ach taken (with Tourism/Health Authority, Association etc.)					
			COVID-19 Organizationa	al Pla	ns Policies and Procedures					
			COVID-19 Causes and S	ympt	oms					
	All staff trained in		Physical Distancing Mea	asure	s & Interacting with staff and guests					
	All staff trained in new COVID-19 SOPS		Respiratory Etiquette &	Pers	onal Hygiene (IPC)					
	and Protocols		New Cleaning and Disinfecting Protocols for their area of work (IPC)							
	(general and for their		Handling suspected COVID-19 Guests/Actions required in case Guests present symptom							
	specific area of		Code of Conduct: List of	Code of Conduct: List of expected Behaviour for Staff and Operations						
	operation) including:		First Aid in a COVID-19	Envir	onment					
			Selling skills in the new	n the new reality of social distancing (for brand staff)						
			Post COVID-19 Staff Cou	unsel	ling & Coaching					
	SPECIFIC HEALTH SAFETY & QUARANTINE MEASURES									
1.	1. MEDICAL FACILITY & TEMPORARY QUARANTINE HOLDING AREA									
	Where possible, a medical station is part of the on- property facilities				Formal 24-hour service access arrangements with a medical practitioner in close proximity is in place					
	There is easy access to COVID-19 testing				There is a Temporary Quarantine or Isolation Room/Area where guests that display symptoms will remain while further screening is done (staff/guest are sent to public quarantine facility if confirmed positive)					
NB	<ul> <li>NB:</li> <li>In the case of affected/ill guests, continued stay in the establishment is not recommended</li> <li>The person can be isolated in a room on a temporary basis until the intervention of local health authorities, and provided the room is not shared with other guests</li> <li>No visitors should be permitted to enter the room occupied by the affected guest</li> <li>Depending on the availability of rooms, accompanying persons, if any, should be moved to a different room</li> </ul>									
2.	MANAGING EMPLOYEE	HEAL	TH & SAFETY							
	Staff must have proof of doctor within 7 – 10 day that permits the staff to has underlying condition	s pric work	r to returning to work (particularly if the staff		Staff temperature is checked daily by the hotel even when they are not displaying COVID-19 symptoms (Staff with temperatures over 100.4 F/38 C are not allowed to work.)					
	Staff with underlying conditions is limited during				Staff are required to stay at home if they, or a household member, are not feeling well or exhibiting WHO-defined symptoms associated with COVID-19. They are required to consult and follow the health authority guidelines					
	If staff with underlying of are placed, where possil risk, i.e. areas which are guest and less contact w	ble, in not i	positions that minimize direct contact with		Staff who appears sick at work is sent home. Their workspace surfaces are cleaned and disinfected. Other staff with close contact (i.e., within 6 ft (2 m) of the employee during this time are considered exposed					
	Staff who are well but k to COVID-19, are require and follow precautions	ed to	notify their supervisor		If staff tests positive, an immediate notification process is in place to the Health Authority for contract tracing					

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#### OTHER OPERATIONAL GUIDELINES

	✓☑ = Yes: X区= N	lo	- =Not Applicable
	Operational	Guid	delines for Staff
	Staff adheres to the daily temperature screening protocol done on arrival at work/start of a shift		Staff sanitize or wash hands regularly throughout their shift (minimum once per 30 minutes)
	Upon arrival/start of a shift and after temperature screening clearance, staff change into a fresh set of work-required uniform		Staff sanitize or wash hands after handling cash or credit card exchanges, handling items from a guest, touching common areas and upon serving food and drinks
	Staff are not encouraged to wear uniforms outside of the work setting		Staff operations include defined sanitization areas and foot pressed bins at strategic points
	Staff is required to wear a face covering		Staff has implemented enhanced cleaning and disinfection processes that also requires frequent hand washing at easily accessible stations across the property
	The use of other PPEs by staff, e.g. aprons, face shield, cleaning gloves, is used where and when necessary		COVID-19 processes have been implemented for housekeeping and maintenance persons who access guest rooms to clean or repair
	A process for sanitising linen, towels etc. has been established and is followed by staff		Staff sanitize or wash hands regularly throughout their shift (minimum once per hour)
	Approved disinfecting products that are effective again	st vir	ruses are used in a safe and controlled manner
3.	GUEST HEALTH SAFETY		
	Guest temperature is checked daily or as determined by the property		Guests are encouraged to wear face coverings in areas with close physical contact
	Guests must inform the hotel of any serious (or any) underlying conditions for which special attention may be required		The CDC "Management Process for Symptomatic Visitors" is in place, i.e.: (1) Inform: Health Authority
	Guest are encouraged to have travel health insurance in the event they become symptomatic and subsequently tests positive		<ul> <li>(2) Isolate: within a designated quarantine or isolation space</li> <li>(3) Trace: in collaboration with health authority</li> </ul>
	If guests test positive during their stay at the hotel, they must remain at the destination, at their expense, until they test negative, as they would not be allowed to fly/leave the destination		<ul> <li>(4) Clean: Thoroughly sanitize spaces used/visited by the person; and</li> <li>(5) Report: Share all information gathered with relevant authority</li> </ul>
4.	OPERATIONAL GUIDELINES FOR SUPPLIERS AND CONT	RAC	TORS
	The use of face coverings by suppliers, contractors and delivery personnel when on property is mandated and enforced		An area is established where Food & Vegetables are washed & sanitized
	A suppliers' delivery schedule is in place to avoid delivery congregation		Farmers are advised and encouraged to deliver washed produce
	Protocols for receiving food are in place and applied		Receiving areas are disinfected after each delivery
_	Individuals delivering food and supplies and, as far as possible, anyone else coming on to the property undergo temperature checks		Transportation Suppliers have committed to ensuring: (1) frequent sanitization, particularly between trips (2) that employees observe social distancing, and (3) that employees wear a mask (4) compliance with all standards provided by local authorities regarding maximum capacities on buses

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	KEY POINTS OF THE GUEST EXPERIENCE							
1.	FRONT DESK SERVICES: ARRIVAL EXPERIENCE, CHECK	K-IN	VOUT					
	Arr	ival,	l/Departure					
	Space is designated for guest drop off and pick-up		Front doors are placed open to limit touch or manned to					
	Queuing system with physical distancing space marking is in place for guest drop-off/pick-up		mitigate excessive surface contact by multiple individuals					
	Guest temperature is checked upon arrival		Touch-less hand sanitizer dispensers with 60% alcohol-base (or					
	Automatic doors are utilised where possible		above) are placed near entrances and exits and at regular intervals throughout the arrival and front desk/lobby areas					
		/alet	et Parking					
	Self-parking is encouraged as far as possible		Attendants wear face coverings					
	Where valet parking is necessary, a queuing experience that allows for proper physical distancing has been created		Attendants disinfect vehicle door, keys, steering wheel, and gear shift upon returning the vehicle to the owner					
	Valet stands are disinfected hourly and include		Payment options to allow for a contactless experience, where practical, is implemented					
	Check-	In/C	Out/Front Desk					
	Check-in/out is contactless and digitalized	ſ	Guests are given a printed or electronic copy of health safety protocols on property					
	For in-person check-in/out a guest queuing experience is in place with physical distancing	1	Where possible, offering complimentary WIFI, is considered to encourage use of digital check-in/out and other services					
	At check-in/out counters, physical barriers are used, where possible		<ul> <li>WIFI texting features are encouraged as a primary form of communication in an effort to minimize the use of guest room phones</li> </ul>					
	Guests must complete a travel declaration and contact tracing form if not done electronically	1	Staff sanitize their hands before and after each guest transaction					
	Waiver & Disclaimer Language is Included in Contract	ts si	igned by guest					
		I	Keys					
	Digital key cards or disposable key cards utilized when possible		Room keys are disinfected prior to providing to guest					
	For traditional keys central drop boxes are utilized with a disinfecting schedule		Room cards are sanitized and delivered by staff to guests by basket drop-offs					
	Keys are no longer held at the front desk on behalf of	gue	ests to limit the number of times the key is exchanged					
	Luggage		Concierge/Information					
	Bellman sanitize or wash hands after handling luggage		<ul> <li>Touch contact is minimized, where possible, by digitizing</li> <li>guest services such as digital maps, e-menus, virtual personal shopping, roving concierge</li> </ul>					
	If disposable gloves <sup>1</sup> are required to handling certain luggage, they are disposed after each use in a hands- free garbage bin with a cover	C	Shared brochures and magazines have been discontinued and replaced with digital content					

<sup>&</sup>lt;sup>1</sup> CDC recommends wearing gloves when you are cleaning or caring for someone who is sick. Otherwise, washing hands for 20 seconds with running water and wearing face masks along with other preventative measures such as physical distancing and using hand sanitizers are seen as most appropriate for daily activities.

	✓☑ = Yes: X⊠= N	lo	- 💷 = Not Applicable
	Bellman do not enter the guest room when dropping		Some brochures and pamphlets are retained behind the
	off luggage. It is left outside for the guest to take		desk/counter for distribution and are provided based only on
	into the room		guest requests
	Luggage carts are sanitized after each use		Hand sanitizer and hands-free garbage bins with covers are
Ľ	Luggage carts are samitized after each use	-	available for use in the concierge area
	Only staff are allowed to access luggage storage		Stands, desks, chairs, computer, keyboard etc. are continually
	rooms		disinfected
	Lobby, I	Eleva	itors, Stairs
	Lobby furniture are repositioned to allow physical		Elevator capacity is reduced – signage indicates new capacity
	distancing		is in place and clearly visible to elevator users
	High-touch areas including elevator button panels and		A Hand Sanitizer station is placed near the entrance to the
Ľ	stair handrails are cleaned regularly		elevator and, where possible, near entrances to stairways
	R	estro	poms
_	Restrooms are regularly clean and sanitized (at a		Touchless paper towel dispensers and Hands-free garbage
	minimum every two hours)		bins with covers are utilized for no touch waste disposal
	Contactless faucets and soap dispensers are provided		Covered foot pressed bins are available for use
	Signage is in place to require that toilet covers are o	lose	d when flushing especially for those cleaning the bathrooms
	(particles can be sent airborne several feet high in the		
2.	ROOMS/HOUSEKEEPING/ROOM DELIVERY		
-	Moveable decorations or room amenities are		All trash bins are lined to make it easier to collect and dispose
	removed to limit guest touching		of waste
_	All in room guest delivery & minibars are temporarily		Nightly or evening turndown service is discontinued to
	suspended	Ч	facilitate minimal contact and entry into the guest room
	Extra pilloura blankata linena ata in the room are		Guests are offered the option for a relaxed housekeeping
	Extra pillows, blankets, linens etc. in the room are removed to limit exposure		schedule where cleaning occurs less frequently as opposed
	removed to inflit exposure		to each day
	Staff are required to wear face coverings, aprons and		Requested room items are delivered in an individual single
	close-toed shoes when servicing each room	-	use wrapping
	Cleaning carts and all tools are disinfected before		A contactless procedure is in place for delivering guest
	and after each shift		requested items (left outside the room door with a knock to
			alert guest before departure)
	All soiled linens and towels are removed and placed		If a current guest is sick, their room (after check out) is
	in a bin with a cover for transport to the back-of-		immediately removed from inventory until the entire room
-	house/laundry		has undergone an extensive deep clean process
3.	Guidelines)	aea	F&B Checklist is available in Food & Beverage Operations
	Restaurants and bars are reconfigured to		
	accommodate physical distancing with reduced		Cutlery is not laid out but wrapped and place on tables
-	seating capacity		
			Food preparation, handling and service staff wear face
	Initially, a temporary capacity reduction to 50% with		covering, and hairnets/hats and wash hands regularly or at
	rotational or extended dining times are considered		least every 30 minutes
	Tables are spaced at least 6 ft (2 m) from each other		Staff maintain protocol for physical distancing and delivery of
	in compliance with social distancing protocols		service with the enhanced food safety handling measures
	The re-seating floor plan that reflects physical		Procedures and equipment are in place to ensure that cutlery
	distancing protocols is posted at the entrance for		and wares are properly cleaned and sanitized. Pre-setting
	viewing of guests/patrons		tables are avoided as far as possible

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	✓☑ = Yes: X⊠= N	lo	
	A reservations system for the restaurant to ensure better control of seating and number of persons is implemented and reservation is encouraged		Frequency of cleaning, disinfecting and sanitizing food and high-touch surfaces including menus, if used, are increased. If reusable menus must be used, they are cleaned and sanitized regularly. Paper menus are discarded after each customer use
	Open buffet is eliminated if the use of protective panels and an attendant are not possible		Eco-friendly products approved as effective disinfectants against COVID-19 are utilised
	Single-use, individually sealed food items are used where practical (e.g., condiments, individual bottled water in lieu of water carafes or stations)		Digital Point of Sale (POS) systems are used where possible to reduce cash transactions
	All shared items at the bar are removed, e.g. napkins, toothpicks, ashtrays and available on request		Patrons are notified of preference for cashless payments prior to entering so they may plan accordingly
	Areas behind the bar are designated exclusively for drink preparation		Glass/plexiglass shields around certain areas of the cashier stations, if possible, are installed to create a barrier between patrons and cashiers
	Bartenders wash hands between making an order of drinks Dishwashing protocols are heightened		Food and beverage contact surfaces, dishware, utensils, food preparation surfaces, and beverage equipment are cleaned and sanitized after use
	Bar area is cleaned at regular intervals		The recommendation that Bar and Restaurant staff are ServSafe Certified is considered
	Smaller than normal inventories are maintained in the event of possible contamination and the need to destroy stored items		HACCP process is in place/Standards are met
4.	FACILITIES, AMENITIES & ENTERTAINMENT		
	Facility Upgr	rade	& Maintenance
	Where national protocols have been required, plant and associated fixtures and fittings have been inspected and gaps for upgrade/modification according to health protocols identified		Extensive cleaning & sanitizing of all furniture and equipment is undertaken and maintained
	Hand washing and/or hand sanitizing stations as well as foot pressed bins are installed at key points and in all facilities across the property		Cleaning of HVAC systems are increased and air filters replaced more frequently throughout the property
	Services that cannot support physical distancing and health & safety requirements are suspended, e.g. playgrounds, drinking fountains		Additional staff members are added in high-traffic areas, which include restrooms, lobbies and other public areas
	Items that have been previously lent to guests are suspended including umbrellas and pushchairs		First Aid kits have been updated to include face masks, shields, extra gloves etc.
	Entertainn	nent	& Recreation
	Social/cultural activities are limited to those that can be accomplished from a safe, physical distance of 6 ft. (2 m) e.g. musical performances, dance shows etc.		High risk activities and services and off-property activities and entertainment are guided by the National/Local Health & Tourism Authorities
	6 ft (2 m) of space between patron and performers on stage or the designated stage area is adhered to		Mainly on-property recreational activities and entertainment are encouraged during initial reopening phase (known by staff and guests)
	Microphones are sanitized prior to each use for musical and karacke activities		Outdoor Physical Distancing Protocol and reduced capacity is required for pools; decks and other open-air activity areas
		Poo	
	Special attention is paid to extensive cleaning and maintenance of pools		Designate no-touch towel return bins are available for guests to deposit towels without staff handling them



#### OTHER OPERATIONAL GUIDELINES

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Water in pools are automatically and continuously disinfected through existing equipment and processes		All pool furniture and common areas are cleaned frequently per an established COVID-19 cleaning schedule
When practical, all movable pool furniture is spaced to encourage social distancing.		Dancing entertainment on the pool deck is allowed pending sufficient room on the pool deck for physical distancing between participants and the entertainment leader
Patrons are not allowed to take towels; they are handed by an employee wearing gloves		Shared pool games throughout the day e.g. Ping-Pong, volleyball, connect four, Jenga etc. are temporarily discontinued
Gym/	Fitne	ss Centre
The capacity of the gym has been revised to facilitate physical distancing based on a recommendation of approximately 113 sq. ft. (34 sq. m) per person/group		Provide towels to patrons on request. Self-service towel stands have been removed and towels are given upon the request of patrons
The spacing and lay-out of gym equipment has been adjusted for physical distancing		Garbage bins with a no-touch foot pedal are strategically located in the gym
Signage including floor markets are utilized throughout to inform and provide direction		Sanitizing spray and single-use cloths to wipe gym equipment before and after each use are provided.
As part of the facilities upgrade, hand sanitizers are installed at the entrance areas and patrons are required to use as they enter		A regular sanitizing regime has been established for all areas, furniture and equipment within the gym
Guests are encouraged to shower and refresh in their rooms		Class size for fitness activities have been reduced based on physical distancing requirements
Gym laundry is transported in closed bags		Considerations have gone into discontinuing cardio fitness classes
Spa and	Well	ness Facility
Signage including floor markers are utilized at the entrance and throughout to inform and guide patrons		Changing room showers are discontinued for the time being. Patrons are encouraged to shower and refresh on their own premise
Temperature of all patrons are taken prior to commencing a treatment and denied if it is elevated (over 100.4 Fahrenheit or 38 Celsius)		Garbage bins with a no-touch foot pedal are strategically located throughout the facility
Questions are added to the Spa Health/Medical forms that ask about potential exposure to COVID-19		Treatment providers are trained in IPC measures and adhere to the hygiene and PPE requirements
All shared items are removed, e.g. self-service refreshments, reusable towels, book, and hygiene goods. These are packaged and provided individually		Spa treatments in the menu which include touching of the face, nose and mouth e.g. facials, lip scrubs etc. are discontinued
Hand sanitizer stations are at the entrance to the bathrooms and/or inside and include wipes (where possible) to allow patrons to wipe down lockers before and after use		Sauna is discontinued until further notice
The reception and all other areas are cleaned, sanitized and disinfected based on a developed plan		Spa laundry is transported in closed bags adhering to hygiene and PPE measures

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	COMMUNICATION						
1.	COMMUNICATION & AWARENESS BUILDING						
	A communication/awareness building plan is in place	and	executed by the hotel that:				
	Was developed in partnership with the Ministry of Health/Tourism and other industry stakeholders		Assures visitors and guests that operations are in a manner that minimizes their health risk and that of residents at the destination				
	Ensures that staff and guests fully understand the adjustments to the travel and work experience in the new COVID-19 environment		Reinforces messaging on arrival with signage and the use of hotel in-house TV informational channels, flyers and in-room reading material				
	Ensures that the experience that will be orchestrated b	y th	e hotel is conveyed in advance of arriving visitor				
2.	FACILITY SIGNAGE PROGRAM						
	A signage program is in place to reinforce the guest experience for quality and safety during their stay		A signage program has been implemented for guests that specifically encourages proper hygiene				
	Signage displays that may result in customer gatherings are avoided		Signage has been placed throughout back-of-house areas reminding employees to practice physical distancing				
	Signage is in place to encourage staff and guests to report if they have symptom of illness		Signage is specifically posted in the employee break room and cafeteria, and other areas employees frequently enter or exit				
	Health and hygiene reminders are placed at high- traffic areas on property, including the front lobby and other front-of-house areas		Signage continue to reinforce and remind employees of the proper way to wear, handle and dispose masks, when and how to wash hands, when gloves should be used, proper sneezing etiquette and to avoid touching their faces				

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# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

GUIDELINES AND CHECKLIST FOR FOOD & BEVERAGE OPERATIONS



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

#### **OVERVIEW**

These guidelines provide a framework for reopening and operation for facilities offering food and beverages amidst the atmosphere of COVID-19. Due to the range of Food and Beverage (F&B) facilities, not every establishment is able to implement health safety protocols in the exact same manner. However, all facilities that offer food and beverage to visitors and residents should have the common priority objective of ensuring that health safety measures are in place at each and across all relevant and critical points of the food and beverage service experience.

These guidelines are offered to support the safe reopening and business recovery of F&B operations by focusing on the additional operational requirements to enable co-existence with COVID-19. It must, therefore, be used in tandem with the existing regulations that prevail at the destination for F&B sales.

#### **TARGET GROUP**

These guidelines target restaurant and food and beverage operations catering to tourists and visitors to the Caribbean region.

#### FOCUS

Heighten health safety assurance for staff and patron and at all relevant points of the Food and Beverage service.

#### **KEY MEASURES FOR FOOD & BEVERAGE OPERATIONS**

Adoption of the CARPHA-CTO-CHTA COVID-19 Health Measures to reduce the introduction and spread of COVID-19 is most suited for Food and Beverage (F&B) Operation across the region. Measures that are specifically important to F&B operations and included within these guidelines, require:

- ✓ Implementation of COVID-19 specific Hospitality Operational Guidelines in accordance with WHO recommendations
- ✓ Adherence to Health, Hygiene, Food Safety and Environmental Sanitation Standards i.e. standards required through National/Regional Health and Standards Agencies
- Advancing Certification for the adoption of Health, Hygiene and Food Safety Measures e.g. ServSafe Food and Alcohol Safety Certification for Food Service Staff, HACCP
- ✓ Joining the Caribbean Travel Health Assurance Stamp for Healthier Safer Facility Program

#### NB: Available initially to hotels with food and beverage offerings

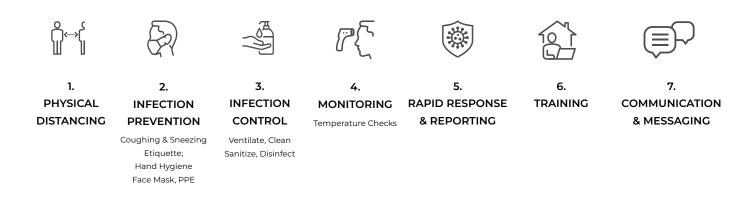
- Undertaking Training and Capacity Building
- Engaging relevant stakeholders and collaborate on public health messaging

#### PRIORITY

- Health Safety and Quality Service
- ✓ Enhanced Cleaning
- Reconfiguration of Facilities
- ✓ Adjustments of Service Delivery
- Education and Training
- Clear Communication and Messaging
- Collaboration and Partnerships



#### SEVEN (7) COMMON HEALTH SAFETY ELEMENTS



#### **GUIDELINES**

Guidelines are provided in Checklist Format in Section 6.1 and covers the following five (5) core areas:

#### (1) MANAGEMENT OPERATIONS & PROCEDURES

Operation excellence is a key factor in the reopening of F&B operations. F&B operations must not only adhere to the health, hygiene and food safety and environmental sanitation standards but should consider enhancing all areas to address the specific requirements of COVID-19. Readiness Plans and Policies and SOP must also be addressed under management operations.

#### (2) HUMAN RESOURCES (HR) AND TRAINING

Staff capacity must be built to meet the additional work requirements brought on by the COVID-19 crisis. Staff training is a central aspect of any reopening plan and specific measures are needed.

#### (3) PHYSICAL DISTANCING (REDUCING OPERATIONS & MITIGATING TRANSMISSION RISKS)

This remains a core principle for all F&B establishments. Individual considerations must be done to establish appropriate configurations to floor plans as required. Operating at a reduced capacity to mitigate opportunity for transmission of COVID-19 must be in place until local Health Authorities clears for regular capacity.

Utilizing New Technology: Linked to physical distancing is the utilization of new technology to help communicate and conduct business with the reduced need for close contact, i.e. contactless payment systems, automated ordering systems, mobile ordering apps, website updates and simple texts.

**Service Type:** Considerations must also go into the type/range of service or altering the service to be offered during the short and opening term, e.g. cafeteria style service with barriers vs open buffet etc.

#### (4) MANAGING EMPLOYEE HEALTH SAFETY

Pre-screening measures, the use of PPEs, and high hygiene for staff are critical management principles that must be addressed.

#### (5) FOOD & BEVERAGE SAFETY

Food and beverage safety and food handling requires constant vigilance and with COVID-19 this vigilance must be heightened. Certification of key staff in necessary. ServSafe Food Manager/Handler and HACCP certification are encouraged.

#### (6) ENHANCED CLEANING AND DISINFECTING

Measure focus on enhancing and increasing cleaning at each point of service and operation.

#### (7) COMMUNICATION, MESSAGING & SIGNAGE

Constantly communicate with staff about shift changes, protocol updates etc. is required. It is also necessary to keep communicating with customers (operating hours; menu items; reservations) and help promote physical distancing and safety efforts; and monitor communication put out by the National Health Authority/ Government.

NB: Along with these Guidelines, reference should be made to Section 3: "Guidelines for All Sub-Sectors of Tourism".



#### This checklist is a summary of the recommended Guidelines and its Key Elements. It allows self-check to ensure consistency with and coverage of core areas

✓☑ = Yes: X⊠=	= No	- 🗄 🛛 =Not Applicable						
MANAGEMENT								
1. MANAGEMENT OPERATIONS								
Le	gal Op	eration						
Operational Legislative & Regulatory Requirements are met		Operating/Reopening License is current						
Specific Local/National Health Authority, Hygiene, Food Safety & Environmental Sanitation Standards are adhered to								
Operating/Reopening License is current								
COVID-19 Pre	pared	ness & Action Plans						
COVID-19 Preparedness & Action Plan in Place		HR & & Staff Training Plan Updated for COVID-19 Needs						
Plans are flexible to update as new data is available		Plans consider a phased approach to reopening						
Policies & Stan	dard O	perating Procedures						
CTHAs Health Assurance/ Certification considered Available initially to hotels with food and beverage offerings		SOPs for Food Service are enhanced for COVID-19						
Digitization and Contactless Policy in Place		Temperature Screening Policy in place for Staff and Guests						
COVID-19 Health & Safety Management Team in Place <b>OR</b> Specific Individual for Health Safety		New/Enhanced SOPs for Cleaning & Hygiene Routines						
Identified (to audit SOPs and regularly inspect to ensure compliance)		Receiving Delivered Supplies SOPs in place						
Critical	Service	Type: Buffet						
Policy on Buffet Service is developed according to national government requirement during reopening		Where Buffet Service is allowed there is a serving attendant with and/or without protective glass in place						
Other forms of service are considered, provided if p	ossible	and/or enhanced, e.g. take-out options, open-air dining						
First A	id Mea	sures						
First Aid protocols have been updated to address how to manage patrons or employees with COVID-19 symptoms		For subcontracted First Aid services, the subcontracting organisation must provide the appropriate PPE for their employees						
First Aid kits have been updated to include COVID- 19 supplies, i.e. face masks, shields, extra gloves, etc.		An isolation/quarantine area has been established for individuals and their immediate party to wait while first aid and any COVID-19 assessments are completed						
Appropriate Personal Protective Equipment (PPE) is provided for internal staff responsible for First Aid								
	MANAGEMENT OPERATIONS	MANAGEMENT OPERATIONS         Legal Op         Operational Legislative & Regulatory         Requirements are met       □         Specific Local/National Health Authority, Hygiene, Food Sat         Operating/Reopening License is current         COVID-19 Preparedness & Action Plan in Place         Plans are flexible to update as new data is available       □         Policies & Standard O         CTHAs Health Assurance/ Certification considered Available initially to hotels with food and beverage offerings         Digitization and Contactless Policy in Place       □         CoVID-19 Health & Safety Management Team in Place OR Specific Individual for Health Safety Identified (to audit SOPs and regularly inspect to ensure compliance)         Critical Service         Policy on Buffet Service is developed according to national government requirement during reopening         Other forms of service are considered, provided if possible         First Aid protocols have been updated to address how to manage patrons or employees with COVID-19 symptoms         First Aid kits have been updated to include COVID-19 symptoms         First Aid kits have been updated to include COVID-19 symptoms         First Aid kits have been updated to include COVID-19 symptoms         First Aid kits ha						

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	✓☑ = Yes: X⊠= No — =Not Applicable							
2.	HR MANAGEMENT & TRAINING							
_			All employee and I	HR ha	ndbooks are COVID-19 updated			
	Employee Handbooks		Employee sick leav	Employee sick leave policies have been reviewed and updated				
			Reducing the use o staff has been con		ed equipment (computers, phones, radios, etc.) by ed.			
	Shared Equipment		before and after u	Where equipment must be shared, employees wash/sanitize their hands before and after using that equipment. The high-touch surfaces on the equipment are also sanitized frequently.				
	Customer Service Heightened				COVID-19 script and staff are trained accordingly patrons with warmth and friendliness and not by contact			
			Staff are trained					
			Training is conduct	ted ut	ilizing strict physical distancing and hygiene protocols			
	Training Delivery		Online training mo	dules	are used as far as possible			
			Collaborative Trair Association etc.)	ning A	pproach taken (with Tourism/Health Authority,			
			COVID-19 Operation	onal P	lans Policies and Procedures			
			COVID-19 Causes and Symptoms					
			Physical Distancing Measures & Interacting with staff and patrons					
	Chaff trained in any COVID 10		Respiratory Etiquette & Personal Hygiene (IPC)					
	Staff trained in new COVID-19 SOPS and Protocols		New Cleaning and Disinfecting Protocols					
	Sol S and Hotocols		New Food Service or altered duties					
			First Aid in a COVII	D-19 E	nvironment			
			Selling skills in the	new	reality of social distancing (for brand staff)			
			Post COVID-19 Sta	ff Cou	inselling & Coaching			
			PHYSICAL I	DISTA	NCING			
1.	DINING IN							
	Evaluation done on restaurant/di	ining c	apacity		Only groups that are distancing together are seated together			
	A temporary capacity reduction to 50% with rotational or extended dining times are considered				A reservation or call-ahead seating is implemented to better space diners			
	Floor plan is updated, where allowable, and redesigned for seating arrangements to ensure at least 6 ft (2 m) of separation between table setups.				Determine ingress/egress to and from restrooms to establish paths that mitigate proximity for staff and guests			
Restaurants and bars are reconfigured to accommodate physical distancing with reduced seating capacity					Where 6 ft (2 m) of separation is not possible, consider other options (e.g., face coverings) and increase the frequency of surface cleaning and sanitizing			
	Where practical, especially in booth seating, physical barriers are used							

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	✓☑ = Yes: X⊠= No	-	🕂 =Not Applicable
2.	RECEPTION & PAYMENT/DEPARTURE		
	Contactless hand sanitizing stations are strategically placed in the reception/waiting area for the use of patrons on arrival/departure		To avoid allowing patrons to congregate in waiting areas or bar areas they are also allowed outdoor distancing and to wait in cars
	The re-seating floor plan that reflects physical distancing protocols is posted at the entrance for viewing of patrons		Practical physical barriers such as partitions or Plexiglas barriers are used at pay out registers
	Floor markings are placed for physical distancing to enable patrons to stay separated while waiting for seating		Spacing between customers while in line for pay-out is indicated and maintained
	Displays that may result in customer gatherings are avoided		An exit separate from the entrance is utilised where possible
3.	HEIGHTENED USE OF TECHNOLOGY		
	Technology solutions are used where possible to reduce person-to-person interaction		Contactless payment options are utilized
	Text is facilitated on arrival for seating		Contactless hand cleaning/sanitizing dispensers are placed at designated locations (for staff and patrons)
	MANAGING EMPLOYEE	HEAL	TH AND SAFETY
4.	MONITORING STAFF HEALTH		
	Temperature screening for staff is done on arrival at work/start of a shift.		Staff sanitize or wash hands regularly throughout their shift (minimum once per 30 minutes)
	Staff with temperatures over 100.4 F/38 C are not allowed to work		The use of other PPEs by staff, e.g. aprons, face shield, cleaning gloves, is used where and when necessary
	Staff are required to stay at home if they or a household member are not feeling well or exhibiting WHO-defined symptoms associated with COVID-19. They are required to consult and follow the health authority guidelines		Staff sanitize or wash hands after handling cash or credit card exchanges, touching common areas and upon serving food and drinks
	If a staff member is sick at work, they are sent home. Their workspace surfaces are cleaned and disinfected. Other staff with close contact (i.e., within 6 ft (2 m) of the employee during this time are considered exposed		Staff are required to regularly self-monitor for symptoms of COVID-19 and are informed of and required to follow the health authority requirements
	Staff who are well but know they have been exposed to COV precautions set by the health authority.	VID-19	9, are required to notify their supervisor and follow
5.	STAFF PERSONAL PROTECTIVE EQUIPMENT (PPE)		
	PPEs are provided for staff use at work and include hair restrains, face coverings, disposable gloves, food coats/ overalls shoe covers		Where possible, food production areas are rearranged so that employees are staggered on either side of the workstation in such a manner where they are not facing each other
	PPE are always used in areas where the risk for food contamination is high especially where ready to eat food items such as salads and cooked food are prepared, displayed and served.		Providing disinfecting mats/foot baths at the entrance to the food establishment is considered
	The number of food handlers/ employees on the floor at any one point is limited (Bearing in that this may lead to slower processing at the establishment)		Staff are organised in smaller teams and in such a manner to minimise staff interactions during work and shift change

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# **CHECKLIST OF GUIDELINES FOR FOOD & BEVERAGE OPERATIONS**

	✓ 🗹 = Yes: X⊠= No	H	🗄 =Not Applicable
6.	STAFF HYGIENE AND OPERATION		
	Employees are trained on the importance of frequent hand washing, the use of hand sanitizers with at least 60% alcohol content. They are given clear instruction to avoid touching hands to face		Communication boards or digital messaging is used to convey pre-shift meeting information particularly where there are large staff numbers
	Staff are aware that they must cough or sneeze with a tissue, then throw the tissue in the covered garbage bin trash and wash hands		Contact between wait-staff and patrons are limited. Wait-staff is required to wear face coverings if they have direct contact with guests
	The number of employees allowed simultaneously in break rooms has been limited		Staff, because they have been adequately sensitised to the signs and symptoms of COVID-19, are able to identify both patrons and staff exhibiting symptoms.
	Employee gatherings are discouraged		
7.	OPERATION GUIDELINES FOR SUPPLIERS		
	Third party delivery drivers and all suppliers are reminded of internal distancing requirements		Farmers are advised and encouraged to bring washed produce to the restaurant
	As far as possible, individuals delivering food and supplies and anyone else coming on to restaurants undergo temperature checks		An area is established where food and vegetables are washed and sanitized
	Protocols for receiving food are in place and implemented		A suppliers' delivery schedule is in place to avoid delivery congregation
	FOOD AND BEVE	RAGE	SAFETY
	Regulations and	Certi	fication
	Requirements of the Health Ministry/Authority are adhered to		Staff has Food Handling Certification/Licenses
	HACCP requirements are followed for F&B safety		The recommendation that staff are Certified ServSafe professional is considered
	Other Genera	l Mea	sures
	Before preparing food, staff wash their hands with soap and water for 20 seconds		Food and drink are kept at the appropriate temperature required for safety and use
	When a "grab and go" service is provided, coolers are stocked to no more than minimum levels		Lemons and unwrapped straws from self- service drink stations are removed
	Gloves are used, as needed to avoid direct bare hand contact with ready-to-eat foods		Pastry/bakery items and other similar items are pre- bagged using appropriate bags and tongs
	Ensure cooked foods reach the proper internal temperatures prior to service or cooling.		Expired food and drink are discarded
	ENHANCED SAFETY	AND	CLEANING
1.	RESTAURANT AND BAR FACILITIES		
	Where national protocols have been required, plant/ and associated fixtures and fittings etc. have been inspected and gaps for upgrade/modification according to health protocols identified.		Adequate wall mounted sanitizer dispensers at strategic locations for use by both staff and patrons are available
	Extensive cleaning & sanitizing of all furniture and equipment are undertaken and maintained		Hand washing stations for staff along with contactless paper towel dispensers and foot pressed bins are located at designated points for use by staff

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# **CHECKLIST OF GUIDELINES FOR FOOD & BEVERAGE OPERATIONS**

	✓☑ = Yes: X⊠=	= No	-	🕂 =Not Applicable		
2.	HEIGHTENED CLEANING AND DISINFECTING		_			
	Food contact surfaces, dishware, utensils, food preparation surfaces, and beverage equipment are washed, rinsed and sanitized after use			Table condiments are individually wrapped for use by each patron at the table		
	Surfaces repeatedly touched by employees or patro such as door knobs, equipment handles, check-out counters, and cart handles, etc are frequently disinf			There are procedures and equipment to ensure that cutlery and wares are properly cleaned and sanitized are in place. Pre-setting tables are avoided as far as possible.		
	Seldom- touched surfaces are not-overlooked. Procedures to increase how often back-of-house su are cleaned and sanitized are implemented	rfaces		If reusable menus must be used, they are cleaned and sanitized regularly. Paper menus are discarded after each customer use		
	Ware-washing machines are operating at the requir wash and rinse temperatures and with the appropri detergents and sanitizers			Approved disinfecting products that are effective against viruses are prepared and used in a safe and controlled manner according to label instructions		
	Remember that hot water can be used in place of chemicals to sanitize equipment and utensils in mar ware-washing machines.	nual		Sanitizing material guidance is followed to ensure it's at effective sanitizing strength and to protect surfaces		
	ENVIRONMENTAL C	LEANIN	G/JAI	NITORIAL SERVICES		
	Cleaning staff wear the recommended PPE including, disposable gloves and face mask for all tasks in the cleaning process and in handling trash		soap	rfaces are dirty, they are cleaned using a detergent or and water prior to disinfection		
	Gloves are compatible with the disinfectant products being used		app inst	ted household bleach solutions can be used if ropriate for the surface. The manufacturer's ructions for application and proper ventilation are owed		
	Gloves are removed carefully to avoid contamination of the wearer and the surrounding area (hands are cleaned after removal)		drap	soft (porous) surfaces such as carpeted floor, rugs, and bes, visible contamination is removed, if present and ned with appropriate cleaners for use on these surfaces		
	Cleaning staff are required to clean their hands often		plac touc	ease frequency of routine cleaning and disinfection, is in e and emphasizes cleaning and disinfecting frequently ched objects and surfaces such as water coolers, desks, ntertops, doorknobs, seating, faucet handles, phones.		
		Restro		, , , , , , , , , , , , ,		
	Restrooms are regularly clean and sanitized (at a minimum every two hours)			chless paper towel dispensers and Hands-free garbage with covers are utilized for no touch waste disposal		
	Contactless faucets and soap dispensers are provided		Cov	ered foot pressed bins are available for use		
	Signage is in place to require that toilet covers are c (particles can be sent airborne several feet high in t					
	COMMUNICATION AND SIGNAGE					
	Signage is posted to remind patrons about physical					
	Floor signs are placed to remind and encourage phy	sical dis	tancir	ng		
	A signage program has been implemented to encou		·			
	Signage is in place to encourage staff and guests to	·				
	Information is placed at designated spots at the resinandwashing, frequent use of hand sanitizers, coug	h and sr	neeze	etiquette etc.		
	Signage also indicating proper use and disposal proc		for m	ask		
	Emergency numbers are readily available and displayed					

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# **REOPENING OF CARIBBEAN TOURISM & TRAVEL**

GUIDELINES AND CHECKLIST FOR RECREATION AND ENTERTAINMENT

# **Sites and Attractions**



CARPHA-CTO-CHTA-OECS-GTRCMC COVID-19 Task Force

June 22, 2020

#### **OVERVIEW**

Sites and attractions are critical elements of the recreation and entertainment sub-sector of tourism. They are generally place of interests and activities at the destination that inspire visits by providing memorable leisure experiences for an admission charge or even for free. Sites and attractions in the region are typically known for their inherent or exhibited natural, heritage and cultural value or historical significance, natural or built beauty. They can also be marine or land based.

Caribbean sites and attractions are, therefore, wide ranging. On land, for example, they vary from forest reserves and national parks, waterfalls, volcanic springs, and caves to monuments, museums, art galleries, botanic gardens, and building and structures such as forts and old plantation homes. Regardless of the description or type, however, in the COVID-19 environment, the recreation and entertainment sub-sector, and specifically, sites and attractions, must facilitate the health safety of staff and patrons.

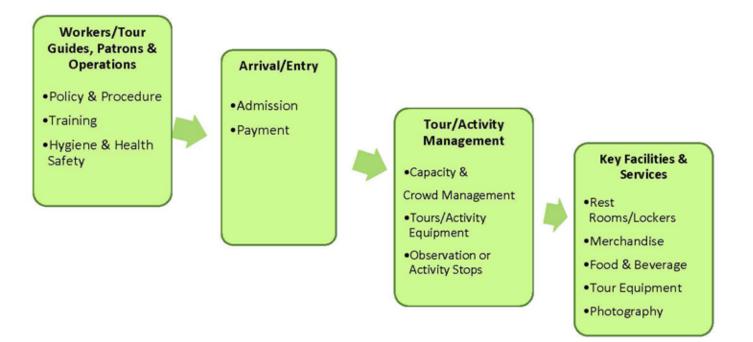
#### **TARGET GROUP**

Ensuring safe work conditions for employees and a healthy environment for the patrons' and visitors' enjoyment at common points of the experience at sites and attractions.

#### FOCUS

Ensuring safe work conditions for employees and a healthy environment for the patrons' and visitors' enjoyment at common points of the experience at sites and attractions.

#### COMMON KEY POINTS OF THE EXPERIENCE

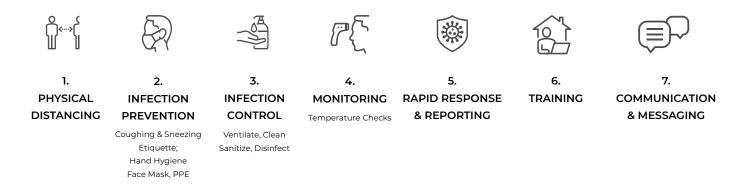




#### PRIORITY

- ✓ Capacity, Density and Crowd Management for physical distancing and patron enjoyment
- Personal Hygiene for Staff and Visitors/Patrons
- ✓ Human Resource Management and Training
- ✓ Quality Customer Service and Care
- Utilization of Touch-free/Contactless Payment Options
- ✓ Reduced Face-to-face Purchase Transactions
- ✓ Assurance, Confidence Building and Communication
- Collaboration and Partnership

#### SEVEN (7) COMMON HEALTH SAFETY ELEMENTS



#### **GUIDELINES**

Guidelines are provided in Checklist Format in Section 7.1 and covers the following five (5) core areas:

#### (1) MANAGEMENT OPERATIONS

Management has the opportunity to ensure the foundational plans, policies and procedures are established that will lead the reopening and recovery of business. Measures that should be considered are outlined to ensure operational and business readiness and excellence.

#### (2) HUMAN RESOURCES AND TRAINING

Staff must be brought on board as soon as possible. Training and other human resources matters must, therefore, play a critical role in the reopening and continued operation of all recreation and entertainment activities.

#### (3) HEALTH SAFETY MEASURES

The guidelines provide measures for consideration in key areas at sites and attractions including:

- Arrival/Admission/Entry & Payments
- ✓ Tour/Activity Management
- Restrooms, Lockers & Changing Rooms
- ✓ Photography
- Food and Beverage
- Retail and Merchandising



#### (4) COMMUNICATION, MESSAGING & SIGNAGE

Clear, consistent and enhanced communication measures are encouraged with staff, guests and stakeholders. Relevant measures are provided for use as appropriate.

NB: Along with these Guidelines, reference should be made to Section 3: "Guidelines for All Sub-Sectors of Tourism".



#### This checklist is a summary of the Recommended Guidelines and its Key Elements. It allows a self-check for comparison and to ensure consistency with and coverage of core areas given size and nature of operation

		~	[덴 = Yes: X[꼬]=	No	——————————————————————————————————————		
	MANAGEMENT						
1.	MANAGEMENT OPERATION						
	opening Operation, COVID-				y Requirements or licenses to reopen site, operate the activity met (whether it is land-based or marine based)		
19 / Tea	Action Plan & Management		COVID-19 Preparedn	ess P	an is in place		
Tea			Health Safety Team o	or Poi	nt Person is in place to ensure COVID-19 compliance		
			Policies & Standard	Oper	ating Procedures (SOPs)		
	A Phased Reopening Policy h	as be	een established		Health Screening Policy in place for Staff & Patrons		
	COVID-19 Flexible Tour Cance				COVID-19 SOPs are in place, i.e. for physical distancing, Infection Prevention & Control & for contact tracing		
	Contactless Policy is now lead possible	ling	operations as far as		SOP for reporting/registering COVID cases with Ministry of Health (& CARPHA) is outlined		
			Other Pre-Opening	& M	anagement Operations		
			Capacity Evaluation	& Ha	nd Hygiene Installations		
	An evaluation of the site/tour/attraction has been undertaken along with associated equipment, fixtures, fittings and gaps for upgrade/modification, according to health protocols identified				Where physical distancing of 4-6 ft or 1.5 – 1.8 meters is challenging, the site/capacity is retrofitted to allow safe operation		
	The site/attraction capacity is determined based on 113 sq. ft (54 sq. m) per person/group, i.e. one (1) person per 14 sq. ft (4 sq. m)				Contactless hand washing and/or hand sanitizing stations are installed at key points throughout the facility, e.g. on entry, in key walkways at the attractions, in food and beverage locations, in merchandise shops, at the exits etc.		
	Types of masks for use in diff different activities are specifi for sites/attractions where ca	ed, e	e.g. N95's, particularly		Foot pressed bins are installed at strategic locations		
	The site/attraction capacity has been adjusted/reduced to allow for appropriate physical distancing of 4-6 ft or 1.5 – 1.8 meters				Contactless hand washing and hand sanitizing stations are also provided behind the scenes in maintenance areas, workshops, offices, and break areas for workers		
	First Aid Measures						
	First Aid protocols have been updated to address how to manage individuals with COVID-19 symptoms			For subcontracted First Aid services, the subcontracting organization must provide the appropriate PPE for their employees			
	First Aid kits have been undated to include COVID 19				An isolation/quarantine area has been established for individuals and their immediate party to wait while first aid and any COVID-19 assessments are completed		
Appropriate Personal Protective Equipment (PPE) is provided for internal staff responsible for First Aid				for internal staff responsible for First Aid			



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	Procurement Management							
A comprehensive PPE supplies list has been completed			Contractors/delivery services are asked to use electronic records, where possible, to minimize physical interaction, i.e. as an alternative to requiring signature for delivery					
	To ensure appropriate supp supplies, these items were or items are difficult to get in a ti	dered p	promptly, as some		Face-to-face purchase transactions is reduced, when possible, by increased online purchases			
2.	HR MANAGEMENT & TRAININ	G						
			All employee and I	HR h	andbooks are COVID-19 updated			
	Employee Handbooks		Employee sick leav	/e pc	licies have been reviewed and updated			
			Reducing the use o has been consider		red equipment (computers, phones, radios, etc.) by staff			
	Shared Equipment		and after using th	Where equipment must be shared, employees wash/sanitize their hands before and after using that equipment. The high-touch surfaces on the equipment are also sanitized frequently.				
	Customer Service		Customer Service	Customer Service has a COVID-19 script and staff are trained accordingly				
	Heightened			ides are trained to greet patrons with warmth and friendliness and to rvice but not by close contact, e.g. handshakes or hugs				
	Measures in place to		Measures decreasing physical presence of staff on site introduced (such as for online promotional and marketing staff).					
	decrease physical contact and time of physical contacts		Alternate schedules to avoid employees taking breaks at the same times in the same locations have been instituted					
			SMS and online platforms are used as far as possible (increased use of electronic means of communication)					
			Training is conducted utilizing strict physical distancing and hygiene protocols					
	Training Delivery				s are used as far as possible			
					ing taken with Association, Ministry of Tourism/Health etc.			
		므			rating plans, policies and procedures			
		무	Identifying COVID-		· ·			
		무			& Personal Hygiene for Infection Prevention and Control (IPC)			
					Disinfecting Protocols for their area of work			
			-	Wearing the correct PPE for the activity, i.e. Suitable PPE for cleaning, for disinfecting; for sanitizing; and for food service and ensuring safe removal and disposal of PPEs				
	Training Areas for staff				case they or patrons present symptoms			
	include:				VID-19 staff and Patrons (for Certified first responders)			
					of expected behaviours for staff and operations			
					stay away from the workplace, what action to take if they			
				become unwell ad what symptoms to be concerned about				
		Selling skills in the new reality of social distancing (for brand staff)			reality of social distancing (for brand staff)			
			First Aid Application in a COVID-19 environment					
	Other		Consider cross-tra	ining	employees so they can operate in more than one area			

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	MEASURES AT KEY POINTS OF	FTHE	SITE/ATTRACTION EXPERIENCE					
1.	1. ARRIVAL/ADMISSION/ENTRY							
	Arriva	al/De	parture					
	entry and are referred to health authorities	ons \	with elevated temperatures over 100.4 F/38 C are not allowed					
	Where possible arrival times are staggered to minimize lines or crowds at the attraction entrance by a timed ticketing program		COVID-19 Waiver & Disclaimer signage is clearly noticeable on arrival (Language is Included in any entry contracts/forms signed by patrons)					
	Space is designated for drop off and pick-up of patrons		Patrons are encouraged to sanitize or wash their hands prior to entry and upon departure					
	Line Systems with physical distancing space marking are in place and enforced for all arrivals (and departures)		Hand sanitizer dispensers with 70% alcohol content is placed near entrances (and exits) and at regular intervals throughout the arrival/departure process					
	Signage is clear and visible and used effectively in all areas (Patrons are notified that by entering they are consenting to health checks and, if asked, to responding to questions on health and travel history)		Employees greet patrons with warmth and friendliness but with no touching or handshakes					
	Ticketin	ig & /	Admission					
	Advance, online ticket purchases are encouraged to reduce transactions on site and reduce congestion at the site/ attraction entrance		Patrons are encouraged to use the electronic maps, site guides, pricing sheets and menus. If requested, copies are available for the retention of each patron or units that isolate together					
	Guests are encouraged to reduce the number of personal items they bring on site. All items must fit into a clear plastic bag where they can be reviewed without touching		In common entrance areas, automatic doors are utilised or front doors are placed open to limit touch or manned by person to mitigate excessive surface contact by multiple individuals					
	Ticket counters are wiped down regularly after each cus	stom	er interaction and throughout the day with shift changes					
	P	aym	ents					
	Cash handling is avoided if possible. If cash handling is required, employees must wash or sanitize their hands frequently		Assign one person to each Point-of-Sale (POS) terminal if possible. Terminal should be sanitized between each user and after each shift					
	Credit card readers are arranged so patrons can insert/swipe their own cards		If multiple employees are assigned to one POS terminal, servers sanitize their hands before and after each use					
	Credit, cash machines are cleaned frequently (Handwashing stations or sanitizer are provided nearby)		Physical barriers e.g. plexiglass barriers, are used to separate team members from guests at cash registers, where possible					
2.	LOCKERS AND STORAGE FACILITIES							
	Automated lockers or combination locks are used when possible to prevent the need for key locks		Where locker keys are required, they are sanitized after each use					
	A used key bin for key drop-off is installed		Hand sanitizers are located near the lockers or storage facilities for patrons to use before and after storing personal belongings.					

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3.	RESTROOMS/CHANGING FACILITY		
	Hand sanitizer stations are erected at the entrance to the bathrooms		The water source for water fountains is turned off and signage marking them as closed until further notice is in place
	Floor markers or indicators are placed on the ground to guide patrons as to where the lines will need to form should waiting occur for the bathrooms		Reusable hand towels are removed and replaced with disposable hand towels dispensed from a contactless dispenser
	Hands-free garbage bins with covers are utilized for no touch waste disposal		Bathrooms are regularly sanitized (at a minimum every two hours)
	Sinks and toilets with touchless valves or flushing devices, are installed and utilised where possible		Extra attention is paid to high-touch surfaces in restrooms including door handles, garbage bins, countertops, benches,
	Signage is in place to require that toilet covers are closed when flushing especially for those cleaning the bathrooms (particles can be sent airborne several feet high in the air if not closed)		toilets, sink taps and toilet handles, soap dispenser push plates, baby changing stations, towel dispenser handles, doorknobs, light switches, and sinks
4.	TOUR MANAGEMENT		
	G	enera	d
	Temperature checks are required before accessing the tour site or participating in the tour		Proper physical distancing, ideally 6 ft. between individuals or groups is adhered to unless impractical (e.g. climbing waterfalls) or unsafe.
	Guests with elevated temperatures are not allowed to participate and are referred to the health authority		Individuals in the same party (family and friends) do not need to adhere to strict physical distancing requirements
	Patrons are required to sanitize or wash their hands before the start of tours and activities		Equipment distribution counters are cleaned and sanitized regularly after each customer interaction and throughout the day with shift changes
	Based on the activity (land-based or water-based) tour guides wear face masks (except where submerged in water) as appropriate		Where physical contact with patrons is necessary tour guides are required to wear disposable gloves
	Tape or markers are placed at the entrance where patrons are expected to stand when they wait before the tour or to engage in an activity or board a vessel		Tour guides carry their own alcohol-based hand sanitizer for personal use (60% alcohol or above but in consideration of percentage set by local authorities)
	Physical distancing of tour guides from each other and from patrons, unless required for the tour or activity (e.g. zipline) is enforced		Tour material/equipment used, including pens, are sanitized after each usage
	Adventure Sport	s/Rid	es/Water Sports
	The number of passengers per water sport vessel is limited to 60%-70% capacity to allow for physical distancing.		If a raft or other ride vehicle accommodates more than one guest, that vehicle should only carry members of the same family/household
	Where physical distancing is not possible other physical barriers and face coverings are used (e.g. N95 masks)		Sanitize water equipment after each use (life vest, snorkel, kayaks, pedal boats, banana boats etc.)
	Handrails are available for boarding vessels to limit the exposure of crew to helping individuals onto the vessel		Sanitize equipment after each use (helmets, gloves, all- terrain vehicles (ATVs); bicycles,
	Patrons using hand rails must sanitize their hands before use and are reminded to sanitize after		Sanitize ride seats after patrons disembark
	Patrons are offered disposable gloves for use if required		All high-touch surfaces, regardless of location, are sanitized between trips or after use including handrails and control panels
	Encourage patrons to use their own snorkel equipment		Sanitize vessels after each excursion

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	Volcanic Sprin	gs/Po	ols/Hot Tubs <sup>2</sup>
	Capacity for pools, hot tubs have been adjusted to 70% of full capacity		Patrons are required to rinse off/shower before entering the spring/pool etc
	Customers must sanitize or wash their hands before entering the pool area using hand sanitizer stations installed around the site/pool area or deck		Regular sanitization and maintenance are adhered to
	Walk-Through Exhibits (Muse	ums, /	Aquariums, Art Galleries, etc.)
	Entrance and venue capacity are carefully monitored to ensure patrons can maintain physical distancing within the space		High-touch surfaces and viewing windows are frequently sanitized
	Limiting the amount of time guests can remain in the exhibit to allow for other guests to enter is considered		Hand sanitizer and/or handwashing stations are provided throughout the exhibit
	A one-way traffic flow through the exhibit, when feasib	ole, is	implemented
5.	PHOTOGRAPHY		
	Tour guides are discouraged from taking photos using guest cameras or phones		Equipment is sanitized at regular intervals throughout the day (at least every two hours)
	Physical distancing of photographers from each other and from tourists is enforced		Photographers use hand sanitizers after interaction with each customer including the exchange of currency
	Photographers are required to carry their own alcohol-based (60% alcohol or above) hand sanitizer		Photographs are distributed digitally (e.g. through email) if possible, to prevent physical exchange
6.	FOOD & BEVERAGE SERVICE		
	Seating to support physical distancing has been reduced		Condiments are provided in single serving packets
	Reusable menus have been replaced with single- use, disposable paper menus, or menu signs		Shared water/refreshment stations are eliminated
	Staff are required to serve food and drinks on excursion vessels (instead of buffet service and salad bars)		Dining tables, stools, and tables are sanitized after each use
	Only pre-packaged food is placed in self-service counters		Kitchens/food pre areas are thoroughly cleaned and sanitized regularly. General kitchen cleaning is frequent and performed according to use
7.	RETAIL AND MERCHANDISE		
	Facility Upgra	de &	
	Floor markings provide minimum guide distances between customers queuing for service or cashiers		Merchandise pick-up/room delivery operations are evaluated to determine if they should be temporarily discontinued
	Plexiglass barriers to separate staff from patrons at cash registers and in merchandise pick-up locations are used where needed		All sales are final until further notice
	Hand sanitizer (with at least 60% alcohol for personal use), masks/ face coverings appropriate for the site/attraction are sold as guest convenience items		Some items are placed inpaper packages to reduce handling/facilitate sale
	Customers are required to only touch what they intend to purchase		Patrons are allowed to put their purchased items into shopping bags themselves so employees don't touch them
	Cash wraps, physical barriers, phones, handles, knobs, har sanitized frequently and upon shift change	rd sur	

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	SPECIFIC HE	ALTH	MEASURES				
1.	1. HEALTH SAFETY CONSIDERATION FOR PATRONS						
	Patrons are reminded that if they or any member of their party or family is not feeling well, don't visit the site or attraction. Plan to come when everyone is well <sup>3</sup>						
2.	STAFF HEALTH & SAFETY						
	Staff must have proof of medical clearance from a doctor which permits the staff to work (particularly if the staff has underlying conditions but must work)		Staff who appears sick at work are documented and sent for further screening for risk of COVID-19 at the designated health facility, if further screen is not available on site				
	Staff with underlying conditions is limited during initial reopening or recalled at a later date		Staff is required to wear a mask throughout their work shift and in interaction with patrons (for land-based activities)				
	If staff with underlying conditions must work, they are placed in positions that minimize risk, i.e. areas which are not in direct contact with guest and less contact with other staff		Staff sanitize or wash hands regularly throughout their shift (minimum once per hour)				
	Staff temperature is tested daily upon arrival for duty (Staff with temperatures over 38 degrees Celsius or 100.4 Fahrenheit are not allowed to work).		Staff sanitize or wash hands after handling cash or credit card exchanges, handling items from patrons, touching common areas and upon serving food and drinks				
	Staff are required to stay at home if they or a household member are not feeling well or exhibiting WHO-defined symptoms associated with COVID-19		Staff are encouraged to change into their uniform upon arrival at work				
	сомм	UNIC	ATION				
1.	COMMUNICATION & AWARENENSS BUILDING						
	Communications assures patrons that operations are in a manner that minimizes their health risk		Communications are done prior to the arrivals of patrons through the attraction's website, and through social media to establish expectations and instil confidence				
	Awareness building is in place to ensure that patrons and staff fully understand the adjustments to the leisure travel and work experience in the new COVID-19 environment		Ensures staff is briefed daily or at the start of their shift				
	Marketing campaigns about the actions put in place to she	ow th	e guest safety measures that are being taken are considered				
2.	FACILITY SIGNAGE PROGRAM						
	A signage program is in place to reinforce the experience for quality and safety at the site/attraction		A signage program has been implemented to encourage proper hygiene				
	Signage is in place to encourage patrons and staff to report if they have having and symptom of illness		Everyone is reminded of the importance of frequently washing their hands with soap and water for 20 seconds				
	Signages with Health and Hygiene reminders are placed at high-traffic areas		Specific signages for employees are posted in employee break rooms and cafeteria, and other areas employees frequently enter or exit. These signages remind them to wear, handle and dispose masks (if applicable), wash hands, sneeze and cough the correct way, and avoid touching their faces.				

<sup>&</sup>lt;sup>3</sup> Currently, government health organizations are recommending people 65 years and older, those who live in a nursing homes or long-term care facilities, and people with underlying medical conditions (particularly if not well controlled) should either remain home or keep their distance from others. Underlying medical conditions include chronic lung disease or moderate to severe asthma, serious heart conditions, immunocompromised, severe obesity (body mass index [BMI] of 40 or higher), diabetes, chronic kidney disease undergoing dialysis, and

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